

**TOWN OF HUNTERSVILLE
TOWN BOARD RETREAT MINUTES
January 26 and 27, 2023
Huntersville Town Hall
101 Huntersville-Concord Road**

DAY ONE – JANUARY 26, 2023 – 8:30 A.M.

GOVERNING BODY MEMBERS PRESENT: Mayor Melinda Bales; Commissioners Dan Boone, Rob Kidwell, Amber Kovacs, Lance Munger, Derek Partee and Stacy Phillips.

Mayor Bales welcomed everyone to the Retreat.

Anthony Roberts reviewed FY24 goals. *Refer to Exhibit No. 1.*

Planning Department

Brian Richards, Assistant Planning Director, provided an update on the following. *Refer to PowerPoint attached hereto as Exhibit No. 2.*

- Growth/development trends (population estimates/projections, permit data)
- Land development statistics

Jack Simoneau, Planning Director, provided an update on the 2040 Community Plan and the 2022 Downtown Master Plan. *Refer to PowerPoint attached hereto as Exhibit No. 3.*

Mr. Richards provided an update on the Mobility Plan. *Refer to PowerPoint attached hereto as Exhibit No. 4.*

Personnel needs was discussed. Currently, the Planning Department has two positions not filled – Planner I and Senior Planner. Next year, additional Code Enforcement staff will be needed.

Mayor Bales called for a recess.

The Town Board reconvened.

Information Technology

Larry Davis, IT Director, provided an update on the following. *Refer to PowerPoint attached hereto as Exhibit No. 5.*

- General Update/Projects
- Cameras
- Support

New Town Hall Update

Brent Green, Edifice & Creech, provided update on the new town hall. *Refer to PowerPoint attached hereto as Exhibit No. 6.*

Options were presented for the building exterior. The Board gave input on the options. Mr. Green will take the feedback received and bring back additional options at a future meeting.

Mr. Green reviewed the proposed plans for the existing Town Hall.

The Town Board recessed for lunch.

The Town Board reconvened.

Huntersville Police Department

Major Barry Graham provided an update on the following. *Refer to PowerPoint attached hereto as Exhibit No. 7.*

- Recruitment, retention and pay
- Staffing
- Operating Costs
- ETJ Contract
- Dispatch Contract
- Magistrate – Targeted timeframe to have magistrate stationed at the Huntersville Police Department is Summer 2023.
- Victim Advocates

Major Graham explained that HPD had not been able to hire the licensed clinicians approved in last year's budget due to difficulties with salary requirements. The Town will need to consider changing the salary levels to be more competitive or switch to a victim advocate/referral approach.

It was the general consensus of the Board to switch to a victim advocate/referral approach.

Mayor Bales called for a recess.

The Town Board reconvened.

Huntersville Fire Department

Chief Jim Dotoli provided an update on the following. *Refer to PowerPoint and Strategic Operations and Budget Plan attached hereto as Exhibit No. 8.*

- 2022 Call Review
- Station updates (Station 2/Station 5/CPCC)
- Capital Improvement (Fire Apparatus)
- Employee Compensation (Raises)
- 10-year Staffing Plan (Combination to Career)

Commissioners Boone and Partee will work with staff to look at transitioning to a combination to career department and bring back options.

Mayor Bales called for a recess.

The Town Board reconvened.

ElectriCities

David Lucore, ElectriCities Manager, provided an update on the following. *Refer to PowerPoint attached hereto as Exhibit No. 9.*

- Cost of service study
- Capital outlook for FY24
- Substation

Huntersville Family Fitness & Aquatics

Zach Brown, Facility Manager, provided an update on the following. *Refer to PowerPoint attached hereto as Exhibit No. 10.*

- Membership rates – P&L impacts
- CIP
- Dectron/air control

Mayor Bales noted that Commissioner Kovacs will join Commissioners Boone and Partee on the committee to look into transitioning HFD to a combination to career department.

There being no further business, the meeting was adjourned.

DAY TWO – JANUARY 27, 2022 – 8:30 A.M.

GOVERNING BODY MEMBERS PRESENT: Mayor Melinda Bales; Commissioners Dan Boone, Rob Kidwell, Amber Kovacs, Lance Munger, Derek Partee and Stacy Phillips.

Lake Norman Economic Development Corporation

Ryan McDaniels, Executive Director, provided an update on the following. *Refer to PowerPoint attached hereto as Exhibit No. 11.*

- Project Activity
- Product Development
- Workforce Development

Communications

Kim Strickland, Public Information Officer, provided update on the following. *Refer to PowerPoint attached hereto as Exhibit No. 12.*

- Reflection (what we had)
- Improvement (what we have now)
- Assessment (what we did well/what we need to improve or change)

Engineering & Public Works

Stephen Trott provided an update on the following. *Refer to PowerPoint attached hereto as Exhibit No. 13.*

- Projects completed in 2022
- Town Projects Underway
- Future CIP Roadway Projects

- Potential Sidewalk Projects

Kevin Fox, Director of Public Works, provided update on the following. *Refer to PowerPoint attached hereto as Exhibit No. 14.*

- Powell Bill
- Fleet Services (propose to perform maintenance in-house). It was the general consensus of the Board to do further research and bring back to the Board.
- Solid Waste Contract. Staff recommends going with a new vendor beginning July 1, 2023, for a \$300,000 savings. It was the general consensus of the Board to work towards a contract with new vendor.
- Solid Waste Fee. It was the general consensus of the Board to set the solid waste fee at \$144.
- Staffing

Mayor Bales called for a recess.

The Town Board reconvened.

Parks & Recreation Department

Michael Jaycocks, Parks & Recreation Director, provided an update on the following. *Refer to PowerPoint attached hereto as Exhibit No. 15.*

- Prior Year Statistics
- Programming Highlights
- Greenways
- Splash Pad. Nick Lowe of McAdams presented splash pad renderings (included in Exhibit No. 15). It was general consensus of the Board to put first splash pad at North Meck Park.
- Capital Projects

Finance

Pattie McGinnis, Finance Officer, provided an update on the following. *Refer to PowerPoint attached hereto as Exhibit No. 16.*

- Fund Balance
- Debt Schedule
- Budget Calendar
- Requests for funding. It was the general consensus of the Board that notification go out via email to non-profits that received funding last year providing a link to the website with instructions on applying for this year, and then next year no notices will be sent, it will just be posted on the website.
- Revaluation

In response to a question raised, Jackie Huffman, Deputy Town Manager, will check with Mecklenburg County if the exemptions they offer for elderly and disabled taxpayers and for veterans are also exempted from Town tax.

CIP & Bond Referendum

Jackie Huffman, Deputy Town Manager, provided an update on the following. *Refer to PowerPoint attached hereto as Exhibit No. 17.*

- Wording/Categories
- Five-year forecast update. *Refer to Spreadsheet attached hereto as Exhibit No. 18.*
- November 2023 GO Bonds Proposed Schedule
- Bond History
- Amount

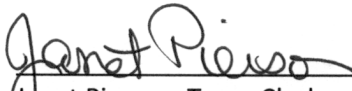
Ms. Huffman displayed a spreadsheet (*attached hereto as Exhibit No. 19.*) detailing the Town's \$59,672,263 total general fund balance. Of this balance, \$10,657,482 is required to be spent for a specific purpose, like stormwater or Powell bill eligible expenditures. Another \$7,669,131 was specifically allocated to projects with the FY 23 budget adoption. The portion of fund balance that has already been allocated for continuing capital and operating projects from prior years budgets is \$12,015,763. The Board allocated \$3 million to be spent on design and site preparation work for the Town Hall site. The portion of fund balance required by Statute to be set aside is \$15,753,774. The Town Board has designed \$2,012,365 be spent for only future debt service, leaving only \$8,563,748 of the nearly \$60 million in fund balance available for future funding decisions.

Advisory Boards Discussion

Due to Commissioner Kidwell needing to leave, it was the consensus of the Board to postpone the Advisory Boards Discussion to a future pre-meeting.

There being no further business, the meeting was adjourned.

Approved this the 20th day of February 2023.



Janet Pierson, Town Clerk

TOWN OF HUNTERSVILLE
FY 2024 GOALS

LAND USE DEVELOPMENT / PLANNING

Maintain a diverse long-range transportation and land use vision that provides a high quality of life

- Implement recommendations in the 2040 Huntersville Community Plan
- Finalize Downtown Plan
- Finalize Mobility Plan
- Review land development plan related to zoning and uses allowed on infill lots

FINANCE

Maintain a balanced budget with a healthy fund balance to provide excellent services

- Maintain AAA bond rating which will lower future borrowing costs of funding the CIP
- Create Bond package for Board and citizen approval November 2023 to provide for future capital needs
- Seek federal, state, and county grants/partnerships to fund projects

PUBLIC SAFETY

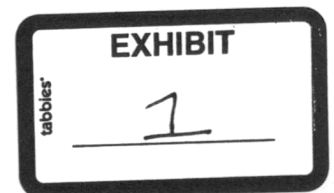
Provide competent, courteous, professional, and community-oriented Police and Fire Services

- Renegotiate ETJ police contract and dispatch contract
- Enhance recruitment efforts to attract/retain quality officers and enhance training efforts such as additional investigative certifications for detectives
- Implement Magistrate services at HPD
- Finalize site for Station 2 replacement and continue to pursue future site for a new Station 5
- Start the process of hiring fulltime HFD employees and/or increase firefighter pay

TRANSPORTATION INFRASTRUCTURE

Advance transportation projects to completion

- Push municipal street, sidewalk, and bike projects forward
- Advocate/partner with NCDOT to advance local and regional projects



- Work with northern towns to improve local bus transit services
- Utilize technology to enhance infrastructure improvements

PARKS AND RECREATION / GREENWAYS

Provide safe, attractive, and high-quality parks, facilities, programs, and greenways

- Advance greenway construction to serve 30,000 people by 2030
- Diversify/expand event offerings
- Diversify/expand park facilities (i.e., splash pads, pickleball courts, etc.)

HOUSING

Provide a variety of housing options for all citizens

- Seek opportunities/partnerships to advance affordable and workforce housing
- Help revitalize and/or repair homes in areas of need such as Pottstown and Huntington Green

SUSTAINABILITY / NATURAL RESOURCES / ENVIRONMENT

Seek sustainable options to protect our natural resources and environment

- Seek opportunities to convert the town fleet toward electric/hybrid vehicles and streetlights/parking lot lights to LED
- Seek comprehensive stormwater solution for downtown
- Review/recommend update to tree species/location impact on sidewalks

FACILITIES / ASSET MANAGEMENT

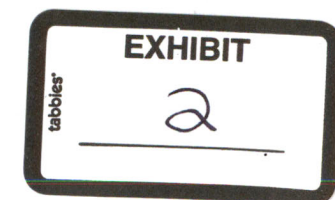
Provide sufficient space for community meetings and municipal services

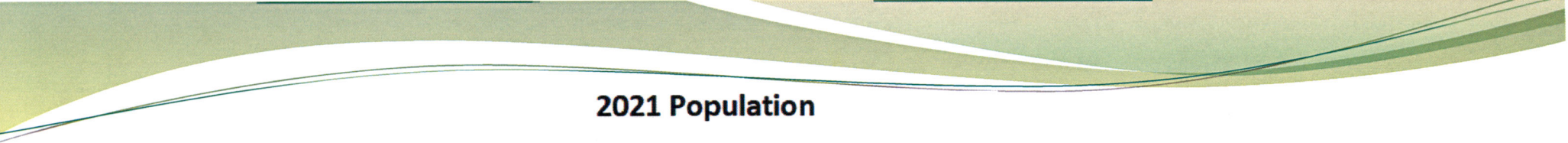
- Decide on location and move forward with a contract regarding Town Hall
- Renovate air filtration system and determine long term goals for HFFA
- Pursue aesthetic and system reliability upgrades to the Town electric distribution system

Town of Huntersville, NC Population Estimates & Projections

Updated 1/12/2023

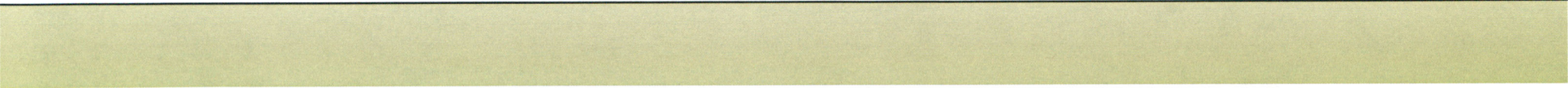
US Census & NC State Demographers Estimates							Town of Huntersville Planning Department		
	1990 Census	2000 Census	2010 Census	2020 Census	2021 State		2022 Estimate	2030	2040
Growth Rate (Town + ETJ)		88%	50%	23%	1%		3%		
Town Limits	3,014	24,960	46,773	61,376	61,840		63,509		
Population Increase		21,946	21,813	14,603	464		1,669		
ETJ			2,997	3,137	3,138		3,146		
Population Increase (ETJ)				140	1		8		
TOTAL	3,014	24,960	49,770	64,513	64,978		66,655	85,852	106,567





2021 Population

Municipality	Population
1 Charlotte	878,778
2 Raleigh	470,566
3 Greensboro	299,158
4 Durham	286,656
5 Winston-Salem	250,249
6 Fayetteville	214,255
7 Cary	173,852
8 Wilmington	118,063
9 Concord	108,229
10 High Point	107,711
11 Asheville	95,052
12 Greenville	90,121
13 Gastonia	81,558
14 Jacksonville	71,729
15 Huntersville	61,840
16 Apex	61,446
17 Chapel Hill	58,904
18 Burlington	56,391
19 Mooresville	52,542
20 Wilson	48,035



Town of Huntersville, NC
Building Permits Issued for New Single & Multi-family Units
2012-2022

	2012		2013		2014		2015		2016		2017		2018*		2019		2020		2021		2022	
	SF	MF	SF	MF	SF	MF	SF	MF	SF	MF	SF	MF	SF	MF	SF	MF	SF	MF	SF	MF	SF	MF
January	34	0	37	0	33	0	20	64	21	0	84	0	52	0	6	0	57	0	70	0	76	168
February	25	0	40	0	30	0	33	62	29	62	51	0	51	0	25	0	58	0	59	0	77	0
March	41	0	29	0	36	0	26	0	52	0	77	0	51	0	46	0	76	0	76	0	43	0
April	20	0	23	0	34	0	22	148	40	61	47	0	56	0	41	0	71	0	80	0	42	0
May	21	0	31	0	31	0	32	0	50	0	69	0	39	0	56	0	70	0	60	0	83	245
June	40	0	41	0	26	0	32	0	39	0	66	0	4	0	34	0	109	239	50	62	12	0
July	39	0	31	0	49	51	30	0	48	0	66	0	18	0	47	0	79	0	55	0	26	0
August	26	0	58	0	28	0	18	0	47	0	48	246	66	0	74	120	68	0	100	0	17	0
September	31	0	19	0	41	349	21	50	50	70	43	130	44	0	39	0	102	0	34	0	32	0
October	32	0	36	0	28	0	20	92	52	0	31	0	39	0	59	0	104	0	39	168	16	0
November	23	230	29	0	31	0	27	0	41	0	46	0	19	0	78	0	33	306	51	0	17	0
December	23	0	28	0	33	0	21	58	39	0	13	0	26	0	28	0	48	0	63	0	10	0
Corporate Limit:	355	230	402	0	400	400	302	474	508	193	641	376	465	0	533	120	875	545	737	230	451	413
ETJ:									8		11		8		0**		16		12		3	
Total:	355		402		400		302		516		652		473		533		891		749		454	

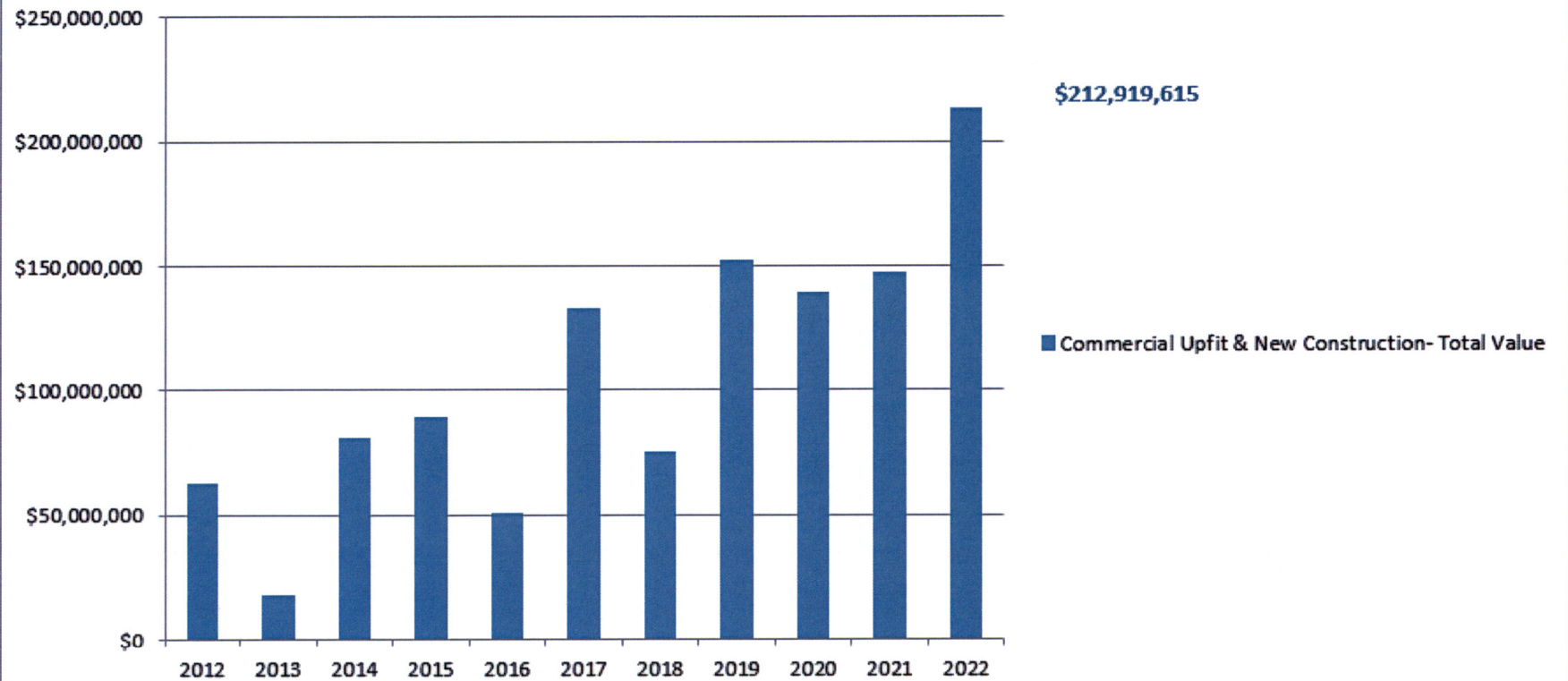
* Numbers may change due to Mecklenburg County computer issues (June & July).

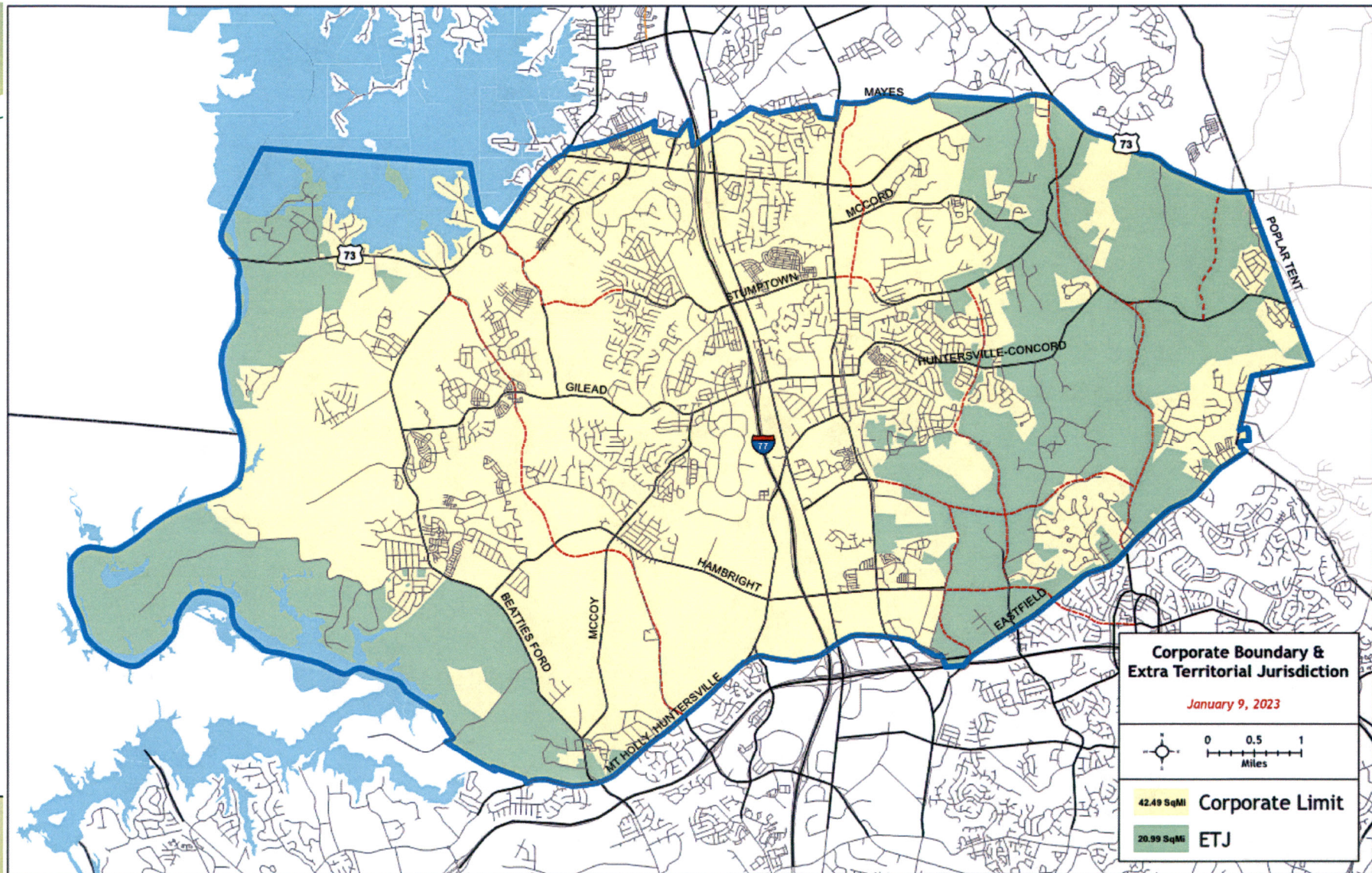
** Starting in 2019 SF Homes in ETJ are not separated out.

Town of Huntersville, NC
New Residential Certificate of Occupancy Data
2012-2022

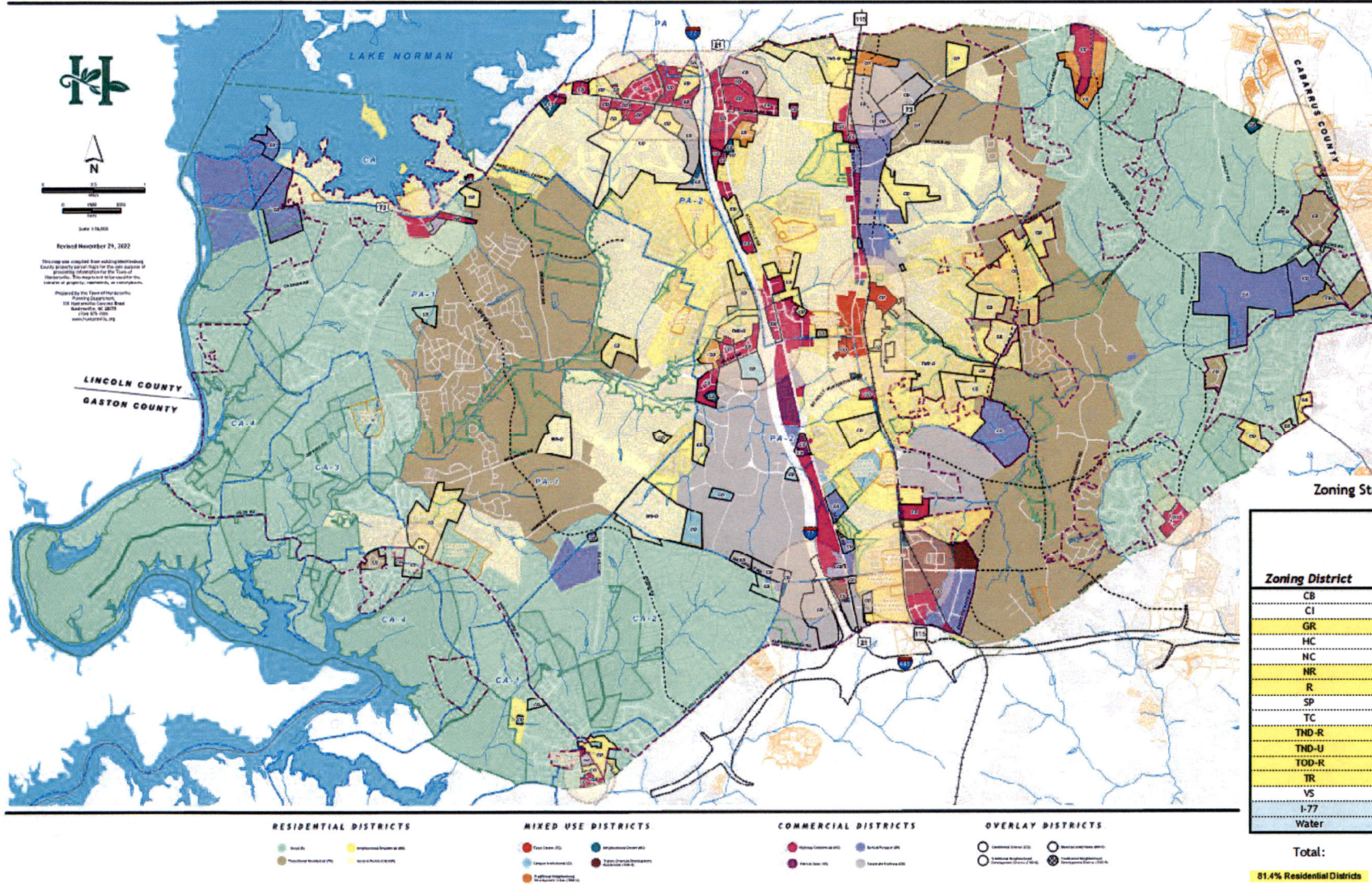
	2012		2013		2014		2015		2016		2017		2018		2019		2020		2021		2022	
	SF	MF	SF	MF	SF	MF	SF	MF	SF	MF	SF	MF	SF	MF	SF	MF	SF	MF	SF	MF	SF	MF
January	28	0	23	0	24	0	32	0	5	0	24	0	41	0	28	0	46	0	65	0	42	0
February	30	0	27	0	29	0	22	0	21	0	36	0	48	0	34	0	34	0	68	0	43	0
March	28	0	28	0	28	0	38	0	18	0	50	0	48	0	36	0	66	0	60	0	61	0
April	26	0	26	0	27	0	23	0	17	0	50	0	37	0	36	0	56	0	83	0	54	0
May	26	0	30	0	34	0	25	0	14	0	47	0	53	0	49	0	49	0	59	0	47	0
June	26	0	14	0	27	0	21	0	32	0	56	0	37	0	29	0	54	0	50	0	64	0
July	20	0	34	0	46	0	33	0	49	0	39	0	41	0	24	0	34	0	49	0	65	125
August	18	0	26	0	25	0	24	0	34	0	60	0	48	0	29	130	58	0	62	0	72	0
September	18	0	28	0	44	0	20	0	23	0	55	0	49	0	24	130	54	0	49	0	66	0
October	35	0	27	0	31	0	11	0	31	0	58	0	25	0	16	0	63	0	47	0	81	0
November	37	0	28	0	37	0	18	0	50	0	68	0	17	0	14	0	60	0	62	0	78	0
December	33	0	33	0	44	0	30	0	62	0	67	0	20	0	9	0	72	0	49	0	53	0
Total:	325	0	324	0	396	0	297	0	356	230	610	0	464	0	328	260	646	0	703	0	726	125

Town of Huntersville, NC
Commercial Upfit & New Construction - Total Value (2012-2022)





2022 Map of Zoning Districts



Zoning Statistics Huntersville January 2023

Zoning District	Acres	Square Mile	% Area
CB	2,264.3	3.54	5.6
CI	219.1	0.34	0.5
GR	4,808.2	7.51	11.9
HC	1,060.6	1.66	2.6
NC	68.1	0.11	0.2
NR	5,076.0	7.93	12.5
R	15,824.1	24.73	39.0
SP	1,625.2	2.54	4.0
TC	127.4	0.20	0.3
TND-R	0.0	0.00	0.0
TND-U	52.3	0.08	0.1
TOD-R	197.2	0.31	0.5
TR	7,024.2	10.98	17.3
VS	68.0	0.11	0.2
I-77	374.0	0.58	0.9
Water	1,722.9	2.71	4.3
Total:	40,521.6	63.32	100
81.4% Residential Districts			

2022 Approved Development & Major Features Map

Town of Huntersville, North Carolina

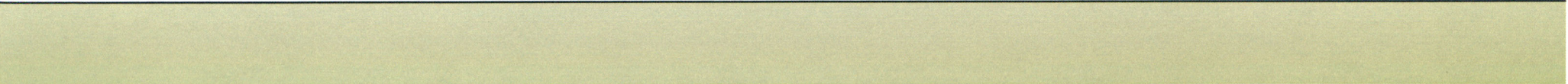


	<u>Submitted Projects</u>		
	Submitted Projects 2019-2020	Submitted Projects 2020-2021	Submitted Projects 2021-2022
As-Built	30	35	53
Concept	15	23	19
Erosion Control	18	12	15
Large Commercial	24	26	20
Large Subdivision	8	8	11
Major Revision	12	6	5
Minor Revision	26	28	15
Other	2	13	9
Plat	54	91	54
Plat Revision	21	42	11
Public Projects	3	0	0
Rezoning	9	7	5
Small Commercial	12	11	9
Small Subdivision	0	1	1
Total Projects	234	303	227

	<u>Approved Projects</u>		
	Approved Projects 2019-2020	Approved Projects 2020-2021	Approved Projects 2021-2022
Concept	16	7	7
Large Commercial	12	20	14
Large Subdivision	7	6	9
Major Revision	11	5	5
Minor Revision	13	23	23
Public Projects	1	2	
Rezoning	6	6	6
Small Commercial	7	8	8
Small Subdivision			9
Total Projects	73	77	81

Average Days for Review

	Average Days for Review 2019-2020	Average Days for Review 2020-2021	Average Days for Review 2021-2022
Concept	23.9	17.9	13.7
Large Commercial	18.4	20.2	11.6
Large Subdivision	23.9	18	14
Major Revision	23	18	14.8
Minor Revision	18.7	20.3	9.9
Public Projects	16.5	16.8	
Rezoning	18.3	25.4	13.1
Small Commercial	17.1	18.25	8
Small Subdivision			13.5





ADOPTED
DECEMBER 21, 2020

HUNTERSVILLE 2040 COMMUNITY PLAN

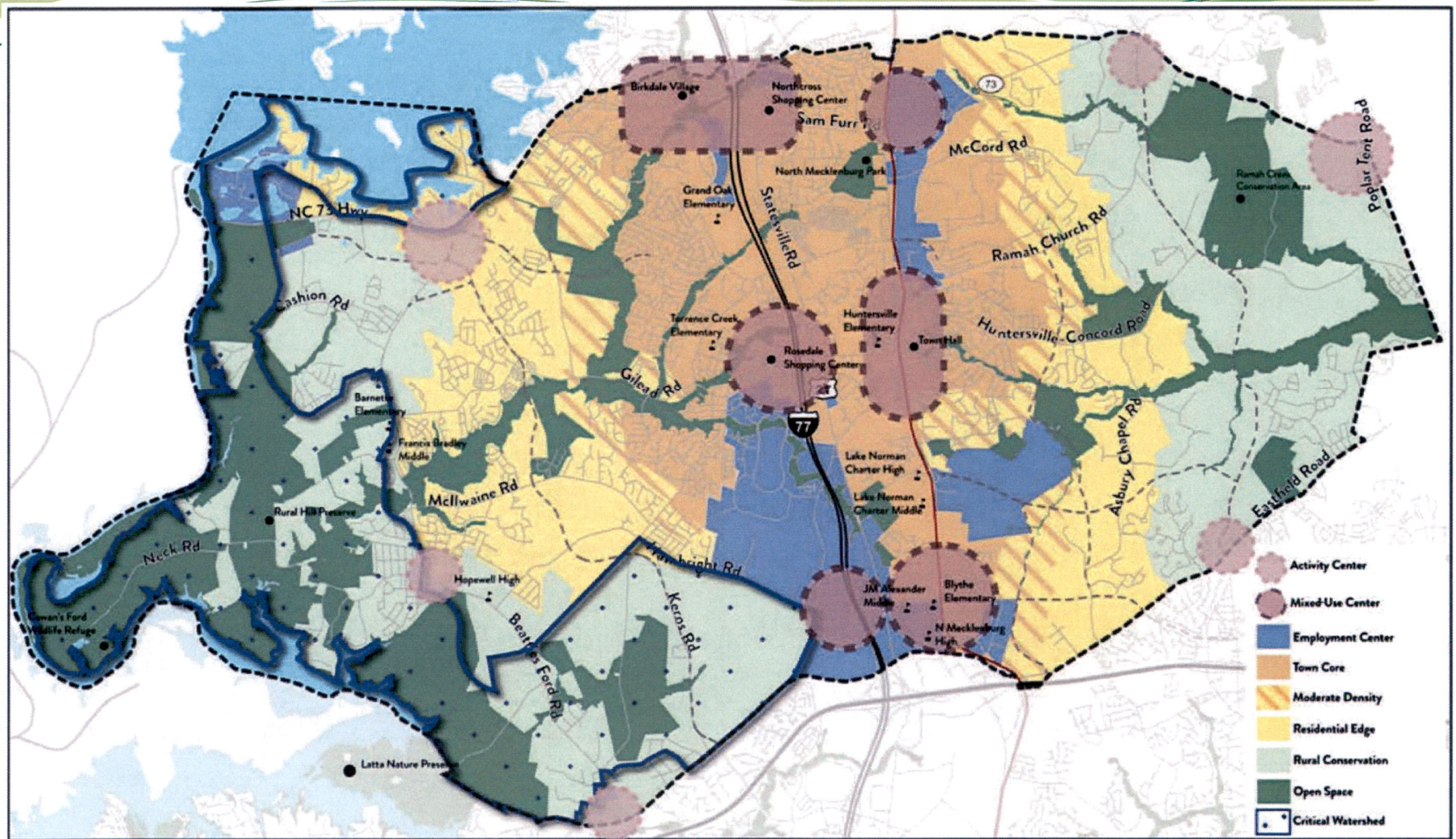
“BY 2040, HUNTERSVILLE WILL BE
THE MOST LIVABLE
COMMUNITY IN
NORTH CAROLINA”

By 2040, Huntersville will be a **vibrant community** rooted in the past while looking towards the future. It provides attractive options for its residents to **live, work, play, and grow**. Pursuing the highest level of excellence, the town will **guide growth and development** in a way that prioritizes **quality of life, green spaces and environmental safety, meaningful economic development, and multimodal transportation**.

EXHIBIT

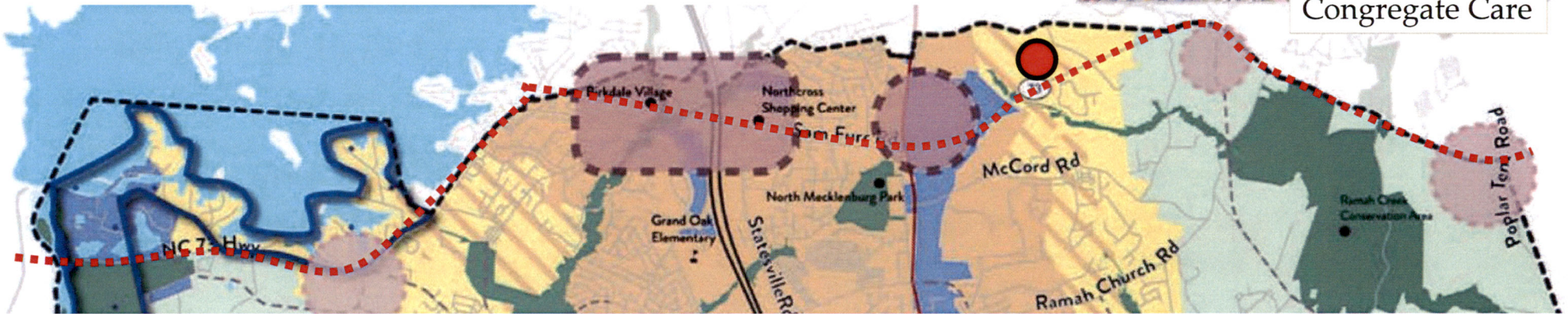
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tabbles®



2040 Huntersville Community Plan

Small Area Plan NC 73 (LU-7.2)



Moderate Density

This area is meant to accommodate a mix of conventional residential subdivisions with larger lots and traditional neighborhood development with a mix of lot sizes, including smaller unit types and occasional attached housing. Average gross density is generally 1-3 units per acre. It may have some smaller-scale commercial or nonresidential activity at key intersections. Exact density of future development should vary based on context and site constraints including potential conflicts with adjacent development, access, and the presence of natural and/or cultural resources.

Residential Edge

The Residential Edge character areas provide transition from higher-density areas to lower-density areas. New development has mostly single-family homes with some attached residential possible. Average densities are 1.5 unit/acre. Policies are included in the Plan that clarify open space requirements and priorities. Flexibility in lot sizes and housing types is possible with higher amounts of quality open space.

Rural Conservation

These areas preserve elements of rural character. They balance open space conservation and some residential development. Development form is farms and associated structures, Farmhouse Clusters, and low-density Conservation Subdivisions (if access to utilities exists). New development has a 0.9 unit/acre maximum, and typically 45%+ open space is required.



2040 Huntersville Community Plan

Evaluate & strengthen incentives for higher quality design (LU-8.2)

Design Requirements for 3+ units (LU-8.2)

Flexibility in R and TR zones for quality open space (LU-10.4, EOS-2.2)

Protect Existing Housing Stock (LU-11)

Tree Preservation (EOS-4)

Improve bike/pedestrian facilities: 30 x 30 plan (EOS 10.1, T-4.1, 4.2, 4.3)

Mobility Plan (T-2.1)

Promote expansion of school capacity (PS 6.1, 7.1)

Transportation System to keep up with growth (T-6)



2040 Huntersville Community Plan & Downtown Plan

Update Design Guidebook (LU 1.4)

Expand businesses & promote uniqueness of downtown (EV 2.1, 21.,2.3)

Leverage partnerships & encourage economic development expansion (EV-3)

Expand Town Hall (DT-4)

Study future use of Town-owned property (DT-5)

Encourage new parks & programming (DT 9.1, 9.2, 9.3, 9.4, 9.5)



2022 Downtown Master Plan



ADOPTED
TBD 2023 - Pending

'Accepted' on December 15, 2022
by the Downtown Plan Steering Committee

Executive Summary

DRAFT



2022 Downtown Master Plan

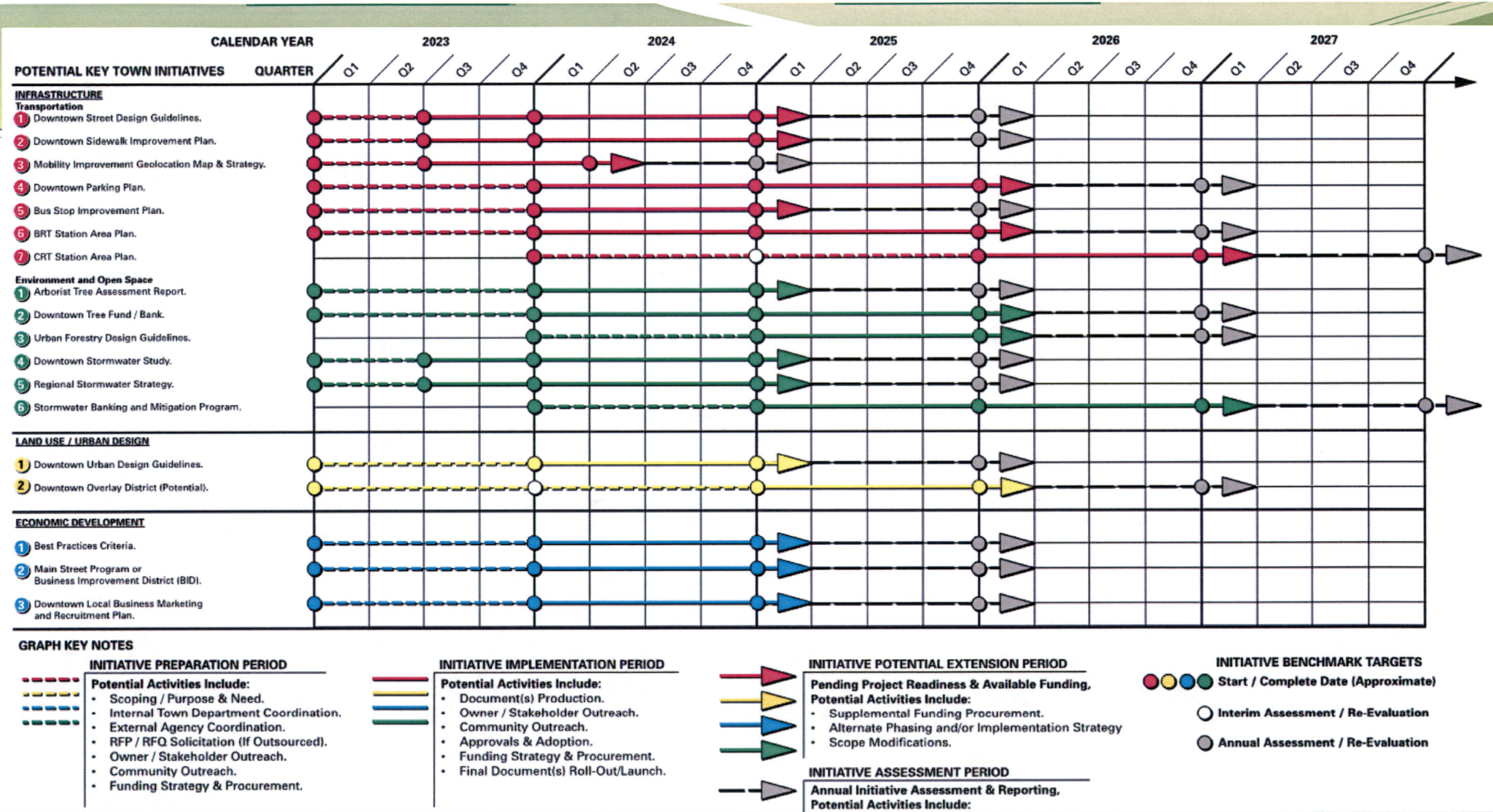
January 17 - DPSC Handoff

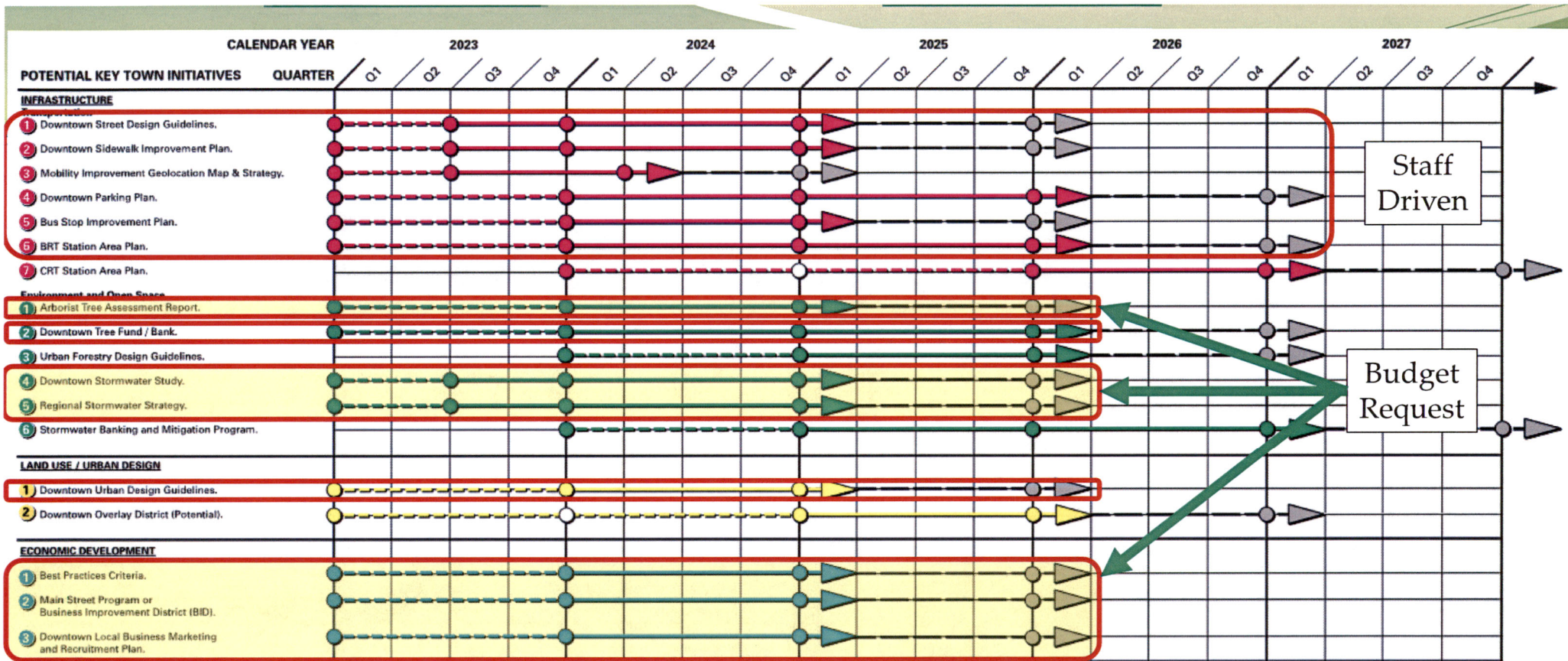
January 24+ - Planning Board

February 28 - Anticipated Planning Board Recommendation

March 20? - Town Board Public Hearing

April 3? - Town Board Action





GRAPH KEY NOTES

INITIATIVE PREPARATION PERIOD

Potential Activities Include:

- Scoping / Purpose & Need.
- Internal Town Department Coordination.
- External Agency Coordination.
- RFP / RFQ Solicitation (If Outsourced).
- Owner / Stakeholder Outreach.
- Community Outreach.
- Funding Strategy & Procurement.

INITIATIVE IMPLEMENTATION PERIOD

Potential Activities Include:

- Document(s) Production.
- Owner / Stakeholder Outreach.
- Community Outreach.
- Approvals & Adoption.
- Funding Strategy & Procurement.
- Final Document(s) Roll-Out/Launch.

INITIATIVE POTENTIAL EXTENSION PERIOD

Pending Project Readiness & Available Funding, Potential Activities Include:

- Supplemental Funding Procurement.
- Alternate Phasing and/or Implementation Strategy.
- Scope Modifications.

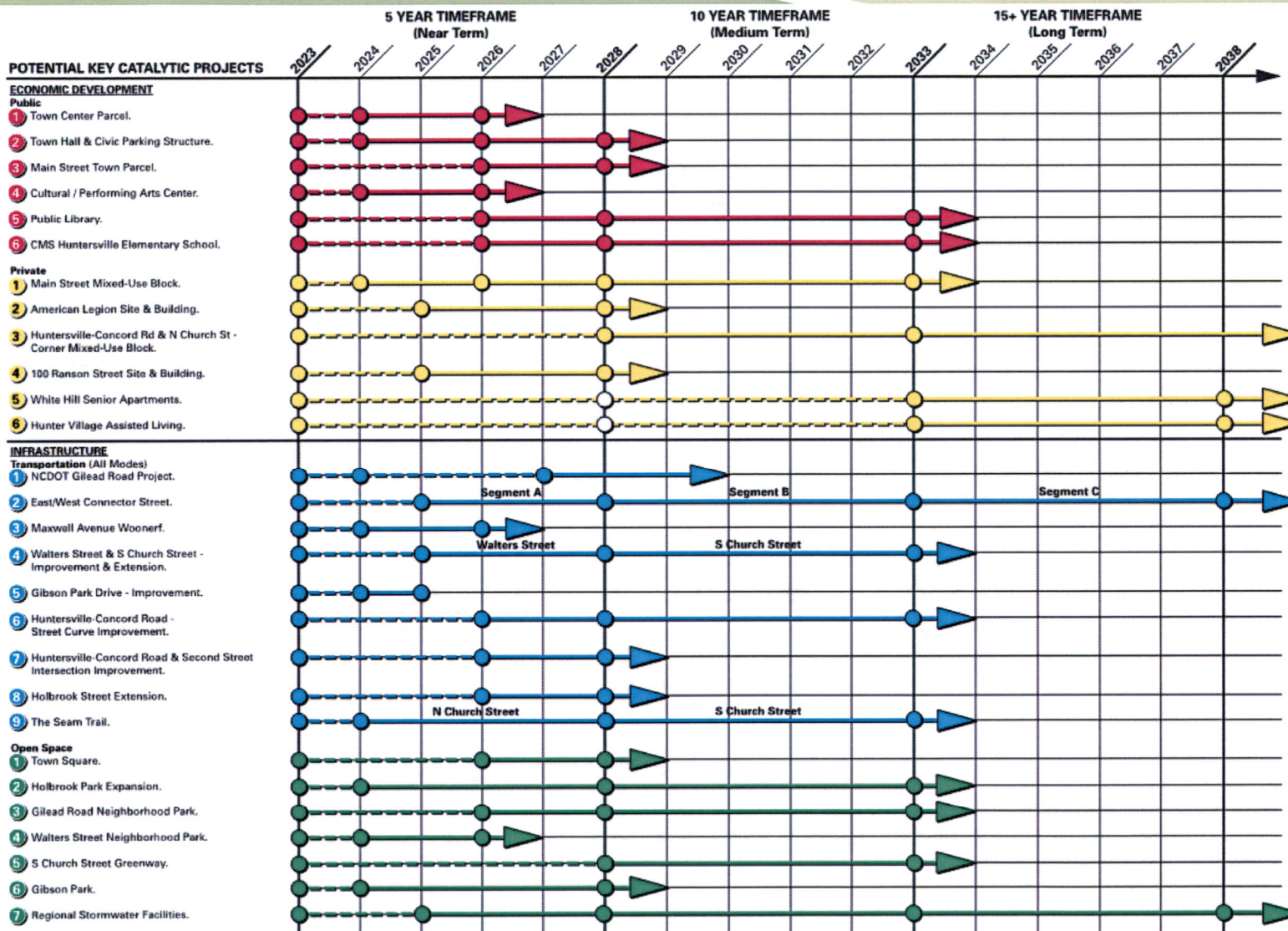
INITIATIVE ASSESSMENT PERIOD

Annual Initiative Assessment & Reporting, Potential Activities Include:

INITIATIVE BENCHMARK TARGETS

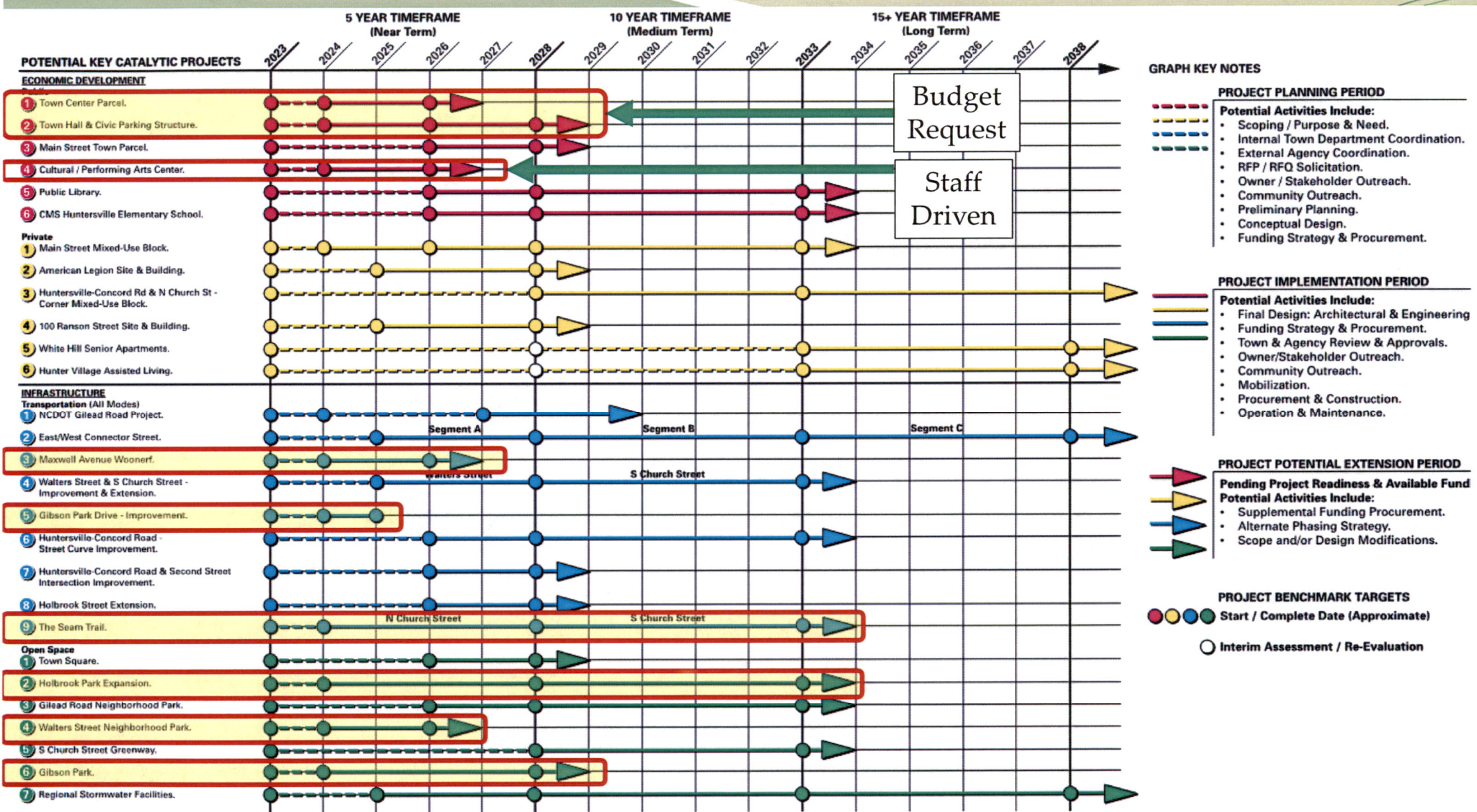
Start / Complete Date (Approximate)

- Interim Assessment / Re-Evaluation
- Annual Assessment / Re-Evaluation



GRAPH KEY NOTES

- PROJECT PLANNING PERIOD**
- Potential Activities Include:**
- Scoping / Purpose & Need.
 - Internal Town Department Coordination.
 - External Agency Coordination.
 - RFP / RFQ Solicitation.
 - Owner / Stakeholder Outreach.
 - Community Outreach.
 - Preliminary Planning.
 - Conceptual Design.
 - Funding Strategy & Procurement.
- PROJECT IMPLEMENTATION PERIOD**
- Potential Activities Include:**
- Final Design: Architectural & Engineering
 - Funding Strategy & Procurement.
 - Town & Agency Review & Approvals.
 - Owner/Stakeholder Outreach.
 - Community Outreach.
 - Mobilization.
 - Procurement & Construction.
 - Operation & Maintenance.
- PROJECT POTENTIAL EXTENSION PERIOD**
- Pending Project Readiness & Available Fund**
- Potential Activities Include:**
- Supplemental Funding Procurement.
 - Alternate Phasing Strategy.
 - Scope and/or Design Modifications.
- PROJECT BENCHMARK TARGETS**
- Start / Complete Date (Approximate)
 - Interim Assessment / Re-Evaluation



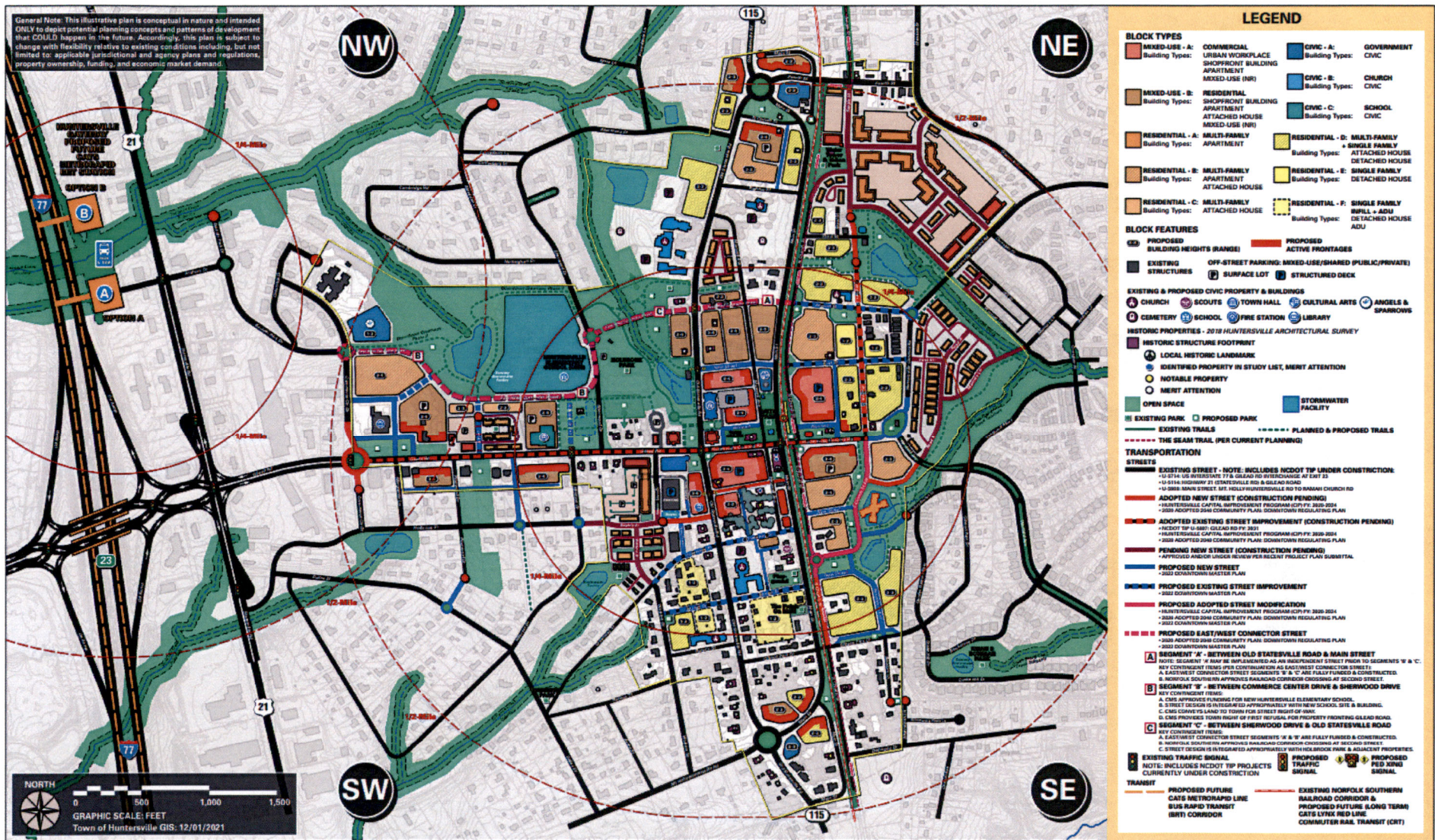


FIGURE 5: 2022 Downtown Master Plan.

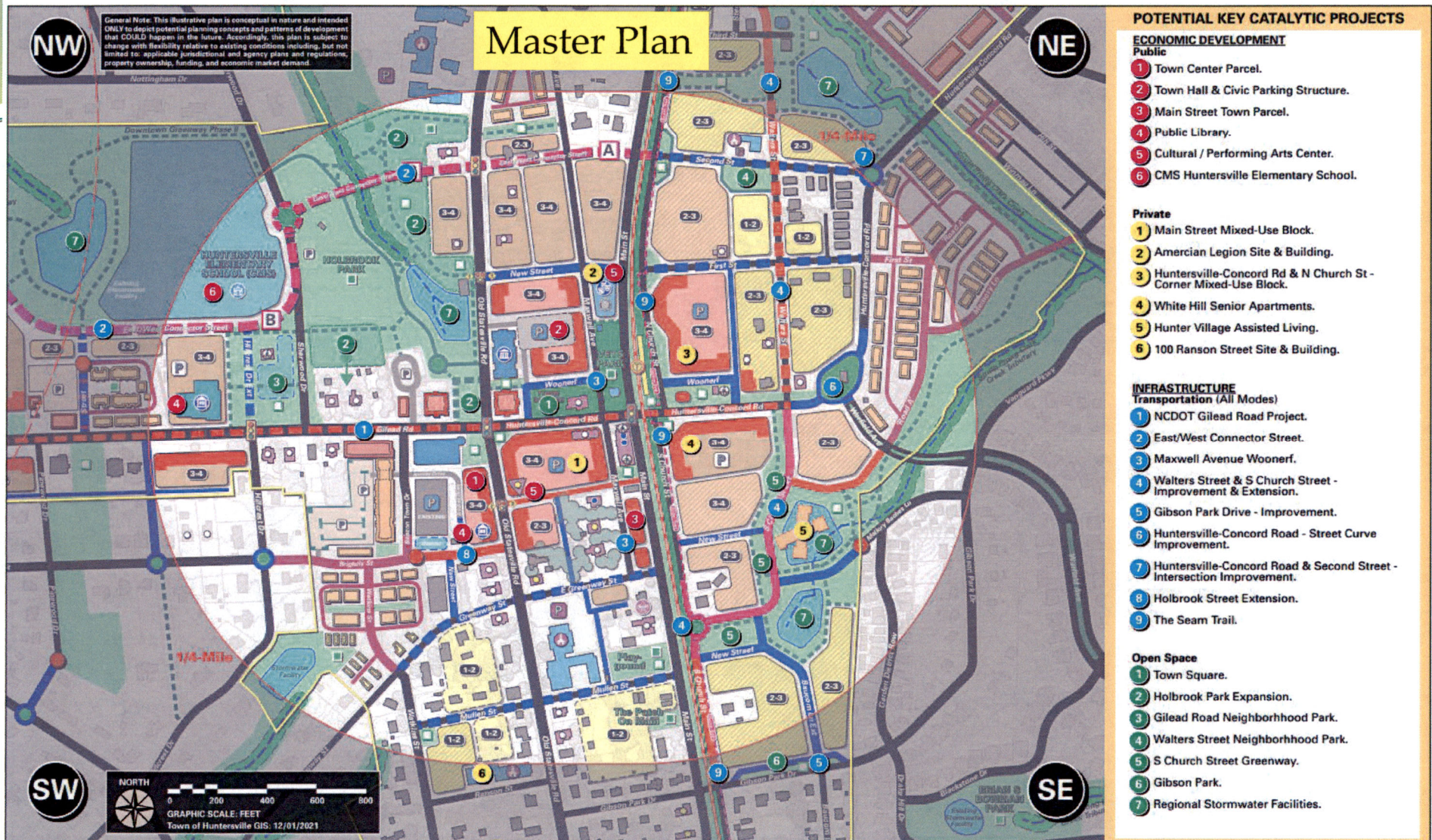


FIGURE 13: 2022 Downtown Master Plan: Potential Key Catalytic Projects.

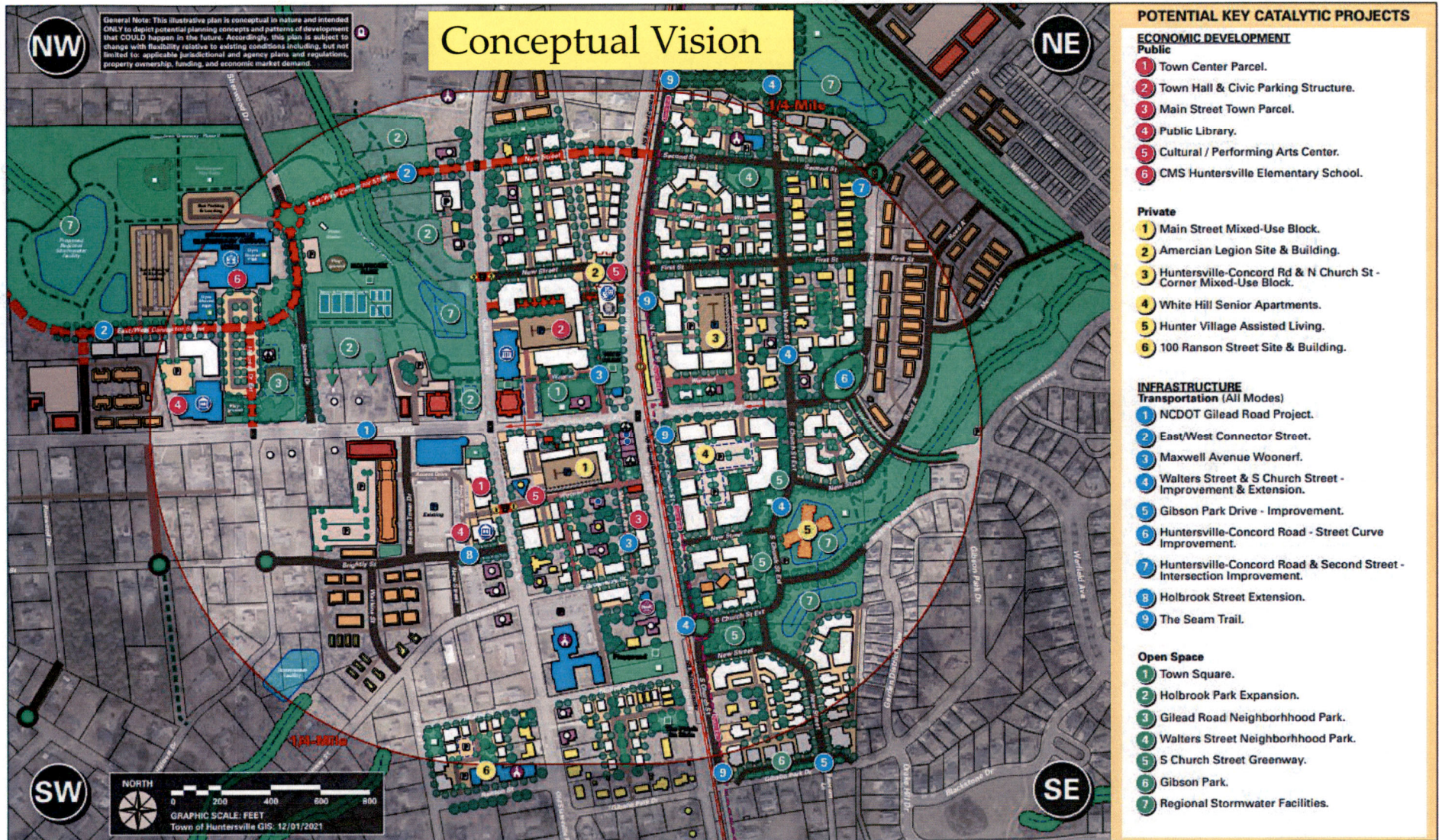
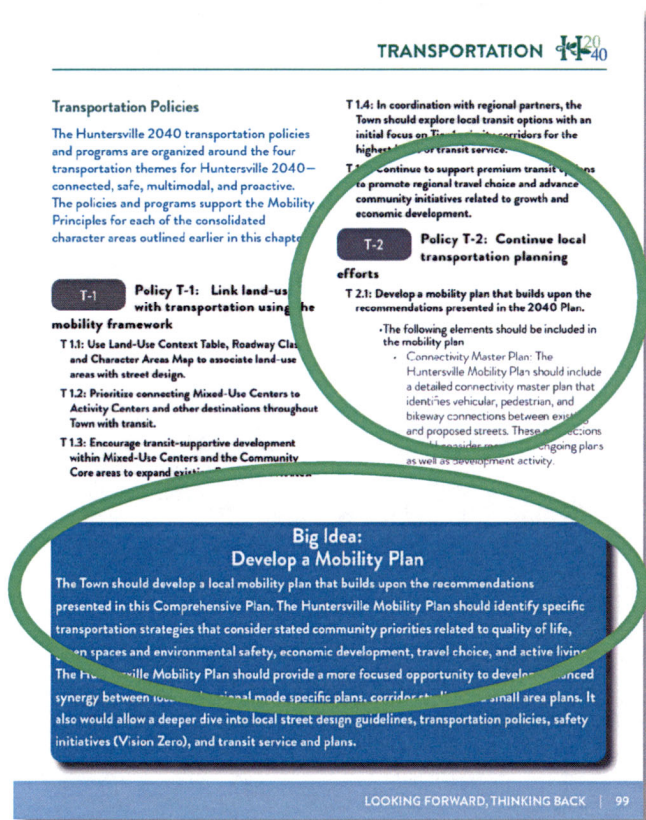


FIGURE 14: Conceptual Vision Plan: Potential Key Catalytic Projects.

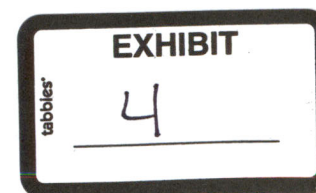
Mobility Plan: Where we started

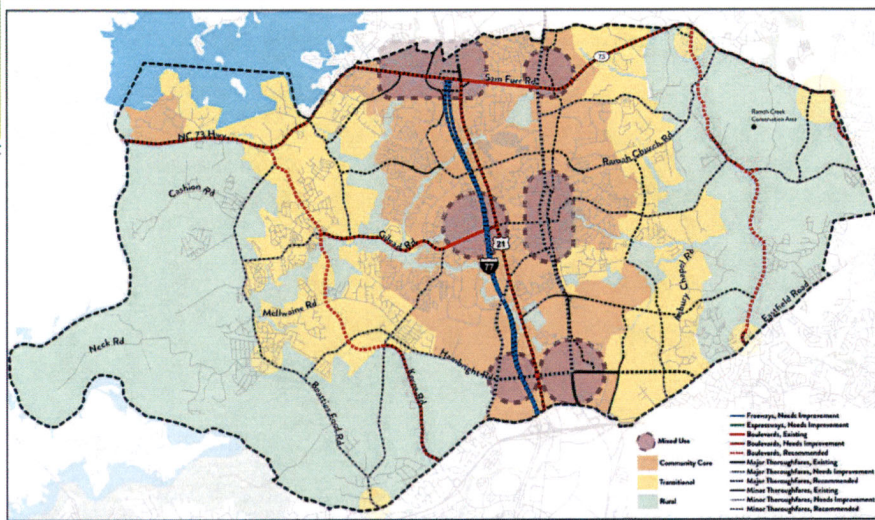


Develop a mobility plan that builds upon the recommendations presented in the 2040 Plan

- Connectivity master plan that identifies vehicular, pedestrian, and bikeway connections
- A detailed look at transit recommendations
- Street Design Guidelines and Standards

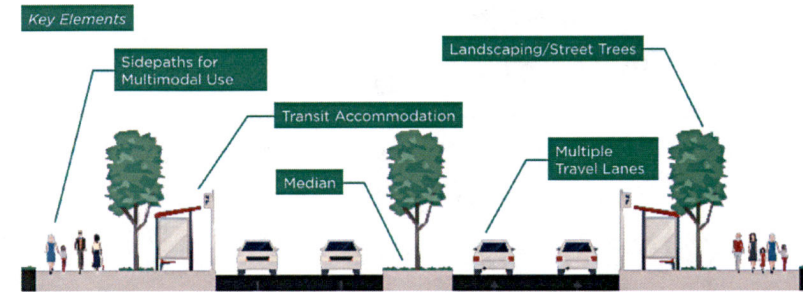
The Huntersville Mobility Plan should identify specific transportation strategies that consider **stated community priorities related to quality of life**, green spaces and environmental safety, economic development, travel choice, and **active living**.



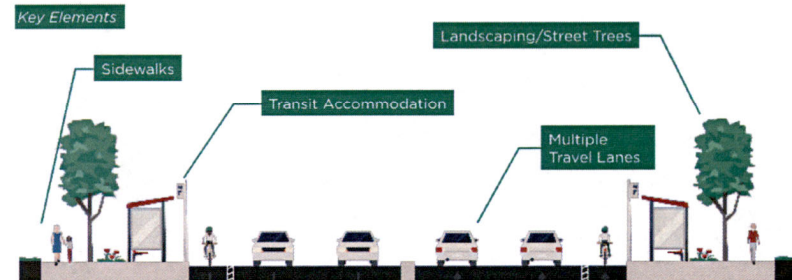


- Boulevards
 - US 21
 - NC 73/Sam Furr Road
 - Gilead Road (west of US 21)
- Major Thoroughfares
 - NC 115
 - Mt. Holly-Huntersville Road (west of US 21)
- Minor Thoroughfares
 - Gilead Road (east of US 21)
 - Huntersville-Concord Road
 - Stumptown Road

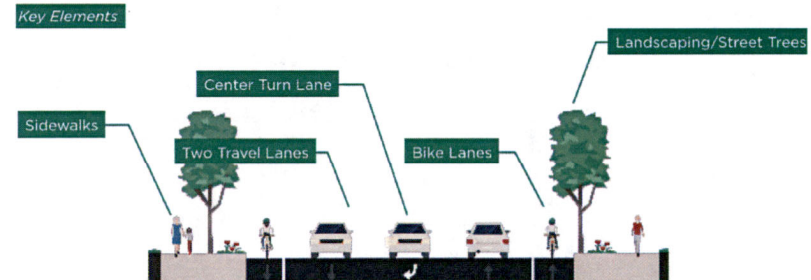
Sample Cross Section (Boulevard)



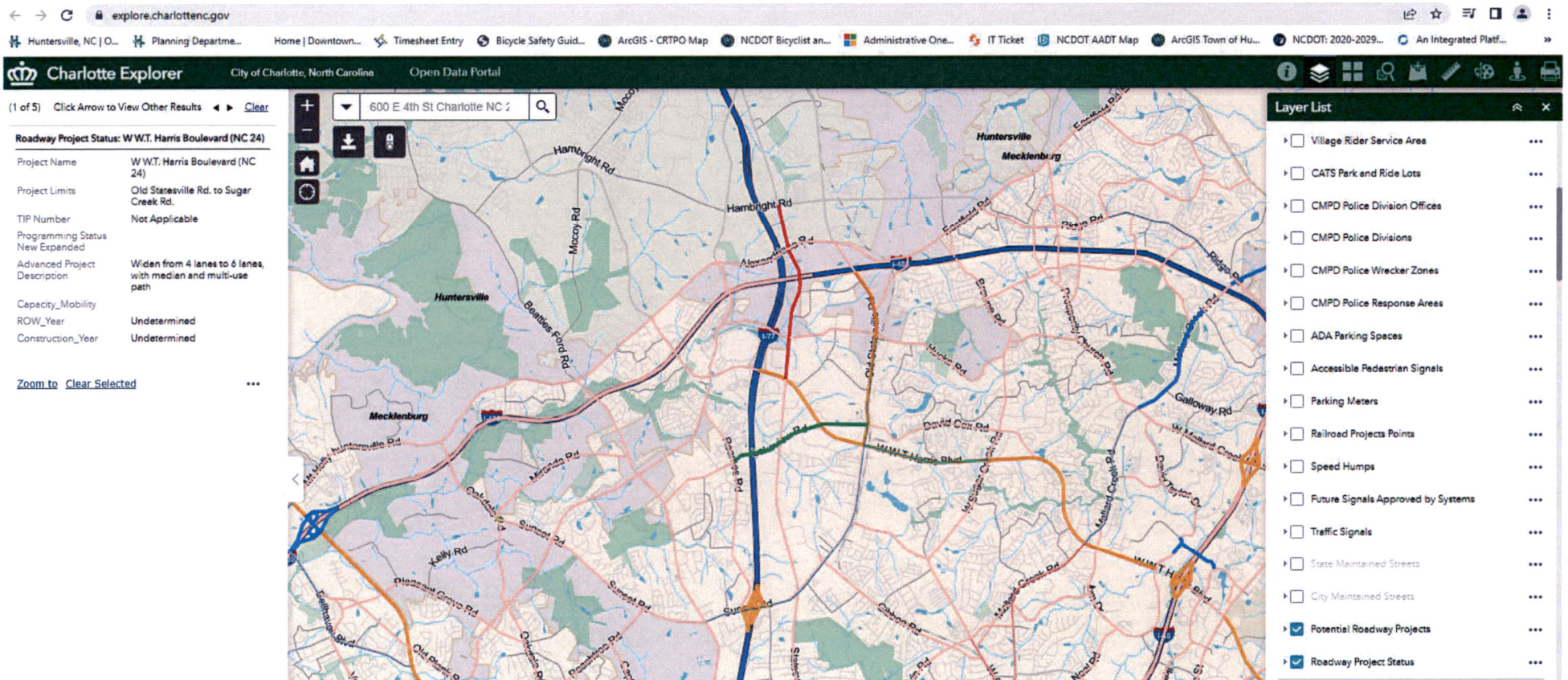
Sample Cross Section (Major Thoroughfare)



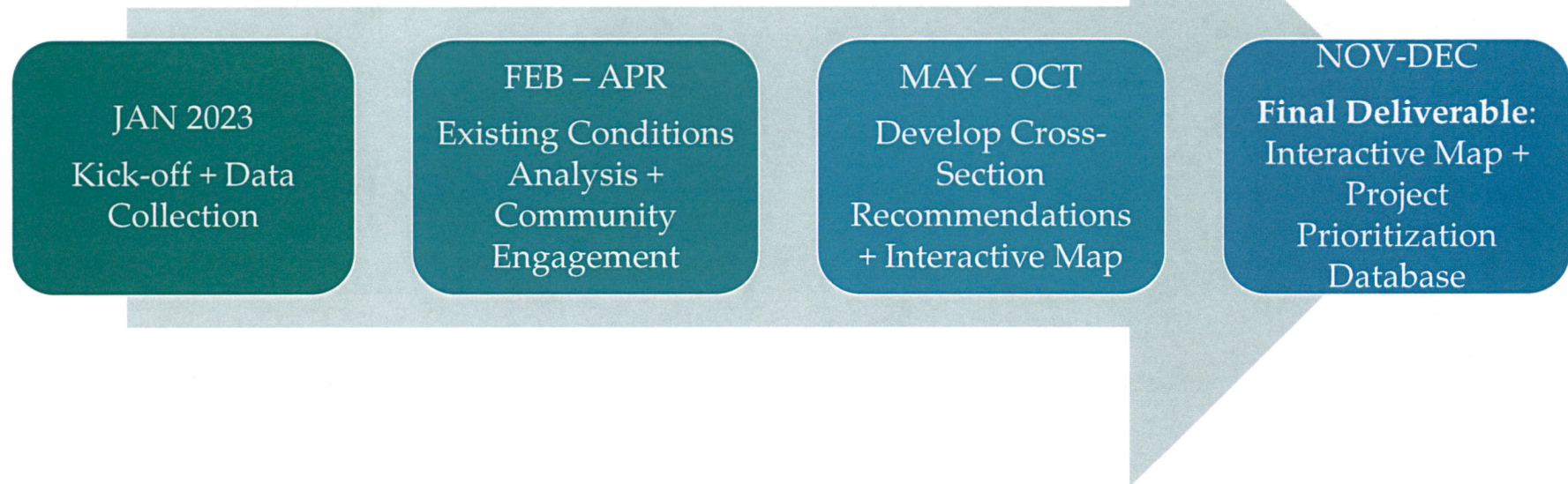
Sample Cross Section (Minor Thoroughfare)



Mobility Plan: Where we're going



Mobility Plan: How we'll get there





Discussion Overview

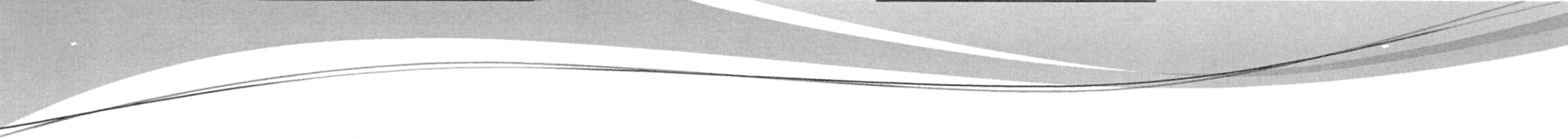
- General Update/Projects
- Camera Update
- Support Update





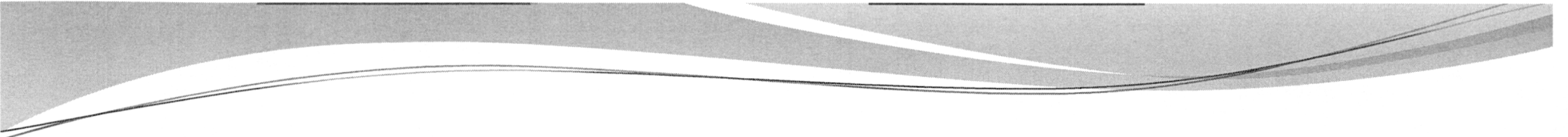
General Update

- We leveraged additional discounts from AWN to add their network vulnerability scan feature.
- In 2022, Town Staff generated 1592 IT tickets, which is up approximately 20% (1332) from last year.
- On January 20th, the National Guard completed the Town's First 3rd party IT assessment.
- In late December 2022, we filled the approved FTE position.
- We started deploying cameras in Town Parks.



Camera Update

- The Town has a total of 203 cameras.
 - Traffic Cameras - 65
 - Security Cameras - 105
 - Park Cameras - 32
 - LPR Camera - 1
- We added cameras to the following Parks:
 - Barry Park, Veterans Park, Abernathy Park, North Meck Park ,Waymer Park, Holbrook Park, Bradford Park (Baseball Fields), Rosedale Park, and Rosedale Dog Park.



Support Update

- The IT team supports:
 - 245 Computers, 75 Patrol Laptops, and Patrol in-car printers.
 - 32 Servers and multiple backup appliances.
 - Attend and support streamed meetings: Town Board, Planning Board, Downtown Steering, and Ordinance Advisory Board.
 - 286 Mobile Devices and 35 Wireless Access Points.
 - 20 Desktop Printers, 7 Multi-Function Copiers, and the Copier Contract.
 - Cybersecurity and end-user training.
 - Door Access Control and Cameras for all Town Buildings.
 - Infrastructure that includes 16 switches and Redundant Firewalls.
 - Maintain and support the Town's central phone system and virtual meeting technology.

NEW TOWN HALL

Project Update
01.26.2023

EDIFICE
CREECH
&
ASSOCIATES



PROJECT MILESTONES

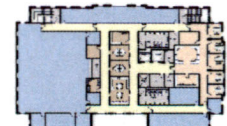
- | | |
|---|--|
| 1 SCHEMATIC DESIGN DOCUMENTS
ADDED IN ADDITIONAL SURVEY,
COMMUNITY OUTREACH, AND
BOARD REVIEW MEETINGS | COMPLETED JANUARY 13TH, 2023 |
| 2 SCHEMATIC DESIGN PRICING | JANUARY 13 TH – FEBRUARY 14 TH |
| 3 DESIGN DEVELOPMENT DOCUMENTS | LATE FEBRUARY – LATE APRIL 2023 |
| 4 DESIGN DEVELOPMENT PRICING | APRIL - MAY 2023 |
| 5 CONSTRUCTION DOCUMENTS | MAY 2023 – AUGUST 2023 |
| 6 FINAL PRICING CHECK OF
CONSTRUCTION DOCUMENTS (75% SET) | JULY – AUGUST 2023 |



FIRST FLOOR PLAN



SECOND FLOOR PLAN



THIRD FLOOR PLAN



FOURTH FLOOR PLAN

EXHIBIT

tabbles®

6

SITE PLAN UPDATE



- RESPONDING TO REVIEW COMMENTS FROM VARIOUS SOURCES
- POTENTIAL EXIT ONLY ONTO GILEAD FROM EXISTING LOT
- OPTIONS FOR MOVEMENT FROM NEW SITE DRIVEWAY AND ROW IMPLICATIONS
- PEDESTRIAN PATHWAY THROUGH LOT TO MAXWELL
- CONNECTIONS TO FUTURE ACCESS OFF SITE
- MAXIMIZE PARKING WITHIN SITE CONSTRAINTS

FIRST FLOOR PLAN

14,552 GSF

56,414 TOTAL GSF



- CHAMBER
- PARKS AND RECREATION
- CIRCULATION
- CORE
- SHARED SPACE
- RETAIL/HISTORY ROOM

USER GROUPS ON THIS FLOOR

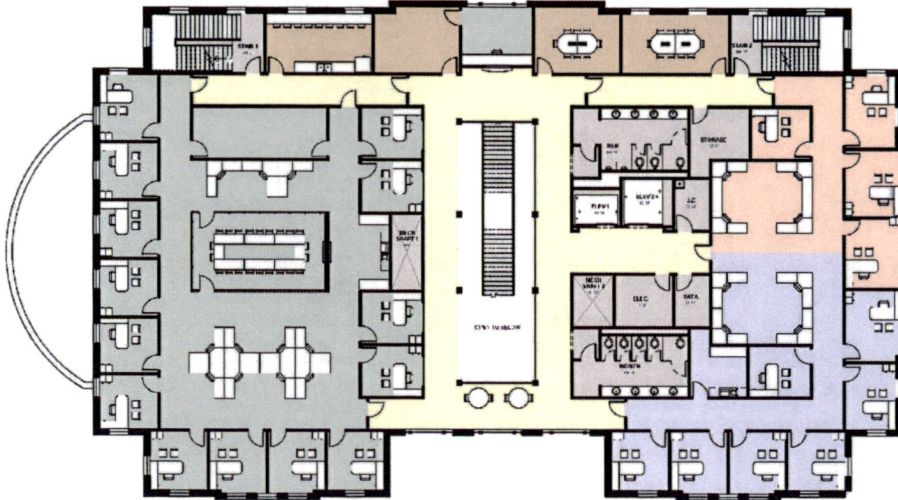
- BOARD OF COMMISSIONERS
- PARKS AND RECREATION

OLD STATESVILLE RD ENTRANCE

SECOND FLOOR PLAN

14,452 GSF

- PLANNING
- ENGINEERING
- PUBLIC WORKS
- CIRCULATION
- CORE
- SHARED SPACE



USER GROUPS ON THIS FLOOR

- PLANNING
- ENGINEERING
- PUBLIC WORKS



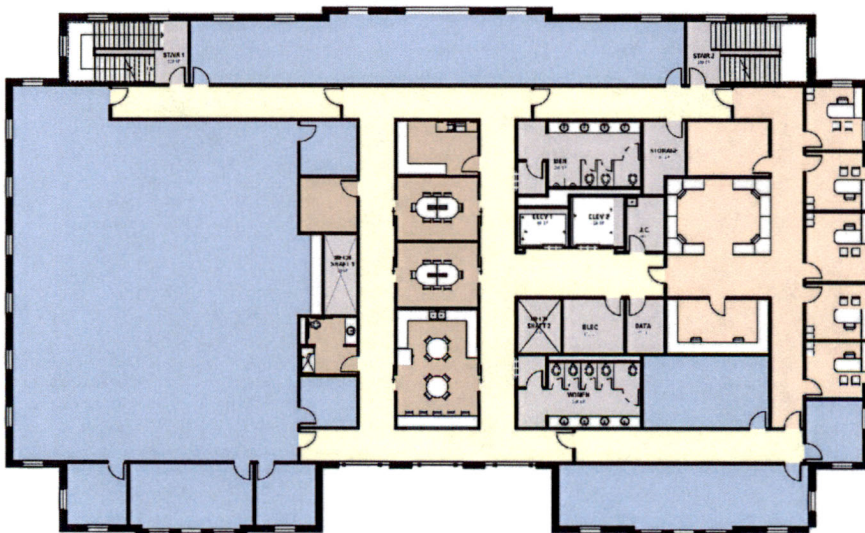
OLD STATESVILLE RD

THIRD FLOOR PLAN

14,482 GSF

5,657 FLEX SPACE SF

- IT
- CIRCULATION
- CORE
- SHARED SPACE
- FLEX SPACE



USER GROUPS ON THIS FLOOR

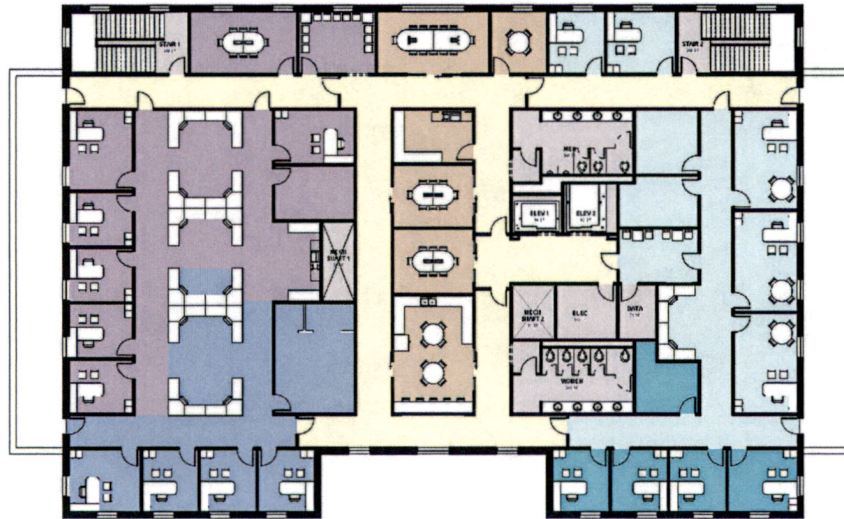
- IT



OLD STATESVILLE RD

FOURTH FLOOR PLAN

12,928 GSF

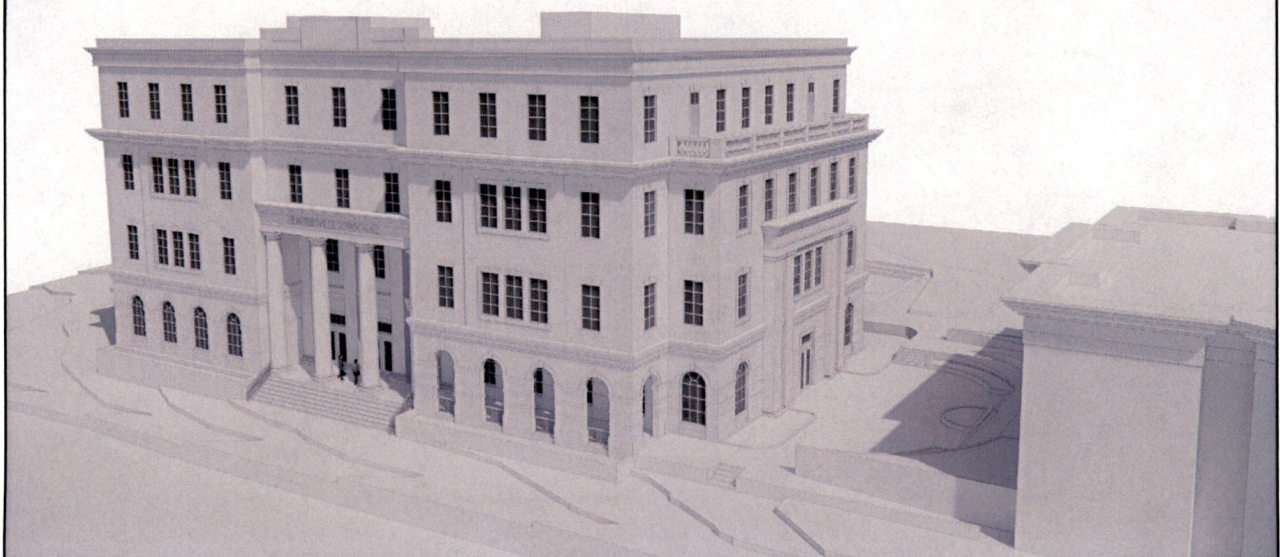


- ADMINISTRATION
- LEGAL
- FINANCE
- HUMAN RESOURCES
- CIRCULATION
- CORE
- SHARED SPACE

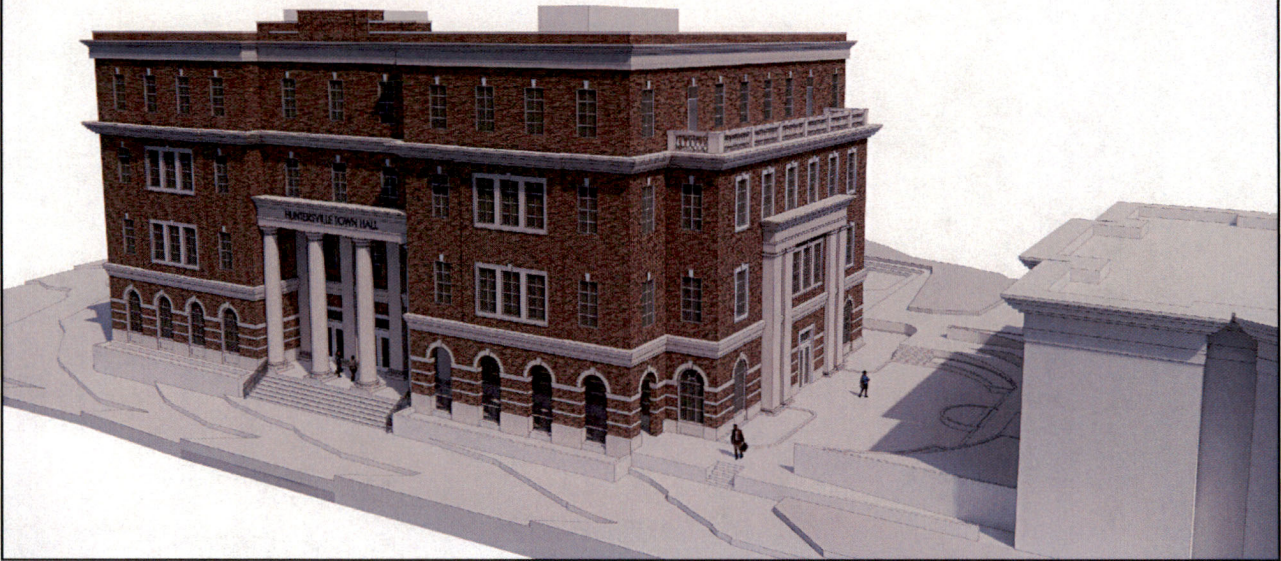
USER GROUPS ON THIS FLOOR

- ADMINISTRATION
- LEGAL
- FINANCE
- HUMAN RESOURCES

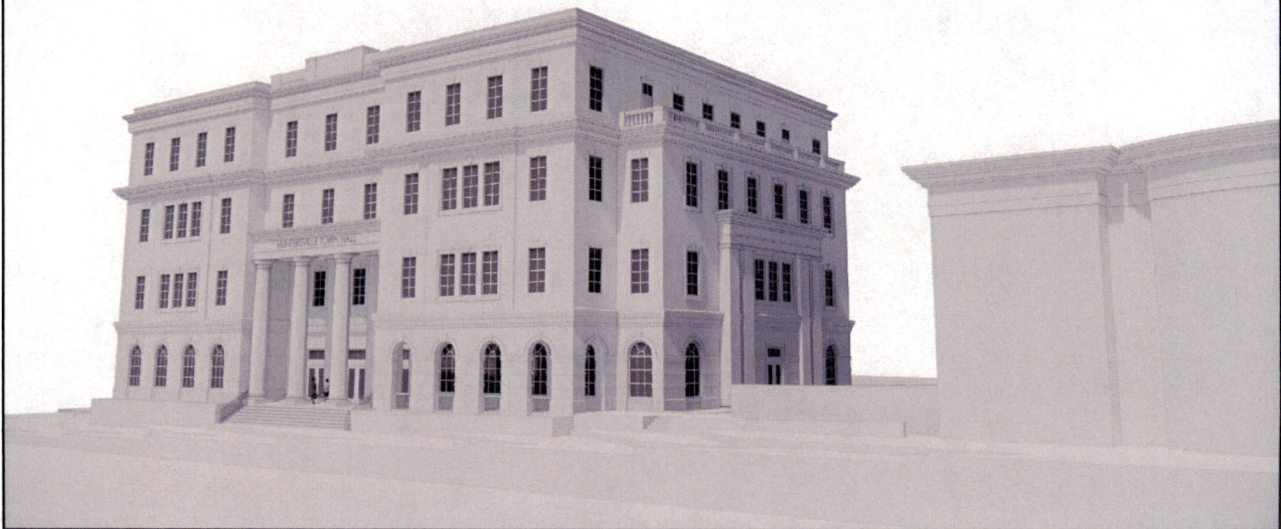
OPTION 1 AERIAL VIEW



OPTION 1-A AERIAL VIEW



OPTION 1 FROM 115 AND GILEAD



OPTION 1-A FROM 115 AND GILEAD



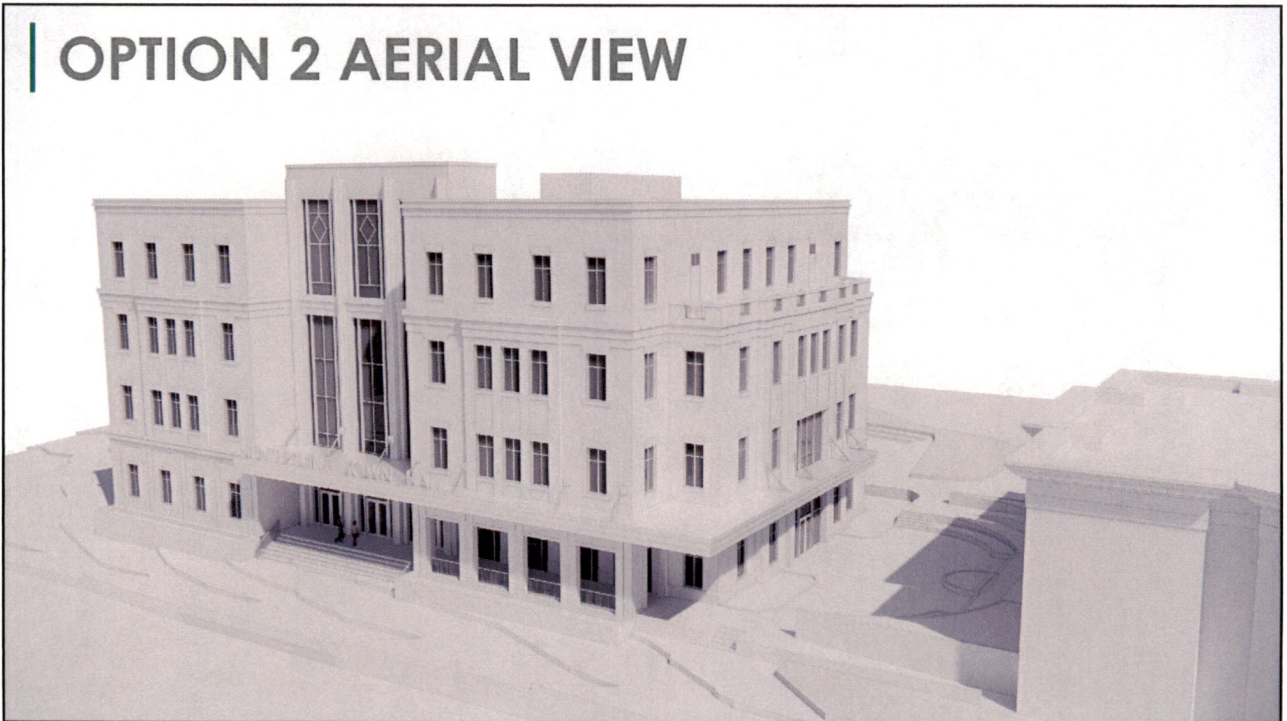
OPTION 1 HEADED SOUTH ON 115



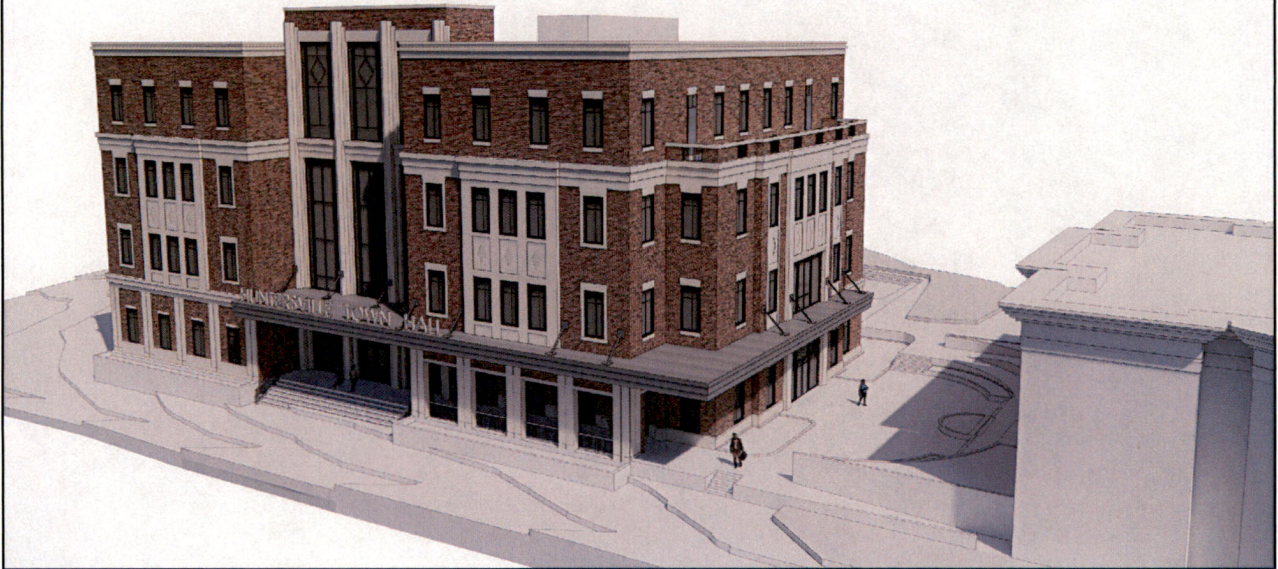
OPTION 1-A HEADED SOUTH ON 115



OPTION 2 AERIAL VIEW



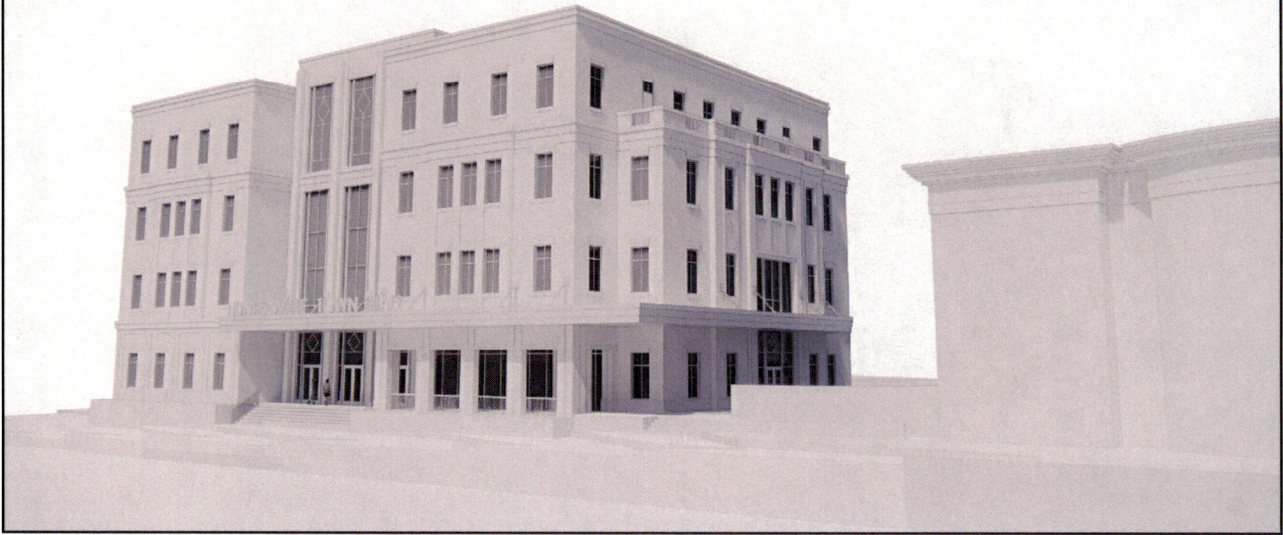
OPTION 2-A AERIAL VIEW



OPTION 2-B AERIAL VIEW



OPTION 2 FROM 115 AND GILEAD



OPTION 2-A FROM 115 AND GILEAD



OPTION 2-B FROM 115 AND GILEAD



OPTION 2 HEADED SOUTH ON 115



OPTION 2-A HEADED SOUTH ON 115

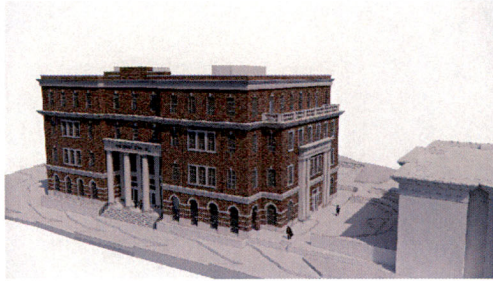


OPTION 2-B HEADED SOUTH ON 115



COMPARISON

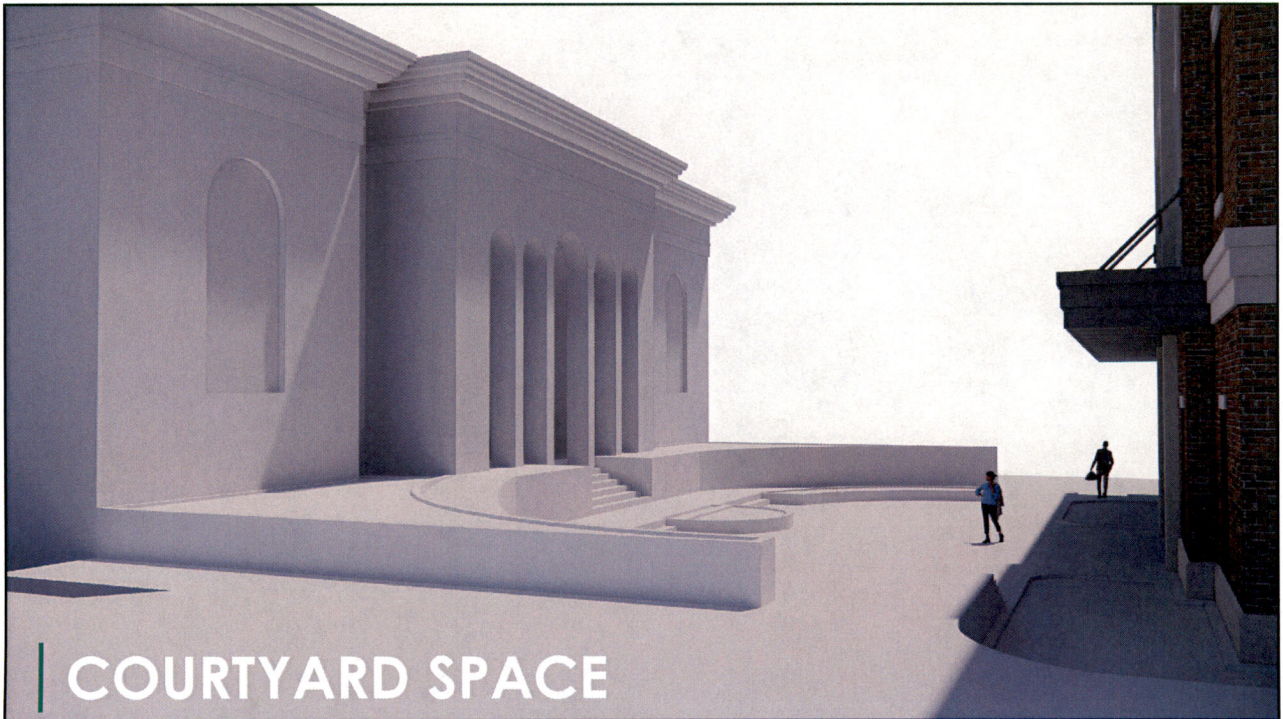
OPTION 1



OPTION 2



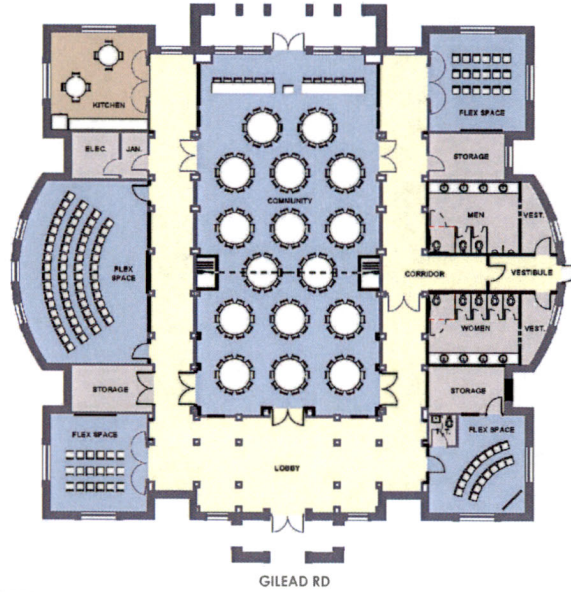
COURTYARD SPACE



EXISTING TOWN HALL

8,000 GSF

- CIRCULATION
- CORE
- SHARED SPACE
- FLEX SPACE



*FURNITURE AND LAYOUT IN FLEX SPACES SHOWN FOR SCALE AND APPROXIMATE TEST FIT ONLY

Overview

- This budget focuses on the following topics:
 - Continued focus on recruiting and retention
 - Current Staffing Update
 - Operating Costs
 - ETJ Contract
 - Dispatch Contract
 - Crisis Intervention Services
 - Clinicians (Social Workers) / Advocates
 - Magistrate Update

Recruiting & Retention

- Over the past few years, we have focused on providing competitive salaries for our officers.
- It is important that we continue to focus on attracting these highly qualified officers and provide the town with the best candidates.
- As we speak, surrounding municipalities are pushing forward and may quickly surpass us.
- Gastonia Police Officer \$50,250-\$62,399, CMPD \$50,704, NCSHP, guarantee \$70k in 6 years.
- In 2020, we lost 12 sworn positions and hired 7.
- In 2021, we lost 6 and hired 15. Of those 15, 5 came from CMPD and 3 from other agencies (with experience).



Recruiting & Retention Progress

2022

Sworn

- 45 tested and interviewed
- 25 conditional offers given
- 19 hired
- 16 resignations/terminations

2022

Non-Sworn

- 33 interviewed
- 9 conditional offers given
- 7 hired
- 4 resignations/terminations

Current Staffing Status

- Last year we were focused on civilian positions.
- We were approved for six civilian and four sworn positions. We have hired the Fleet Manager, added the Captain position, and added the two additional SROs and their Sergeant.
- We have not been able to fill the clinicians positions.
- We still have open sworn positions.
- Once current positions are filled, we would still be far below average staffing ratios.

Increased Cost of Doing Business

- Inflation has impacted nationwide goods and services. Currently we have already been notified of the following increases:
 - Vehicle Uniforms and equipment increases from manufacturers ranging from 5%- 10% across the board
 - Parts and Equipment increased 10-20%
 - Vehicle Labor 11.5% in the past year
 - Replacement of handheld radios

Vehicles

- Vehicle prices have increased 5-10% on state contract.
- 2022 Police Pursuit Explorer pricing was \$37,707. We will not know the 2023-24 price until October, but expect additional increases.
- Need to replace a total of 21 police vehicles.
- This would replace the remaining 2016 Dodge Chargers and keep us up to date with the serviceable life of 7 years for a patrol vehicle.

ETJ Contract

- We provide Law Enforcement services to the county portions of our ETJ through a services contract with Mecklenburg County.
- Contract established in 2017 for a five-year term.
- Currently receiving \$1.4 million dollars for the agreement.
- Currently negotiating with County regarding revenue; expect contract Spring 2023.

Dispatch Contract

- Contract established in 2012 for a five-year term.
- Current contract is for six years with a 3% increase in fees each year (\$337,653).
- This will be our third contract with CMPD (eleven years).
- Currently negotiating with City of Charlotte regarding costs; expect proposed contract Spring 2023.

Mental Health/DV Response

- Last year you approved our request for licensed clinicians to stand up a mental health response unit.
- There have been tremendous changes in this industry.
 - Recruiting and salary requirements are extremely difficult.
 - We used the Town of Chapel Hill ranges as a guide and have had one qualified applicant who requested close to 35% more than we could offer.
 - The Town of Chapel Hill has experienced tremendous turnover as well. All of the clinicians in CH that helped us develop our policies have moved on.
 - We will have to rethink our approach to one of the following:
 - Drastically changing the salary levels to be more competitive; or
 - Switch to a victim advocate/referral approach (recommendation).

Mental Health/DV Response

What is the Difference Between the Two

Certified social workers help vulnerable people solve and cope with everyday problems, while licensed social workers (LCSW) are involved with behavioral, emotional and mental issues, and provide therapies or treatments independently. LCSWs help clients living with mental health disorders, working through trauma or overcoming substance abuse.

What Does A Victim Advocate Do?

Victim advocates are trained to support victims of all crimes. They offer emotional support, victims' rights information, help in finding needed resources and assistance. Victim Advocates frequently accompany victims and their family members through the criminal justice proceedings. Advocates work with other organizations, such as criminal justice or social service agencies, to get help or information for the victims we serve. Victim advocates' responsibilities vary depending on the situation.

What's our Best Option?

- Our LCSW would not be allowed to provide counseling or take on "patients". The county's Department of Social Services is the only agency allowed to conduct governmental social work by state law.
- Victim Advocates serve as a clearing house for all issues. We deal with the issue at hand and refer the victim to the proper agency.
- **Advocacy services include:**
 - Crisis intervention
 - Emotional support
 - Resources and referrals
 - Information on legal rights and protections
 - Information on criminal justice process
 - Assist victims and their family members submit statements to the court
 - Information on crime prevention
 - Assistance with safety planning
 - Assistance in navigating the medical systems

Discussion Topics

- 2022 Stats
- CIP Stations/Coverage
- CIP Fire Apparatus
- Hourly Raises
- 10 or More Years Staffing Plan
- 2023-2024 Budget Increase Request

2022 Stats

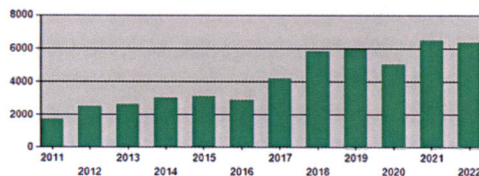
Year to Year Incidents

Huntersville Fire Dept

Huntersville, NC

This report was generated on 1/2/2023 10:33:53 AM

Incidents by Year for Year Range
Start Year: 2011 | End Year: 2022



YEAR	INCIDENTS
2011	1673
2012	2510
2013	2621
2014	3009
2015	3108
2016	2876
2017	4194
2018	5020
2019	5939
2020	5035
2021	6478
2022	6342

Response Times

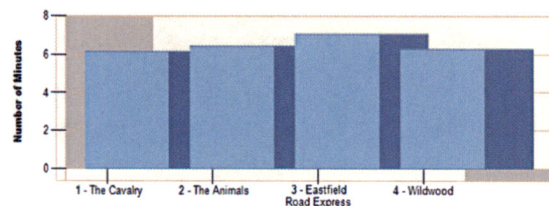
Huntersville Fire Dept

Huntersville, NC

This report was generated on 1/2/2023 10:26:07 AM

Average Response Time per Station for Date Range

Start Date: 01/01/2022 | End Date: 12/31/2022



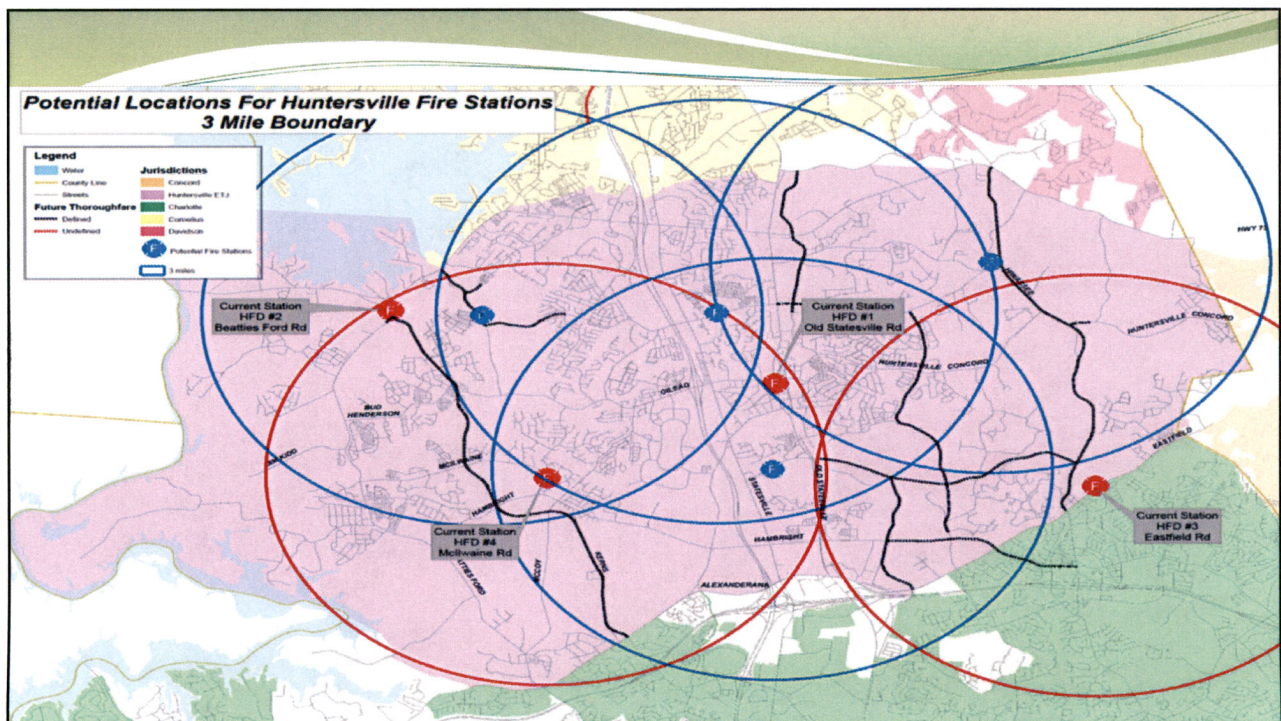
STATION	2022 AVERAGE RESPONSE MM-SS (Dispatch to Arrival)	2021
1 - The Cavalry	6.09	6.02
2 - The Animals	6.26	6.14
3 - Eastfield Road Express	7.01	6.53
4 - Wildwood	6.16	6.17

EXHIBIT

8

Station Coverage

Future Fill In Stations



Capital Improvement

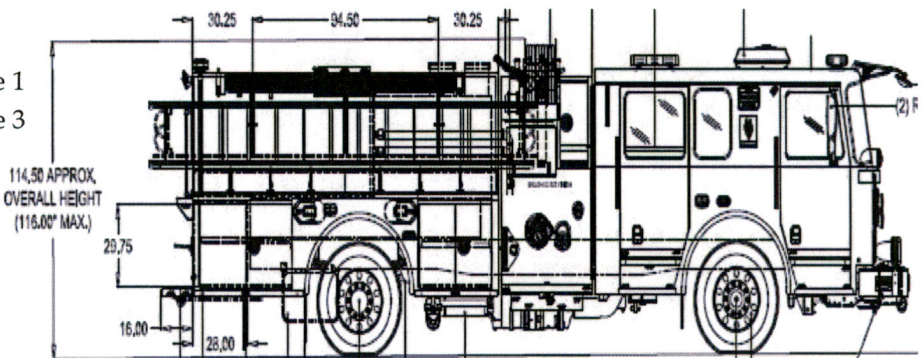
Fire Apparatus

Apparatus Replacement

CIP Apparatus Replacement Schedule				
Current Apparatus	Manufacture Year	Cycle	Replacement Year	Cost @ 9-12% a year inflation
Heavy Rescue 1	2006	18 years	2024	4.0 Million- \$500,000
Engine 3	2014	10/20 year cycle	2024	\$960,000
Rescue 2 Pick Up	1999	25 years	2026	\$60,000
Rescue 11 Pick Up	2001	25 years	2026	\$70,000
Car 1 and 2	2017	10 years	2026	\$130,000
Engine 3	2014	10/20 year cycle	2026	\$1.2 Million
Engine 4	2018	10/20 year cycle	2028	\$1.3 Million
Tanker 1	2008	22 years	2030	\$415,000
Brush 3	2006	24 years	2030	\$85,000
Ladder 4	2013	20 years	2033	\$1.9 Million
Engine 11,22,33	2014	20 Years	2033	4.0 Million
Tanker 2	2016	20 Years	2036	\$500,000
Engine 44	2018	21 years	2039	\$1.8 Million
Tower 1	2019	20 Years	2039	\$2.8 Million
Replacement Cost Per Year Totals				
2023	2024	2025	2026	2027
\$0.00	\$1.46 Million	\$0.00	\$260,000	\$0.00
2028	2029	2030	2031	2032
\$1.3 Million	\$0.00	\$500,000	\$0.00	\$0.00
2033	2034	2035	2036	2037
\$5.9 Million	\$0.00	\$0.00	\$500,000	\$0.00

Proactive Instead Of Reactive

- \$500,000- Savings Rescue 1
- \$240,000- Savings Engine 3
- \$740,000- Total Savings



2006 Spartan Marion Rescue \$280,000 In Equipment Needs Replacing

Rescue 1

Jaws Of Life



Employee Compensation

Raises

Part-Time Raises

\$2.00 Pay Increase Per Hour

Request - \$572,650

Current HFD Pay Scale

Firefighter - \$15.50

Driver - \$17.50

Captain - \$19.50

Mecklenburg County

Firefighters - \$17.00

Driver - \$18.00-\$20.00

Captain - \$19.00 - \$22.00

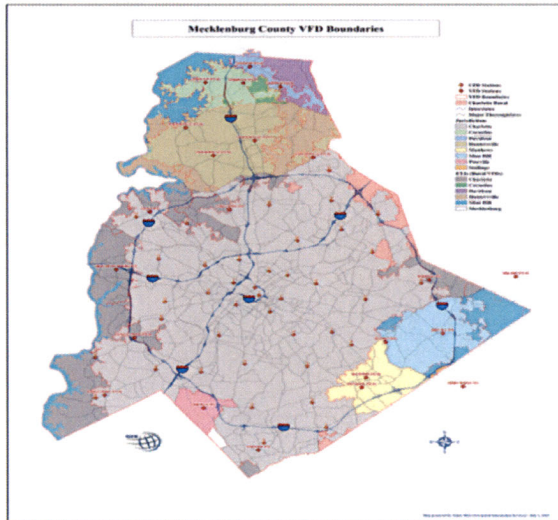
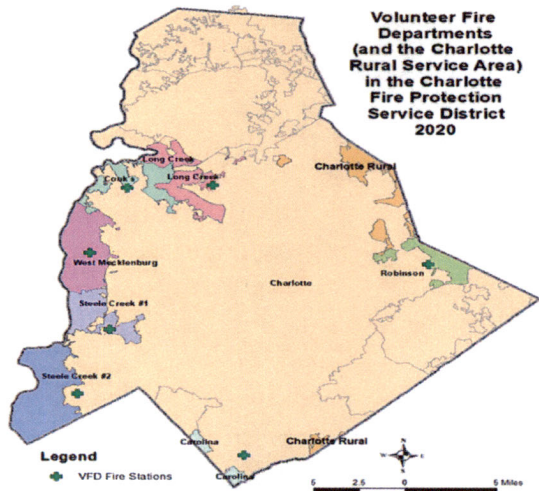
10-Year Staffing Plan

2023-2033

2022 Current Model

- Total-18 Members On Duty Daylight On 6-Apparatus
- Total- 15 Members On Duty At Night On 5-Apparatus
- 1 or 2 Incident Commander (2019 Budget Year)
- Have Used Part-Time Staffing Model For 21-Years
- HFD Is Experiencing a 20% DROP In Part-Time Staffing
- Current Staffing Budget \$3.72 Million

County Fire Depts Staffed



Combination To Career

Expectations

- Given expected firefighting conditions, the number of on-duty members shall be determined through task analysis considering the following criteria:
- Life hazard protected population
- Safe and effective performance
- Potential property loss
- Hazard levels of properties
- Fireground tactics employed

Crew Staffing

Company Staffing (Crew Size)

- Minimum 4 members on each apparatus day and night.

Initial Alarm Deployment:

- Low hazard = 15 Fire fighters
- Medium (House) = 32 Fire fighters
- High (Business)= 43 Fire fighters

Full Alarm Assignment On Scene in 8-Minutes

NFPA 1710

Standard for the Organization and Deployment of Fire Suppression Operations, Emergency Medical Operations, and Special Operations to the Public by Career Fire Departments

OSHA 1910.134

Mandates that 2 firefighters who enter a Dangerous to life atmosphere there be 2 firefighters outside, thus the term “two in/two out”.

Firefighter Positions & Expected Starting Pay

Engineer: \$58,200

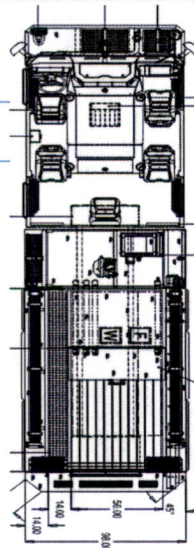
FF/EMT: \$46,200

Captain: \$68,300

FF/EMT: \$46,200
Position Never Funded

NC Departments
25,000-99,000 Population

POSITION	Average Salary	Max Salary
FF/EMT	\$46,200	\$64,960
ENGINEER	\$58,200	\$73,505
CAPTAIN	\$68,300	\$87,464



18-Full-Time Positions

- 6 - Full-Time Staff On A-Shift
- 6 - Full-Time Staff On B-Shift
- 6 - Full-Time Staff On C-shift
- 9 - Members to Start July,1, 2023 - \$800,000
- 9 - Members to Start January 1, 2024 - \$400,000
 - Uses Existing Part-Time Funding To Cover This Group Of Town Employees For 6-Months.
 - Addition Funding Will Be Needed In The 2024-2025 Budget.
- Total Manpower Funding Increase - \$800,000

HFD Shift Calendar

2023 July						
Sun	Mon	Tue	Wed	Thu	Fri	Sat
						B 1 6 7
A 2 8 9	B 3 8 9	C 4 6 7	A 5 10 11	C 6 8 9	A 7 12 13	B 8 10 11
C 9 10 11	B 10 12 13	C 11 12 13	A 12 15 16	B 13 15 16	A 14 1 2	B 15 1 2
C 16 15 16	A 17 3 4	C 18 1 2	A 19 5 6	B 20 3 4	C 21 3 4	B 22 5 6
C 23 5 6	A 24 7 8	B 25 7 8	A 26 9 10	B 27 9 10	C 28 7 8	A 29 11 12
C 30 9 10	A 31 13 14					

Competition And Opportunity



GASTONIA FIRE DEPARTMENT
IS HIRING NEW FIREFIGHTERS
STARTING SALARY:
\$43,324-\$45,388

BENEFITS

- FREE INDIVIDUAL HEALTH CARE
- PAID HOLIDAYS, SICK LEAVE, & VACATION
- SEPERATION ALLOWANCE
- 401K PLAN
- 24/48 SCHEDULE
- LIFE INSURANCE

APPLY ONLINE
DEADLINE: TUESDAY
JANUARY 31 2023

WEBSITE:
www.gastoniafire.org

MORE INFO:
Phone: (704) 866-6807
Email: 8Agastoniafirefighter@cityofgastonia.com
www.gastoniafire.org



NOW HIRING
Experienced Full Time
Firefighter / Driver
PINEVILLE FIRE DEPT.
Pineville North Carolina

Starting Salary
\$45,890

- Modified 24/48 Work Schedule (Charlotte Schedule)
- Town of Pineville offers a comprehensive benefits package which includes Medical, Dental and Vision
- NC Retirement System and 401 K Benefits
- Highly Competitive Salary including Holiday Pay and Overtime

Application period open until August 8, 2022
Apply Today at www.pinevillemn.gov

QR Code: <https://www.pinevillemn.gov/employment>

2023-2024 Request

- Fund additional \$2 per hour
- Town funds 18 Town employee full-time firefighters (9 effective July 1, 2023)
- 9 effective January 1, 2024

Huntersville Fire Department



Strategic Operations and Budget Plan
For July 1, 2023 to June 30, 2024

Fire Chief:

Jim Dotoli

Treasurer:

Henry Cook

Mission Statement

The mission of the Huntersville Fire Department is to prevent and safeguard the loss of lives and property of all the citizens in the Town of Huntersville and Mecklenburg County. The Huntersville Fire Department will implement fire suppression, rescue operations and community awareness when called upon to do so for the saving of life, property and resources.

Historical Overview:

Grant Revenue	FY 2020	FY 2021	FY 2022
Federal Grants	\$0	\$0	\$0
Fire House Subs Safety Grant	\$0	\$0	\$0
Total Grant Support Funds	\$0	\$0	\$0

Performance	2021	2022
Busiest Month (July)	616	610
Property Loss	\$980,774	\$1,085,100
Call Volume Increase/Decrease	28%	-2%
Total Yearly Incidents	6,478	6,342
Avg. Turnout time (Dispatch to Enroute)	1:36	1:30
Avg. Response Time (Enroute to On-scene)	6:07	6:17

Measured Performance

(Non-emergency responses are not to be included.)

- 90% of emergency calls for service will have a turnout time less than 1-minute.
- 95% of emergency calls will reflect an on-scene for the initial apparatus within 6 minutes.
- 100% of the emergency responses to educational facilities such as schools will reflect an on-scene time of 5 minutes or less.
- 100% of in-district elementary school students will be exposed to a fire prevention program during Fire Prevention Week.
- 100% of department officers will have completed NIMS training in preparation for managing incidents and ensuring interoperability with other agencies.

Strategic Analysis Goals for FY 2023-2024



1st Goal: Land Purchase for Station #5

The acquisition of a service delivery site in this area will affect several factors over the next decade for our department. It will allow us to provide immediate access to the Northeast side of our district and improve fire and rescue services in this area. This will introduce an immediate improved response in the area of Hiwassee and McCord Road. With the completion of this station HFD will be able to meet response times to the furthest part of our ETJ district Poplar Tent Road and Highway 73.

2nd Goal: Capital Improvement Needs Fire Apparatus

As manufactures of fire apparatus continue to increase their pricing from 8%-15% yearly HFD and the town need to make sure there are enough funds to purchase replacement fire apparatus. Fire apparatus manufacturers have increased their costs to build theses apparatus from 5%-8% to as high as 15% in one year. HFD is looking at ways to save money and even refurb an existing rescue truck.

3rd Goal: Capital Improvement Needs Fire Stations

While capital improvement money is also used to make major repairs/equipment in all four fire stations the age of these stations especially Station 1 and 2 are starting to depreciate. With station 2 getting more than 40 years of age on it the time to replace and relocate this station is a priority. With the new property for Station 2 acquired a future fill in station would be ideal along Stumptown Road.

If station 1 shall remain where it is currently is this station needs to be expanded for proper living conditions to accommodate full-time staff. A proper locker room, bed room, offices for a battalion chief and bed room need to be constructed.

Ideally another station towards the south of Station 1 will be built on CPCC property along with a fire training facility. This station and facility will be used by all Mecklenburg County fire depts and be a hub for future employed firefighters.

	Total Expenditures July 2022 To June 2023	<u>Requested</u> <u>Increase</u>	Total Expenditures July 2023 To June 2024
<u>Revenues</u>	All Stations		All Stations
<i>Town of Huntersville</i>	\$5,303,990.00	\$200,000.00	\$5,503,990.00
Mecklenburg County	\$140,529.00		\$140,529.00
Fund Drive	\$40,000.00		\$40,000.00
EMS. Income	\$80,000.00		\$80,000.00
Bank Interest	\$8,600.00		\$8,600.00
Duke Power	\$6,370.00		\$6,370.00
<i>Total Revenue</i>	\$5,579,489.00		\$5,779,489.00
<u>EXPENDITURES</u>			
Part Time Salaries	\$3,722,945.00	\$200,000.00	\$3,922,945.00
FF Compensation	\$81,500.00		\$81,500.00
Background Checks	\$5,000.00		\$5,000.00
Banquet & Awards	\$7,500.00		\$7,500.00
Computer Expense	\$31,000.00		\$31,000.00
Dues & Subscriptions	\$6,400.00		\$6,400.00
Pager/Radio Fee	\$161,251.00		\$161,251.00
Equipment Repairs/SCBA	\$62,502.00		\$62,502.00
Public Relations events	\$5,400.00		\$5,400.00
Fuel	\$80,000.00		\$80,000.00
Insurance	\$260,000.00		\$260,000.00
Lawn Maintenance	\$7,680.00		\$7,680.00
Bldg. Maint/Repairs	\$43,000.00		\$43,000.00
Office Supplies	\$6,500.00		\$6,500.00
Personal Prot. Equip.	\$75,000.00		\$75,000.00
Postage/Printing	\$1,400.00		\$1,400.00
Accountting/Legal	\$11,500.00		\$11,500.00
Audit	\$8,600.00		\$8,600.00
Fund Raising	\$18,000.00		\$18,000.00
Medical/Cleaning Supplies	\$58,000.00		\$58,000.00
Fire Equipment	\$81,272.00		\$81,272.00
Testing	\$7,000.00		\$7,000.00
Training/Seminars	\$15,000.00		\$15,000.00
Meals/Travel	\$2,500.00		\$2,500.00
Truck Expense	\$133,000.00		\$133,000.00
Uniforms	\$51,000.00		\$51,000.00
Cable/Inernet/Telephones	\$14,540.00		\$14,540.00
Gas	\$15,000.00		\$15,000.00
Electric	\$58,000.00		\$58,000.00
Alarm System	\$1,000.00		\$1,000.00
Water	\$11,000.00		\$11,000.00
TruckPymnt/Debt Serv	\$256,800.00		\$256,800.00
Capital Improvement	\$250,000.00		\$250,000.00
Deparment Physicals	\$30,000.00		\$30,000.00
Total Expenditures	\$5,579,290.00		\$5,779,290.00

Huntersville Fire Dept

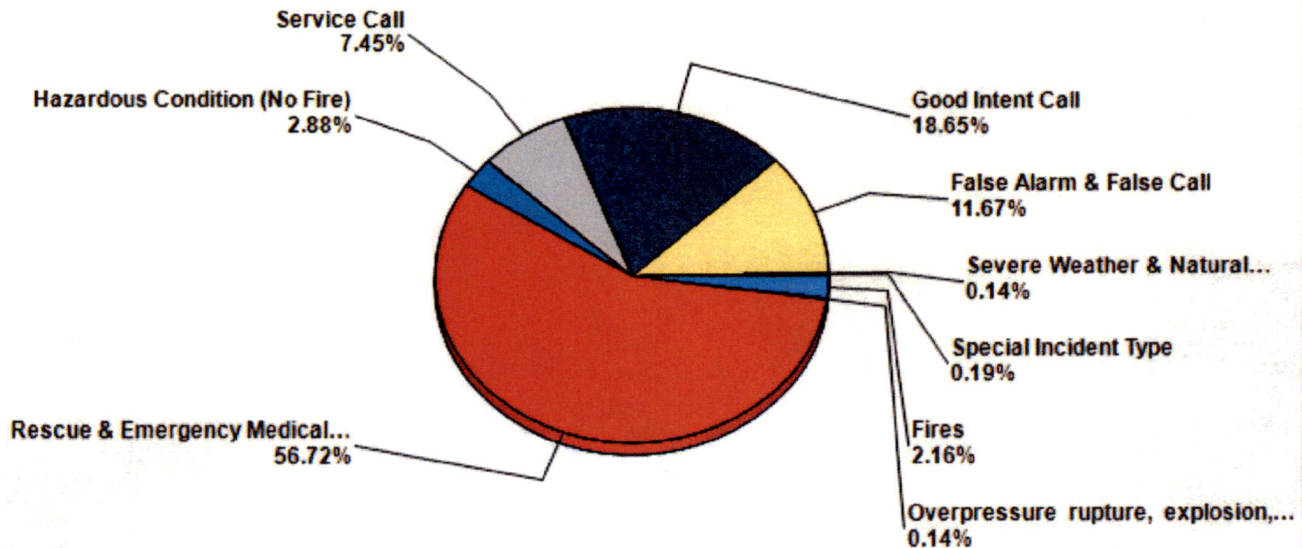
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Breakdown by Major Incident Types for Date Range

Zone(s): All Zones | Start Date: 01/01/2022 | End Date: 12/31/2022



MAJOR INCIDENT TYPE	#	% of TOTAL
Fires	137	2.16%
Overpressure rupture, explosion, overheating - no fire	9	0.14%
Rescue & Emergency Medical Service	3602	56.72%
Hazardous Condition (No Fire)	183	2.88%
Service Call	473	7.45%
Good Intent Call	1184	18.65%
False Alarm & False Call	741	11.67%
Severe Weather & Natural Disaster	9	0.14%
Special Incident Type	12	0.19%
TOTAL	6350	100%

Detailed Breakdown by Incident Type

INCIDENT TYPE	# INCIDENTS	% of TOTAL
00 - Fire, other	5	0.08%
11 - Building fire	22	0.35%
13 - Cooking fire, confined to container	9	0.14%
14 - Chimney or flue fire, confined to chimney or flue	2	0.03%
18 - Trash or rubbish fire, contained	13	0.2%
30 - Mobile property (vehicle) fire, other	1	0.02%
31 - Passenger vehicle fire	19	0.3%
32 - Road freight or transport vehicle fire	2	0.03%
36 - Self-propelled motor home or recreational vehicle	1	0.02%
38 - Off-road vehicle or heavy equipment fire	1	0.02%
40 - Natural vegetation fire, other	8	0.13%
41 - Forest, woods or wildland fire	6	0.09%
42 - Brush or brush-and-grass mixture fire	12	0.19%
43 - Grass fire	7	0.11%
50 - Outside rubbish fire, other	2	0.03%
51 - Outside rubbish, trash or waste fire	15	0.24%
52 - Garbage dump or sanitary landfill fire	2	0.03%
54 - Dumpster or other outside trash receptacle fire	4	0.06%
60 - Special outside fire, other	2	0.03%
61 - Outside storage fire	1	0.02%
62 - Outside equipment fire	3	0.05%
12 - Overpressure rupture of steam boiler	1	0.02%
20 - Overpressure rupture from air or gas, other	1	0.02%
21 - Overpressure rupture of air or gas pipe/pipeline	1	0.02%
40 - Explosion (no fire), other	1	0.02%
251 - Excessive heat, scorch burns with no ignition	5	0.08%
00 - Rescue, EMS incident, other	30	0.47%
11 - Medical assist, assist EMS crew	2172	34.2%
20 - Emergency medical service, other	137	2.16%
21 - EMS call, excluding vehicle accident with injury	798	12.57%
22 - Motor vehicle accident with injuries	158	2.49%
23 - Motor vehicle/pedestrian accident (MV Ped)	6	0.09%
24 - Motor vehicle accident with no injuries.	268	4.22%
31 - Lock-in (if lock out , use 511)	4	0.06%
41 - Search for person on land	1	0.02%
42 - Search for person in water	1	0.02%
50 - Extrication, rescue, other	1	0.02%
51 - Extrication of victim(s) from building/structure	1	0.02%
52 - Extrication of victim(s) from vehicle	4	0.06%
53 - Removal of victim(s) from stalled elevator	11	0.17%
57 - Extrication of victim(s) from machinery	1	0.02%
61 - Swimming/recreational water areas rescue	1	0.02%
65 - Watercraft rescue	4	0.06%
81 - Rescue or EMS standby	4	0.06%
00 - Hazardous condition, other	6	0.09%
11 - Gasoline or other flammable liquid spill	7	0.11%
12 - Gas leak (natural gas or LPG)	84	1.32%
20 - Toxic condition, other	1	0.02%
21 - Chemical hazard (no spill or leak)	1	0.02%
24 - Carbon monoxide incident	23	0.36%
40 - Electrical wiring/equipment problem, other	12	0.19%
41 - Heat from short circuit (wiring), defective/worn	1	0.02%
42 - Overheated motor	3	0.05%

44 - Power line down	17	0.27%
45 - Arcing, shorted electrical equipment	6	0.09%
60 - Accident, potential accident, other	2	0.03%
63 - Vehicle accident, general cleanup	19	0.3%
80 - Attempted burning, illegal action, other	1	0.02%
00 - Service Call, other	68	1.07%
10 - Person in distress, other	24	0.38%
11 - Lock-out	36	0.57%
20 - Water problem, other	28	0.44%
22 - Water or steam leak	28	0.44%
31 - Smoke or odor removal	16	0.25%
41 - Animal problem	1	0.02%
42 - Animal rescue	5	0.08%
50 - Public service assistance, other	18	0.28%
51 - Assist police or other governmental agency	77	1.21%
52 - Police matter	18	0.28%
53 - Public service	20	0.32%
54 - Assist invalid	122	1.92%
55 - Defective elevator, no occupants	2	0.03%
61 - Unauthorized burning	7	0.11%
71 - Cover assignment, standby, moveup	3	0.05%
00 - Good intent call, other	83	1.31%
11 - Dispatched & cancelled en route	942	14.83%
21 - Wrong location	2	0.03%
22 - No incident found on arrival at dispatch address	99	1.56%
31 - Authorized controlled burning	5	0.08%
32 - Prescribed fire	4	0.06%
50 - Steam, other gas mistaken for smoke, other	1	0.02%
51 - Smoke scare, odor of smoke	31	0.49%
52 - Steam, vapor, fog or dust thought to be smoke	5	0.08%
53 - Smoke from barbecue, tar kettle	2	0.03%
61 - EMS call, party transported by non-fire agency	1	0.02%
71 - HazMat release investigation w/no HazMat	9	0.14%
00 - False alarm or false call, other	66	1.04%
10 - Malicious, mischievous false call, other	16	0.25%
11 - Municipal alarm system, malicious false alarm	62	0.98%
12 - Direct tie to FD, malicious false alarm	1	0.02%
14 - Central station, malicious false alarm	3	0.05%
15 - Local alarm system, malicious false alarm	9	0.14%
21 - Bomb scare - no bomb	1	0.02%
30 - System malfunction, other	23	0.36%
31 - Sprinkler activation due to malfunction	13	0.2%
32 - Extinguishing system activation due to malfunction	4	0.06%
33 - Smoke detector activation due to malfunction	77	1.21%
34 - Heat detector activation due to malfunction	3	0.05%
35 - Alarm system sounded due to malfunction	52	0.82%
36 - CO detector activation due to malfunction	43	0.68%
40 - Unintentional transmission of alarm, other	20	0.32%
41 - Sprinkler activation, no fire - unintentional	11	0.17%
43 - Smoke detector activation, no fire - unintentional	141	2.22%
44 - Detector activation, no fire - unintentional	28	0.44%
45 - Alarm system activation, no fire - unintentional	142	2.24%
46 - Carbon monoxide detector activation, no CO	26	0.41%
00 - Severe weather or natural disaster, other	3	0.05%
13 - Wind storm, tornado/hurricane assessment	1	0.02%
14 - Lightning strike (no fire)	5	0.08%

00 - Special type of incident, other	6	0.09%
11 - Citizen complaint	6	0.09%
TOTAL INCIDENTS:	6350	100%

Huntersville Fire Dept

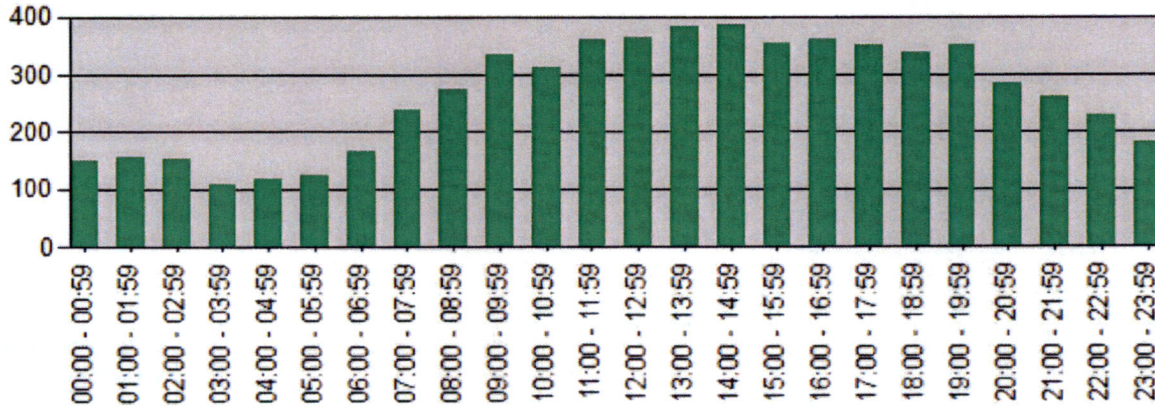
Huntersville, NC

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Incidents by Hour for Apparatus for Date Range

Apparatus: All Apparatus | Start Date: 01/01/2022 | End Date: 12/31/2022



TIME	# INCIDENTS
00:00 - 00:59	149
01:00 - 01:59	157
02:00 - 02:59	153
03:00 - 03:59	109
04:00 - 04:59	119
05:00 - 05:59	124
06:00 - 06:59	167
07:00 - 07:59	239
08:00 - 08:59	273
09:00 - 09:59	336
10:00 - 10:59	313
11:00 - 11:59	361
12:00 - 12:59	365
13:00 - 13:59	384
14:00 - 14:59	387
15:00 - 15:59	356
16:00 - 16:59	361
17:00 - 17:59	352
18:00 - 18:59	338
19:00 - 19:59	350
20:00 - 20:59	283
21:00 - 21:59	261
22:00 - 22:59	231
23:00 - 23:59	182

Huntersville Fire Dept



Huntersville, NC

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Property Values versus Loss and Save per Incident for Date Range

Start Date: 01/01/2022 | End Date: 12/31/2022

INCIDENT #	PRE-INCIDENT VALUE	LOSSES	SAVED
2022-000389	\$4,000.00	\$2,000.00	\$2,000.00
2022-002838	\$447,200.00	\$412,000.00	\$35,200.00
2022-025439	\$797,000.00	\$10,000.00	\$787,000.00
2022-025844	\$679,200.00	\$275,000.00	\$404,200.00
2022-048201	\$50,000.00	\$10,000.00	\$40,000.00
2022-054062	\$121,100.00	\$121,100.00	\$0.00
2022-077219	\$168,000.00	\$2,000.00	\$166,000.00
2022-095789	\$35,000.00	\$35,000.00	\$0.00
2022-135507	\$45,000.00	\$45,000.00	\$0.00
2022-135642	\$5,000.00	\$5,000.00	\$0.00
2022-173164	\$1,170,000.00	\$60,000.00	\$1,110,000.00
2022-183721	\$15,000.00	\$15,000.00	\$0.00
2022-209908	\$48,000.00	\$48,000.00	\$0.00
2022-216184	\$2,361,200.00	\$30,000.00	\$2,331,200.00
2022-219270	\$402,900.00	\$15,000.00	\$387,900.00
Totals:	\$6,348,600.00	\$1,085,100.00	\$5,263,500.00

Both the PRE-INCIDENT VALUE and LOSSES columns are the summation of the respective Property and Contents fields as recorded on the Basic Info 5 screen of an incident. Only REVIEWED incidents included. EMS incidents excluded. em

Huntersville Fire Dept

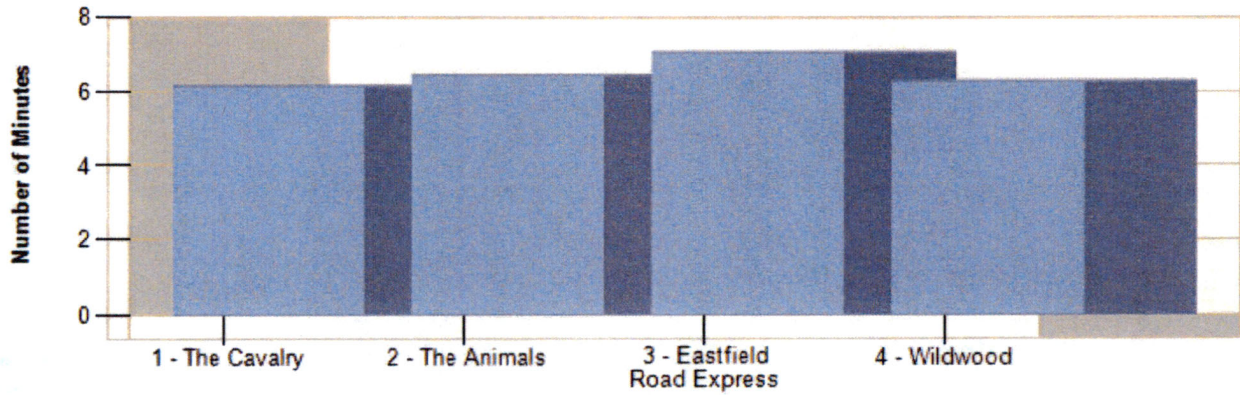
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Average Response Time per Station for Date Range

Start Date: 01/01/2022 | End Date: 12/31/2022



STATION	2022 AVERAGE RESPONSE MM:SS (Dispatch to Arrived)	2021	2017
1 - The Cavalry	6:09	6:02	5:45
2 - The Animals	6:26	6:14	5:16
3 - Eastfield Road Express	7:03	6:53	6:25
4 - Wildwood	6:16	6:17	

Huntersville Fire Dept

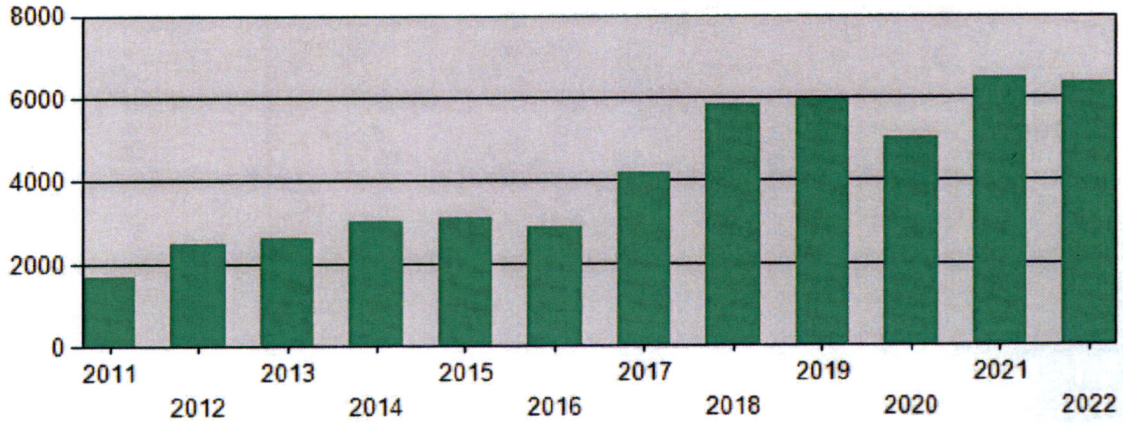
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Incidents by Year for Year Range

StartYear: 2011 | EndYear: 2022



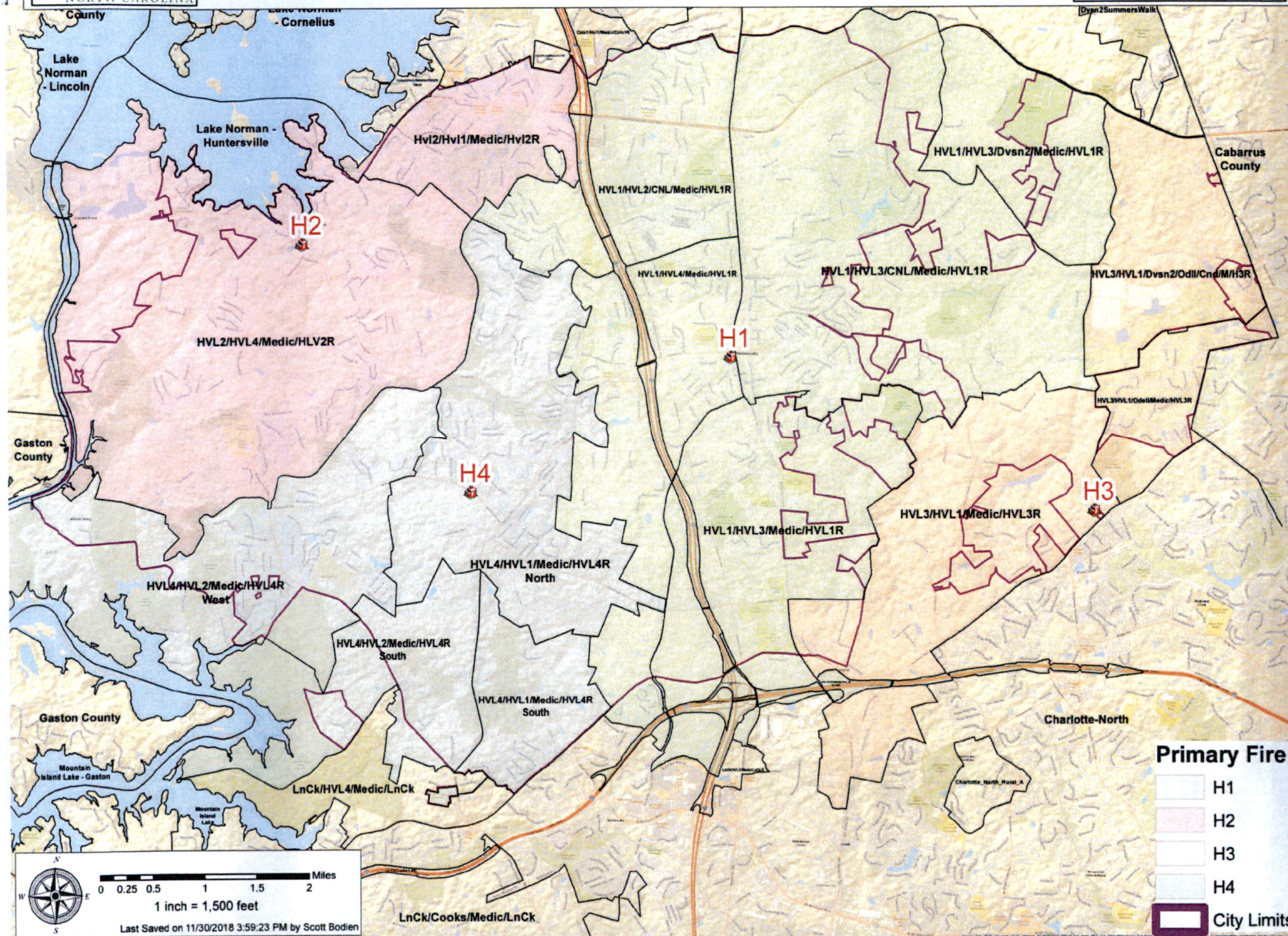
YEAR	INCIDENTS
2011	1673
2012	2510
2013	2621
2014	3009
2015	3108
2016	2876
2017	4194
2018	5826
2019	5939
2020	5035
2021	6478
2022	6342

CIP Apparatus Replacement Schedule

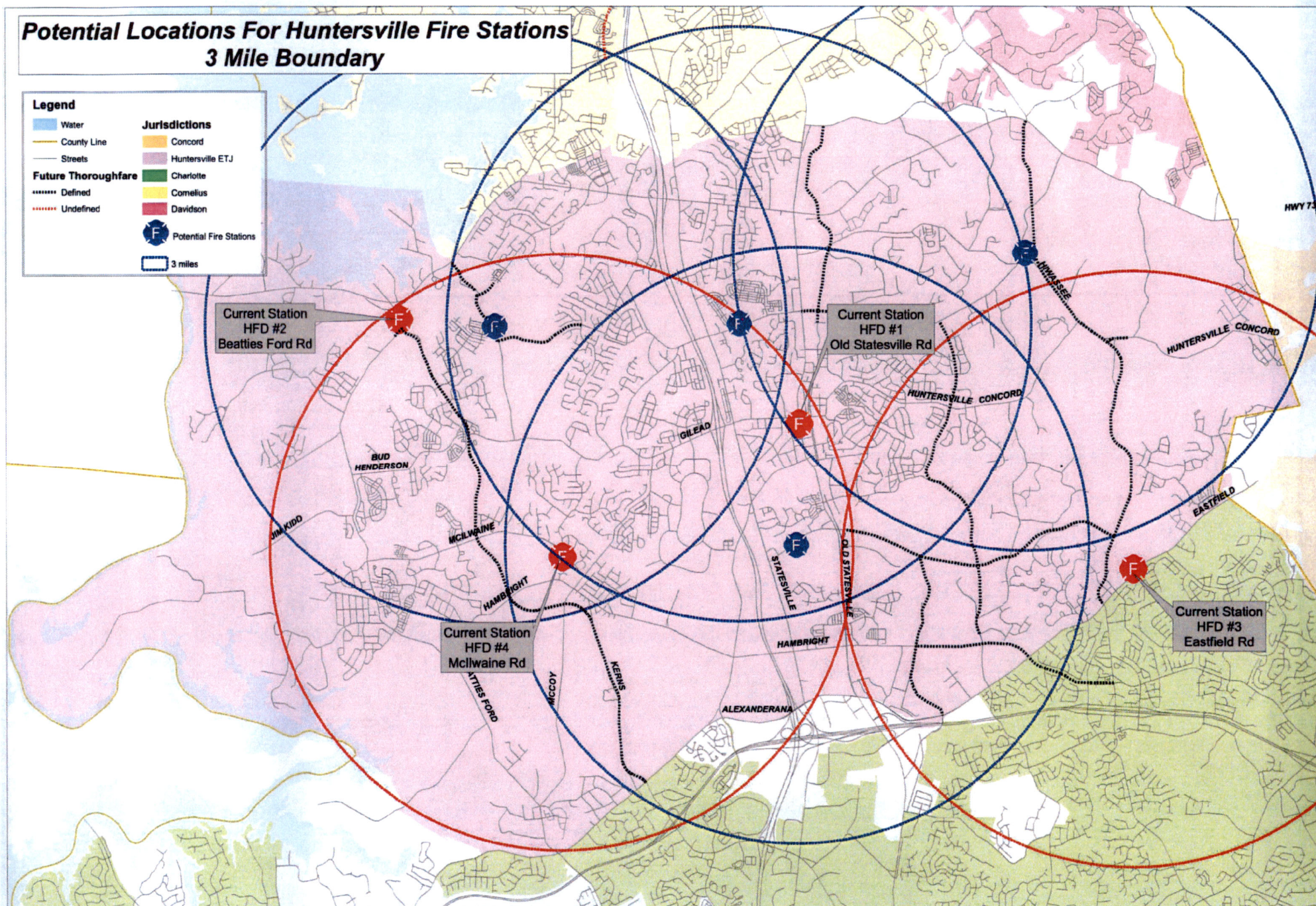
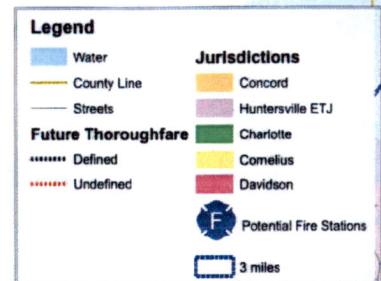
Current Apparatus	Manufacture Year	Cycle	Replacement Year	Cost @ 9-12% a year inflation
Heavy Rescue 1	2006	18 years	2024	4.0 Million- \$500,000
Engine 3	2014	10/20 year cycle	2024	\$960,000
Rescue 2 Pick Up	1999	25 years	2026	\$60,000
Rescue 11 Pick Up	2001	25 years	2026	\$70,000
Car 1 and 2	2017	10 years	2026	\$130,000
Engine 3	2014	10/20 year cycle	2026	\$1.2 Million
Engine 4	2018	10/20 year cycle	2028	\$1.3 Million
Tanker 1	2008	22 years	2030	\$415,000
Brush 3	2006	24 years	2030	\$85,000
Ladder 4	2013	20 years	2033	\$1.9 Million
Engine 11,22,33	2014	20 Years	2033	4.0 Million
Tanker 2	2016	20 Years	2036	\$500,000
Engine 44	2018	21 years	2039	\$1.8 Million
Tower 1	2019	20 Years	2039	\$2.8 Million

Replacement Cost Per Year Totals

2023	2024	2025	2026	2027
\$0.00	\$1.46 Million	\$0.00	\$260,000	\$0.00
2028	2029	2030	2031	2032
\$1.3 Million	\$0.00	\$500,000	\$0.00	\$0.00
2033	2034	2035	2036	2037
\$5.9 Million	\$0.00	\$0.00	\$500,000	\$0.00



Potential Locations For Huntersville Fire Stations 3 Mile Boundary



We deliver our services, spend our time and help people without hesitation, without judgement. We do see the absolute worst in forms of living conditions, an aging population that is often forgotten and neglected and children living in shocking conditions. We see the poor, the middle class and the rich and everyone gets treated with a full 100 percent when they need us. We see the aftermath of drunk drivers, distracted drivers and street racers. We see domestic violence and innocent victims caught up at the wrong places at the wrong time. We know the secrets held by many prominent community names and we know the greatness in nameless citizens who are always there to help their neighbors. We often get the opportunity for others to see another birthday, anniversary or Thanksgiving with his or her family. Sometimes we just help change a tire, bandage a scraped knee, help someone off the floor and back into bed or simply offer directions to a lost traveler.

In the middle of this, we dislodge the skepticism and bliss and focus on making the situation better for anyone needing or willing to receive our help with no hesitation or regard for race, politics or religion. It's an example of humanity that occurs in the thousands of calls a year across the Huntersville Fire Department service area. I am thankful to have the opportunity to be a part of the greatest profession in the world. I am thankful for the opportunity and accept the responsibility to make a difference. Thanks to the Huntersville fire service for giving me the opportunity do what I was called to do and thanks for all those who helped and continue to help along the way.

Huntersville Fire Chief

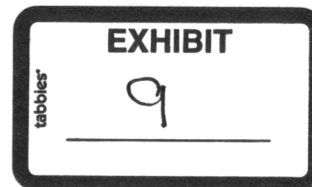
James Dotoli Jr.

Electric

- Agenda
 - Cost of Service Study
 - Capital Outlook for FY23/24
 - Substation Update
 - Technology for the Future

Cost of Service Study

- Utility Financial Solutions, LLC is currently finalizing the study.
- Expected completion is early February.
- Preliminary projections indicate no need for any increases in electric rates. There may be some revenue-neutral adjustments to the current rate structure to ensure adequate recovery of costs.



Capital

- System Improvements
 - New Substation FY 23/24 \$2,058,000
 - New Substation FY 24/25 \$2,500,000

- New Customer Growth
 - Residential Developments \$2,129,000
 - Commercial/Industrial Developments \$1,775,000

Substation Update

- A parcel was selected for the new substation.
- Negotiations with the owner stalled and condemnation was approved by the Board on June 21, 2022.
- A survey was performed on the property and a title search is now underway to move forward with condemnation.
- Once the property is secured, formal bids will be solicited for the purchase of all materials and infrastructure.
- Expected completion is 2 years after acquisition of the property.

Technology for the Future

- Payment Options:

- Staff is exploring avenues available to implement additional electronic payment for customers.
- This is a more complicated issue than originally expected as it involves a lot of processes and integration with billing systems.

- Outage Notifications:

- Currently the only way to notify customers is by manual entry when an outage occurs.
- There are two options to automate this process – AMI meters or an Automated Outage Management System (OMS). We have applied for a grant to help fund this system.
- We are currently working on GIS mapping data to integrate with AMI.

Presentation Agenda

- Membership Rates – P&L Impacts
- CIP
- Dectron/Air Control Update

FACILITY IMPACT



2022 Membership Comparison

- Overall calendar year growth rate was 5% less than 2021 due to June 2021 surge in joins
- Feb 2022 – Beginning to reflect increasing marginal positive growth, month over month with removed COVID restrictions
- Sept. 2022 – Member growth began to slow. Analysis provided two main causes, increased options in the surrounding community and increased concern about person-to-person interaction

Facility Impact

Offerings

Classes

- Attendance is comparable to 2019 allowing for full class schedule
- Industry trends in multi use facilities have shifted away from specific programs, such as cycling

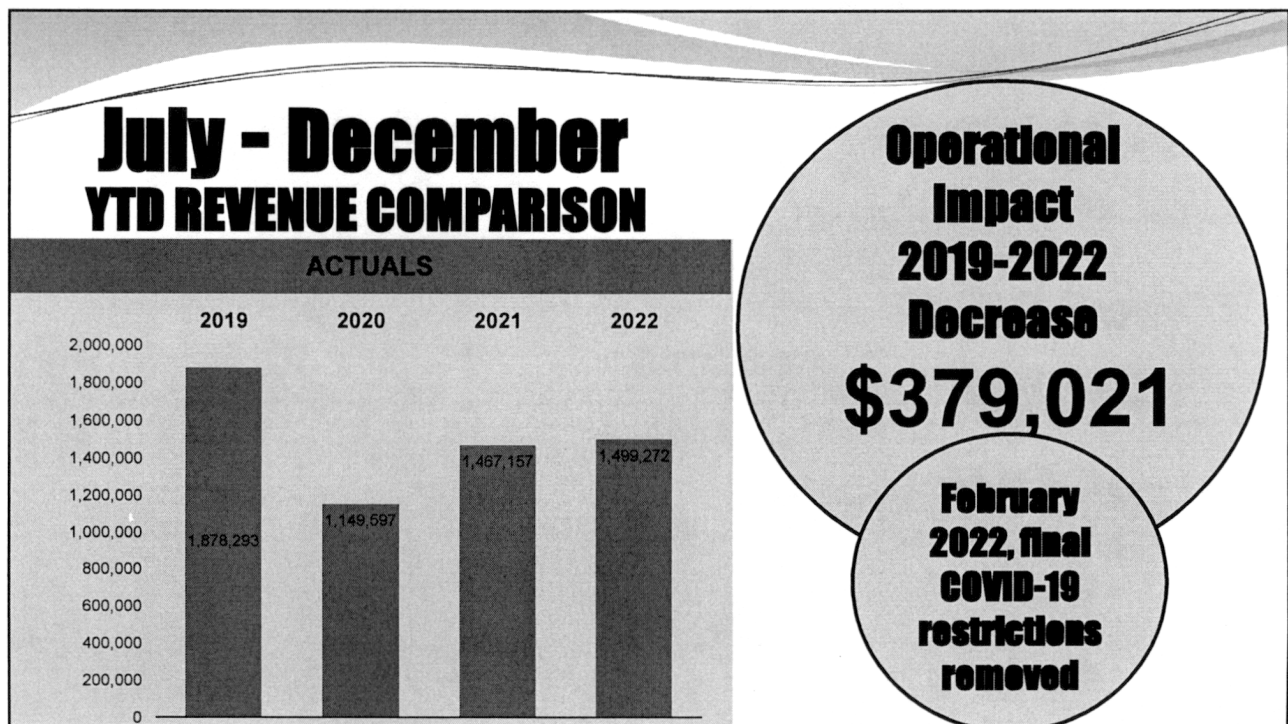
Programs

- Attendance is increasing with positive feedback for 2023 planning
- Local community partnerships and funding

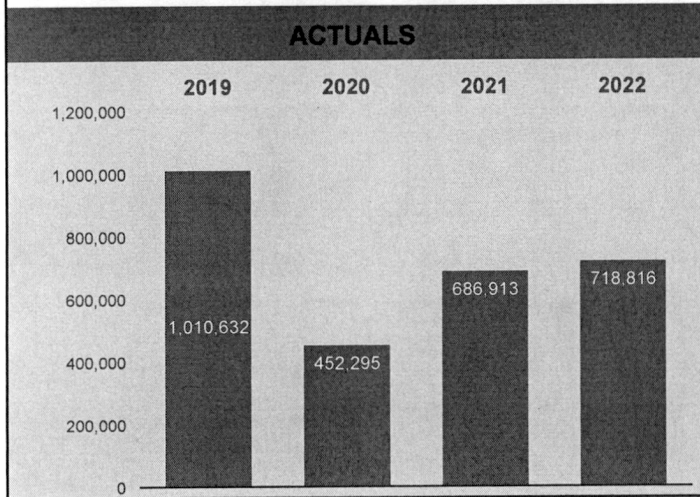
Groups:

- Insurance Programs Continue steady increase
- All other member classes now increasing

FINANCIAL FACTS AND FIGURES



July - December Membership Comparison



COVID-19 Impact
2019-2022
Decrease
\$291,816

Decrease
+/- 28%
(2019-2022)

4% improvement
from 2021-2022

Behind the Scenes

Capital/Operational Expenditure

In Progress:

- 50M boiler replacement

Future Planning

- 25M Dectron/Pool Air dehumidification and conditioning

Operational Expenditure

- Pool motor and Boiler repairs
- Dectron repairs
- Domestic Water and air repairs

Future Planning

- Expanding class options, member offerings and group partnerships
- Restructuring paid programming offerings
(Personal training, member add-ons, summer camp, race series)
- Reducing inflationary cost impacts and preventative maintenance to facility

2023 – 2024 Capital Planning

- 50M Bulkheads replacement –
 - +/- \$300,000
- 25M Boiler redundancy and possible air enhancements –
 - +/- \$45,000
- Room enhancements for program growth and member offering enhancements –
 - +/- \$65,000

RFB

- Two bids received January 25, 2023 in response to 50M pool air handling Request for Bids (RFB)
- Approximately a \$2,000,000 project after initial review
- Proposed bid timelines estimate final install to be 9+/- months from date of approval
- Currently under detailed review

Questions?



Organizational Goal

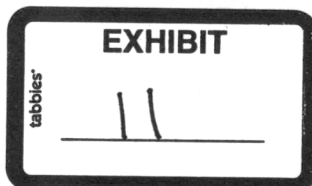
- Lake Norman Economic Development is responsible for improving the quality of life for residents through the expansion of the tax base by attracting new capital investment and creating new, highly skilled jobs for the town of Cornelius, Davidson, and Huntersville.

3

Board of Directors

Andy Myers – Pinnacle Financial Partners
Anthony Roberts – Town of Huntersville
Brett Alkins – Energy United
Katrina King – Novant Health
Melinda Bales – Town of Huntersville
Marcus Smith- Bank of America
Mike Griffin- Griffin Brothers
Jamie Justice-Town of Davidson
Rusty Knox-Town of Davidson
Danny Chavez- Charlotte Regional Business Alliance
Andrew Grant-Town of Cornelius
David Keith-Artisan Direct
Woody Washam-Town of Cornelius
Sloan Kormelink-Edifice
Mecklenburg County ED Director
Nancy Perri-NFP
Richard Anderson-Wells Fargo
Keri Cantrell- Charlotte Water

4



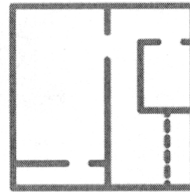
Project Activity 2013-2022



\$229,000,000



729



1,253,120 SF

5

Current Project Count

Total Projects – 34

Huntersville Projects - 25

73% of Total Projects (Last Year 51%)

Huntersville Project Status

Follow Up – 27

Visits - 5

Finalist -2

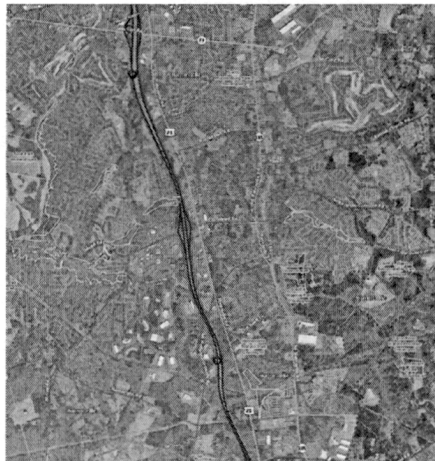
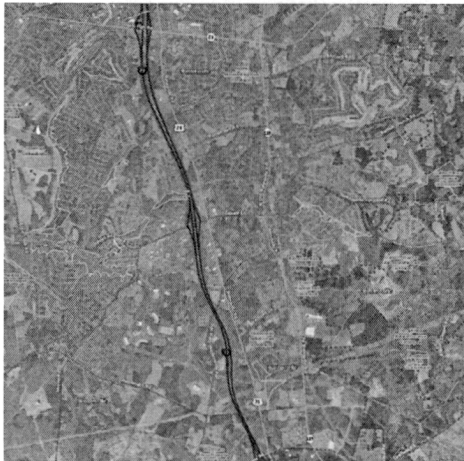
6

Industry Sectors

- EV Production
- EV Batteries
- EV Chargers
- Food & Beverage MFG

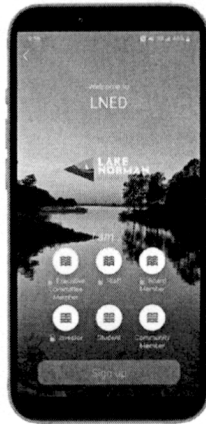
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2016 & 2022 Aerials



8

LNED App



9

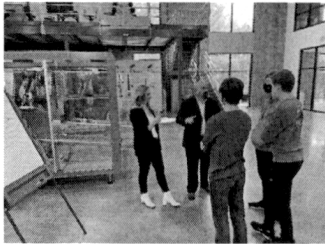
Virtual Tours

- Bryton Corporate Center
- Selwyn NorthRidge
- Ramah Executive Park



10

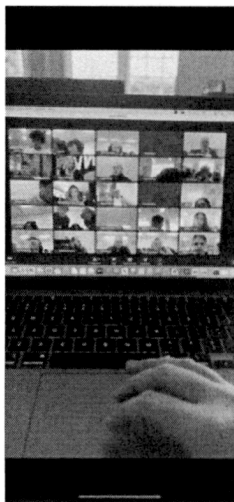
Workforce Development-Journey 360



Pester, Kurz, Forbo, Polytech, Southwire, Keller,
Tour of CPCC Merancas

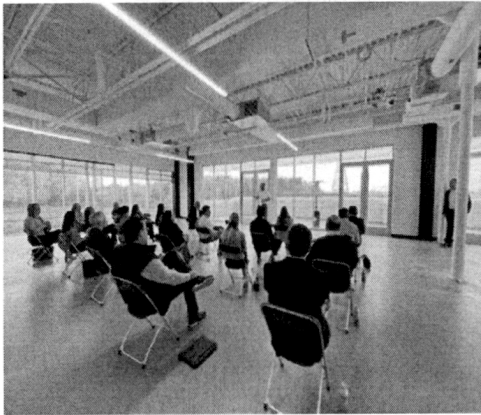
11

Speed Networking & Panels



12

Manufacturing Events



13

Thank You!

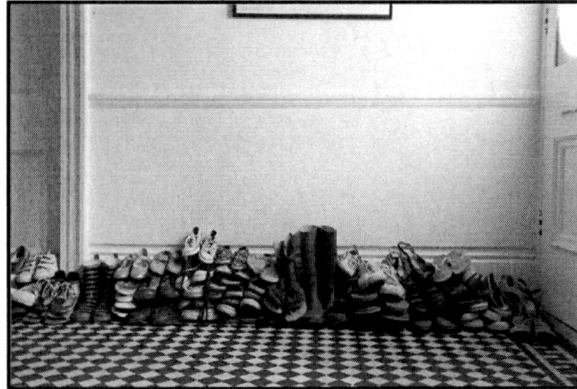
- www.lnedc.com
- www.ascendlkn.com
- mcdaniels@lnedc.com
- underwood@lnedc.com

14

REFLECTION

What We Had

- 13 Social Media Sites
- One Website
- 50+ Email Lists
- Communications Database

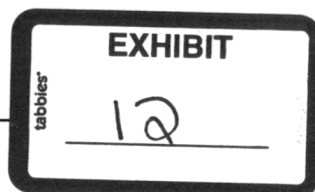
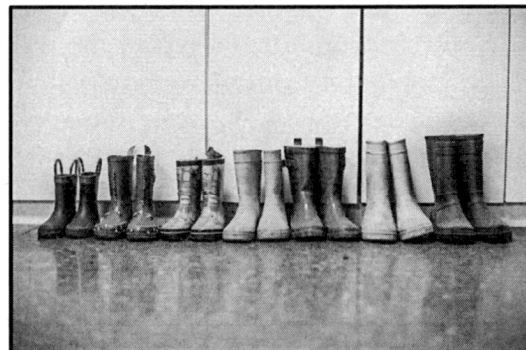


16

IMPROVEMENT

What We Have Now

- Active Social Media Sites with Usage Policy
- ADA Compliant Website
- Updated HOA Database
- Updated Downtown Database
- Updated Media Distribution List
- Podcast
- Online Community Engagement Portal
- 150th Anniversary Celebration
- YouTube Channel
- Community Engagement Activities
- Mobile App

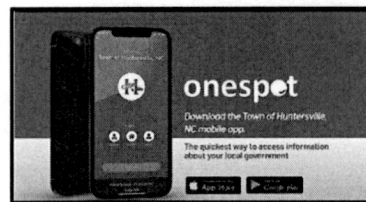
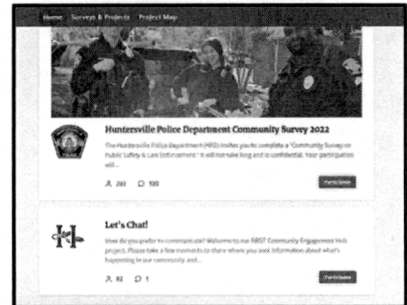


17

ASSESSMENT

What We Did Well

- Social Media Sites – Consistent Activity
- Contact Databases – Updated
- Podcast Launch
- Online Engagement Hub – 300+ Participants
- Huntersville 101
- 150th Anniversary Celebration
- YouTube Channel – 130+ Subscribers
- Community Engagement Activities
- Mobile App Launch – 140+ Subscribers



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ASSESSMENT

What We Need to Improve/Change

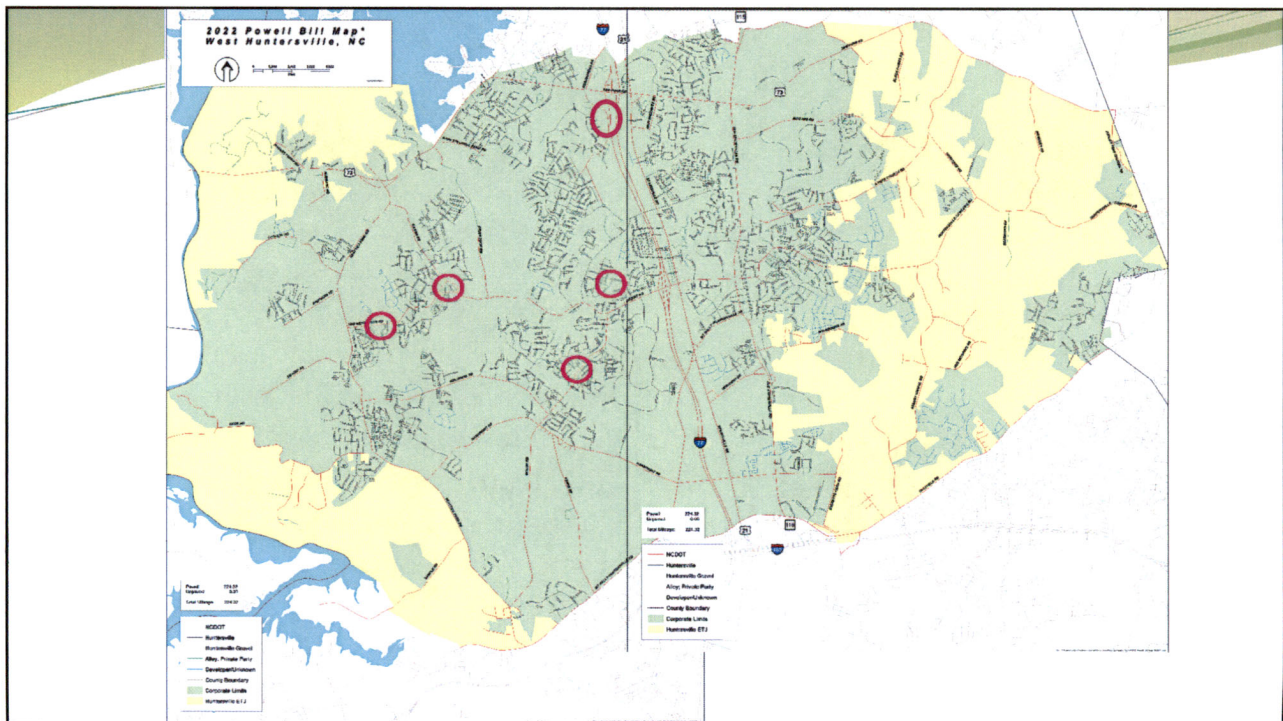
- Website – Continued Updates, Better Design, Better Contract/Vendor
- Podcast – Regularity & Equipment
- NCDOT Projects Database
- Functional Space
- Additional Staff Resources
- Additional Funding Resources



19

Projects Completed in 2022

- Stratton Farm Sidewalk
- 7225 Bud Henderson Sidewalk
- Northcross Drive Sidewalk (east side)
- Rosewood Meadow Sidewalk
- 2022 Street Resurfacing – 6.1 miles
- Vance at Bud Henderson Intersection

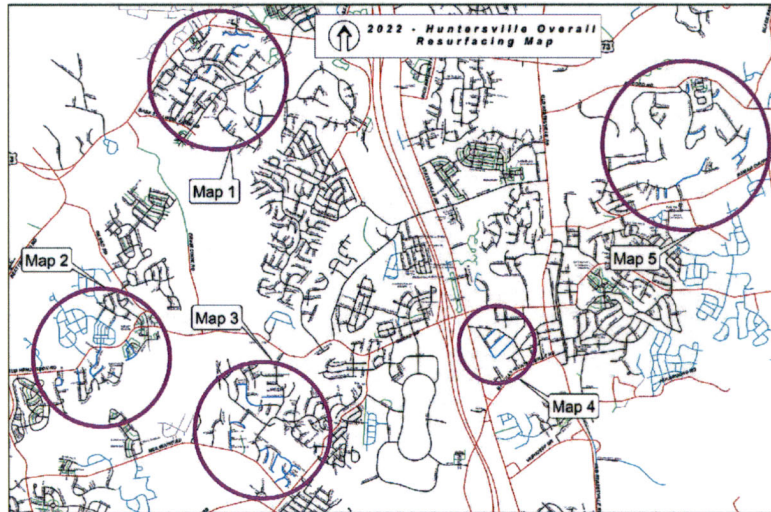


EXHIBIT

13

2022 Resurfacing

- 6.1 miles



Town Projects Underway

- Main Street
- Gilead Road West
- Ferrelltown Parkway
- Ranson Road
- Patterson Road Extension
- Gibson Park Drive Phase 2
- Seagle St/4th Street
- Beatties Ford at Hambright
- Beatties Ford at McCoy Road
- Beatties Ford at Gilead Road
- Arahova Roundabout
- Stumptown Extension
- McCoy Road at Hambright Road
- McCoy Road at McIlwaine Road
- Commerce Centre Drive
- Church Street – Holbrooks to Dellwood
- Seagle Street – McCord to NC73
- 2023 Street Resurfacing
- NC115 at Damson Dr Sidewalk
- NC115 at Harvest Point Sidewalk
- Vermillion to Downtown Sidewalk
- Bud Henderson Sidewalk
- Huntington Green Sidewalk
- Huntersville Concord at Covington Crest Sidewalk
- Central/Dellwood Sidewalk
- US21 at Northdowns

**TOWN OF HUNTERSVILLE
ENGINEERING AND PUBLIC WORKS
PROJECT LIST
12/29/2022**

Project Name	Completed Project	Project Updated		Design & ROW	Construction	Est Completion Date	Comments
	Source of Funds	Budget*	Spent To Date				
Northcross Sidewalk - East	Powell Bill	\$155,000	\$21,381	NCDOT encroachment agreement approved.	100% complete.	Summer 2022	Construction complete.
Stratton Farm Sidewalk	Powell Bill	\$100,000	\$53,470	Complete.	100% complete.	Summer 2022	Construction complete.
Vance at Gilead - widening and extending north to Gilead	Transportation Reserve/2020 Bonds	\$2,381,107	\$1,709,025	Complete.	97% complete	Winter 2022	Contractor working on final items and punch list.
Main Street U-5908	2020 Bond Issue	\$23,466,877	\$18,113,237	27/35 parcels in condemnation settled.	58% complete	Summer 2023	Utility work around north roundabout underway. South roundabout nearing completion.
Patterson Road Extension North	2020 Bond Issue	\$2,750,000	\$749,142	Design Complete. 0/3 parcels in condemnation settled.	55% complete	Summer 2023	Retaining wall and landscaping complete. Storm drain system being installed.
US21 at Northdowns - traffic signal	General Fund	\$300,000	\$0	Signal Design Complete.	50% complete	Winter 2022	Working on agreement with NCDOT to install traffic signal.
Seagle St/4th Street	Transportation Reserve	\$1,500,000	\$341,631	Property acquisition underway. 25/31 parcels settled.	Spring 2023	Fall 2023	
Gibson Park Drive Phase 2	2020 Bond Issue/Fund Balance	\$900,000	\$188,345	Property acquisition underway. 6/8 parcels settled.	Spring 2023	Fall 2023	Charlotte Water line design underway.
Ransom Road - widening from Stumptown Rd to Hunston Reserve Rd	Transportation Reserve/2020 Bonds	\$1,600,000	\$376,990	Property acquisition underway. 4/9 parcels settled. 5 parcels in condemnation.	Spring 2023	Fall 2023	Utility Relocation begins January 2023.
Vermillion to Downtown - Sidewalk	General Fund	\$325,000	\$34,182	Addressing 25% plan comments.	Summer 2023	Summer 2023	
NC115 at Damsen Dr - Sidewalk	General Fund	\$400,000	\$27,131	25% plans underway.	Summer 2023	Summer 2023	
NC115 at Harvest Point Dr - Sidewalk	General Fund	\$500,000	\$33,130	25% plans underway.	Summer 2023	Summer 2023	
Huntersville-Concord Rd at Covington Crest Dr - Sidewalk	General Fund	\$230,000	\$33,246	25% plans underway.	Summer 2023	Summer 2023	
Huntington Green Community Sidewalk	CDBG Grant, General Fund	\$2,650,000	\$275,289	Property Acquisition underway. 0/61 parcels settled.	Summer 2023	Winter 2023	Firm selected for Property Acquisition. Town allocated additional \$286,442 in CDBG funding.
Beatties Ford Rd/Gilead Rd	2020 Bond Issue	\$2,500,000	\$171,510	65% plan revisions underway.	Summer 2023	Spring 2024	
Bud Henderson Sidewalk - Kalston to Old Bud Henderson	General Fund/Powell Bill	\$290,000	\$58,587	65% plans in review.	Fall 2023	Spring 2024	
Beatties Ford Rd/McCoy Rd	2020 Bond Issue	\$2,700,000	\$173,416	65% plans underway.	Spring 2024	Fall 2024	
Beatties Ford & Hambricht Intersection	Transportation Reserve/2020 Bonds	\$1,750,000	\$189,425	Property acquisition underway. 3/7 parcels settled.	Spring 2024	Fall 2024	Utility relocation estimate of 12 months.
Arahova	2020 Bond Issue	\$1,300,000	\$97,817	65% plan revisions underway. 0/6 parcels settled.	Summer 2024	Fall 2024	Coordinate with US21 Gilead construction.

Project Name	Source of Funds	Budget*	Spent To Date	Design & ROW	Construction	Est Completion Date	Comments
Commerce Centre Drive	General Fund	\$1,300,000	\$89,257	Plans are completed. Property Acquisition underway. 0/5 parcels settled.	Summer 2024	Winter 2024	Coordinate with US21 Gilead construction.
Ferrelltown Parkway	Fund Balance	\$3,800,000	\$38,255	65% plan revisions underway.	Summer 2024	Summer 2025	Charlotte Water to add water line within project limits. Electricities & Energy United coordinating joint-use poles.
Seagle St- McCord to NC73	General Fund	\$1,750,000	\$59,400	Concept design revisions underway.	Summer 2024	Summer 2025	McCord industrial development plans including roundabout and Seagle Street alignment have been approved.
Church St- Holbrooks Rd to Dellwood	General Fund/Future Referendum	\$2,750,000	\$227,163	65% plans in review.	Summer 2024	Summer 2025	Norfolk Southern RR comments received.
Gilead Rd West - Wynfield Creek Parkway to McCoy Rd. U-6106	2020 Bond Issue	\$17,816,500	\$1,143,802	ROW plans complete. 0/48 parcels settled	FY24	FY26	Property Acquisition Letters to Homeowners sent.
Stumptown Road Extension - over RR to NC115	FB/Future Referendum	\$15,670,100	\$585,682	Environmental assessment in process.	FY27	FY28	CRTPO application submitted.
Central Ave/Dellwood Dr - Sidewalk	General Fund	\$1,750,000	\$5,200	Concept plans in review.	TBD	TBD	
David Kenney Farm Connection	2020 Bond Issue	\$2,000,000	\$127,596	65% plans underway.	TBD	TBD	Project to go on hold once 65% plans complete.
McCoy Rd at Hambricht Rd	Fund Balance	\$1,950,000	\$84,975	25% plans underway.	TBD	TBD	
McCoy Rd at McIlwaine Rd	Fund Balance	\$1,300,000	\$84,975	25% plans underway.	TBD	TBD	
U-5114 US21/Gilead Rd	NCDOT TIP	\$19,322,000	-	Complete.	Underway.	April 2025	Construction Underway
I-5714 I-77/Gilead Rd Interchange	NCDOT TIP	\$13,600,000	-	Complete.	Underway.	April 2025	Construction Underway
U-5108 Northcross Dr Extension	NCDOT TIP	\$20,568,000	-	In ROW Acquisition.	2023		New road on new location.
U-5771 US21 - Gilead Rd to Holly Point Dr	NCDOT TIP	\$23,696,000	-	In ROW Acquisition.	2025		Widen to multi lanes.
R-2555B W. Catawba Ave - NC73 to Jetton Rd	NCDOT TIP	\$23,570,000	-	In ROW Acquisition.	2026		Widen to 4 lane divided.
I-5715 I-77/NC-73 Interchange	NCDOT TIP	\$52,450,000	-	Traffic forecast and analysis being updated.	2026		2 new bridges, roundabouts.
U-5765 NC73 - W Catawba Ave to Northcross Dr	NCDOT TIP	\$57,400,000	-	Design plans underway.	2026		Widen to multi lanes.
R-5721B NC73 - Vance Rd Ext/Beatties Ford Rd to W Catawba Ave	NCDOT TIP	\$74,380,000	-	Design plans underway.	2026		Widen to multi lanes.
R-2632AB NC73 - NC115 to Davidson-Concord Rd	NCDOT TIP	\$40,335,000	-	Design plans underway.	2026		Widen to multi lanes.
R-5706A NC73 - Davidson-Concord Rd to Poplar Tent Rd	NCDOT TIP	\$33,000,000	-	Design plans underway.	2026		Widen to multi lanes.
R-5721A NC73 - NC16 to Vance Rd Ext/Beatties Ford Rd	NCDOT TIP	\$122,900,000	-	On hold. Design has not begun.	TBD		Funded for Preliminary Engineering only.
U-5767 US21 - Northcross Center Ct to Westmoreland Rd	NCDOT TIP	\$32,386,000	-	On hold.	TBD		Funded for Preliminary Engineering only.
U-5807 Gilead Rd - US21 (Statesville Rd) to NC115 (Old Statesville Rd)	NCDOT TIP	\$16,314,000	-	On hold.	TBD		Funded for Preliminary Engineering only.

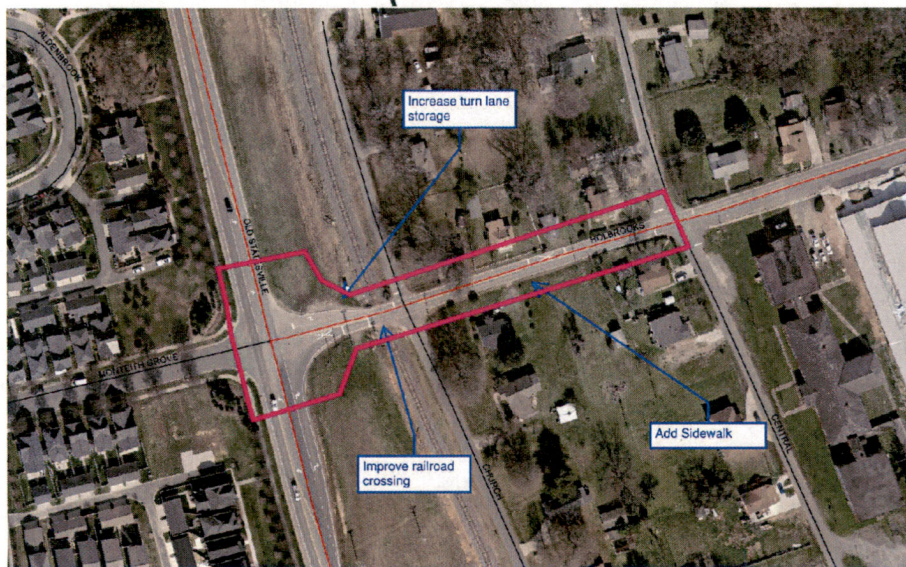
- NC115 (McCord to NC73)
- Holbrooks Rd upgrade (NC115 to Central)
- Huntersville Concord Rd (Walters to First)
- Walters Street Upgrade
- Church Street Realignment to Walters
- Hambright at Mt Holly Huntersville
- Beatties Ford at Neck
- Beatties Ford at Cashion
- Beatties Ford at Stephens
- Birkdale Commons Extension – Oliver Hager
- Ervin Cook Extension
- Ervin Cook Upgrade



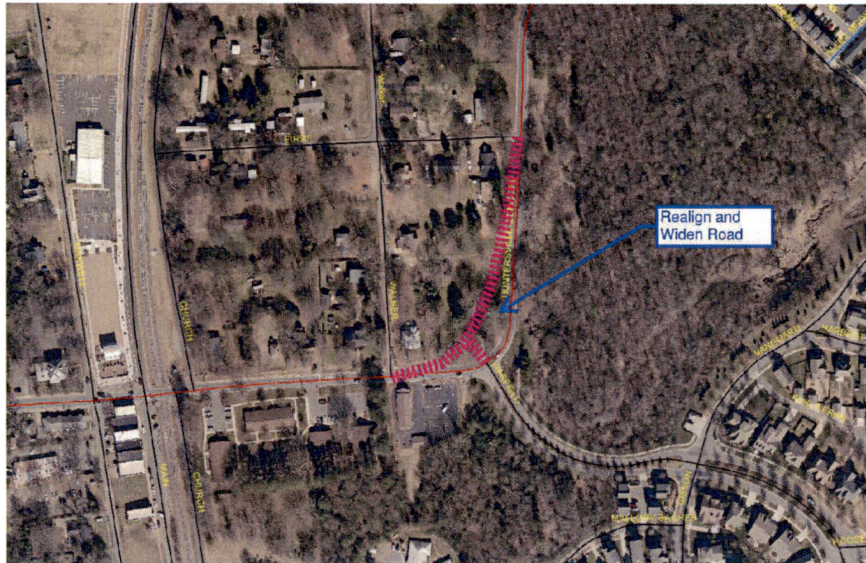
NC115 (McCord to NC73)



Holbrooks Road (NC115 to Central Ave)



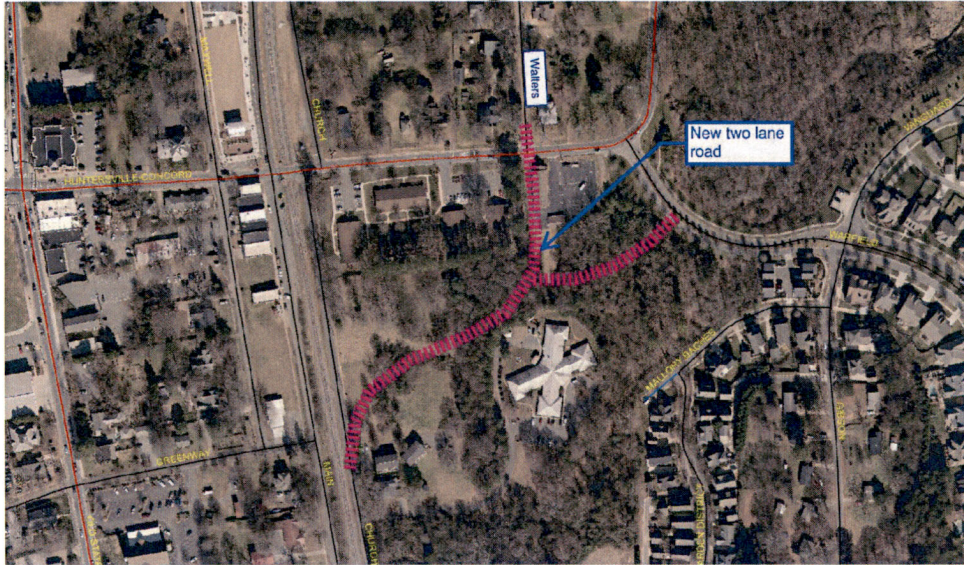
Huntersville Concord (Walters to First)



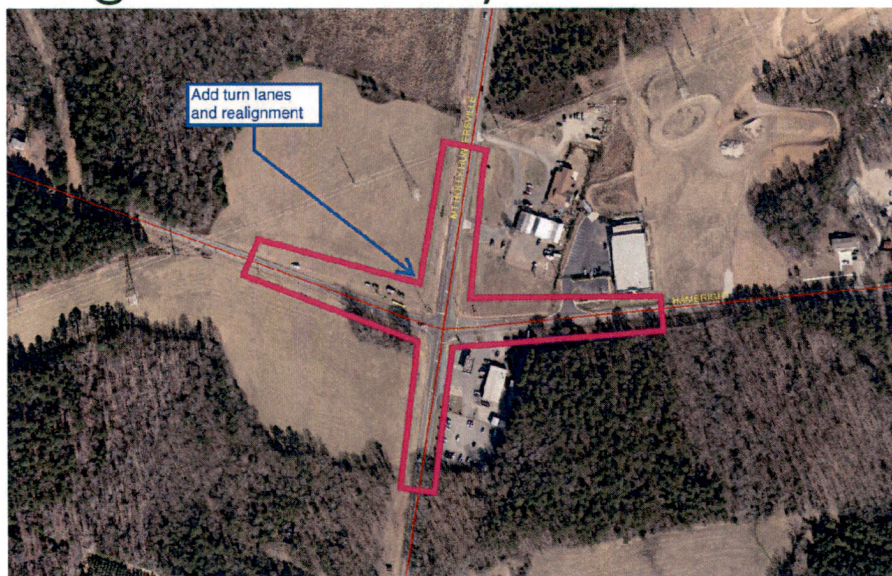
Walters (Huntersville-Concord – 3rd)



Church Street Realignment to Walters



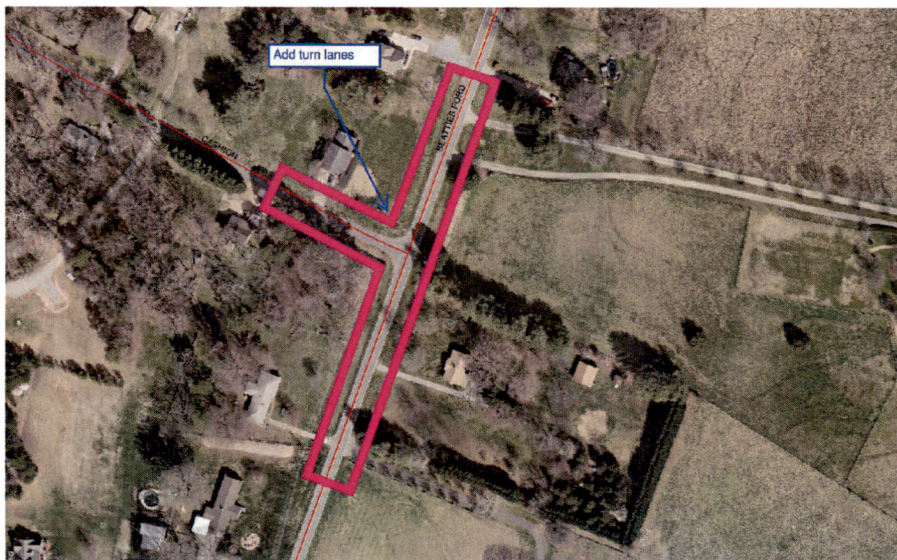
Hambright at Mt Holly-Huntersville



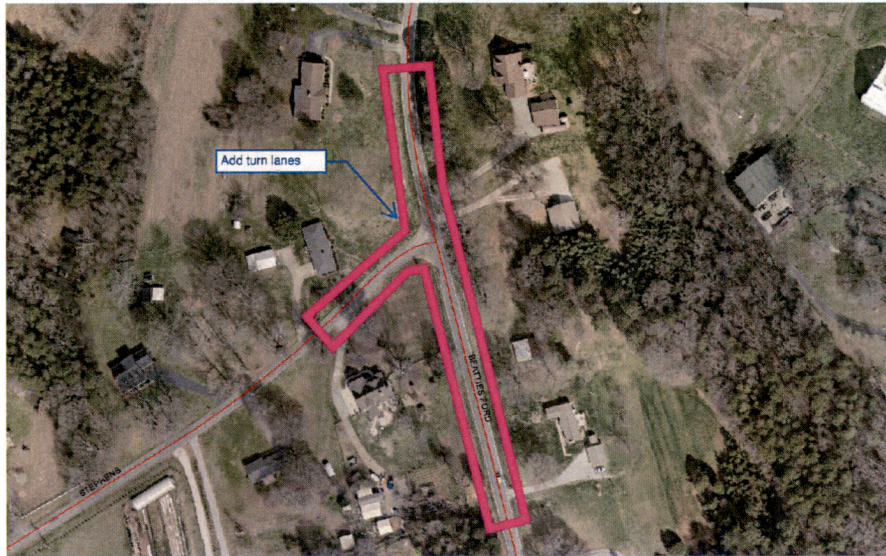
Beatties Ford / Neck Road



Beatties Ford Road at Cashion Road



Beatties Ford Road at Stephens Rd



Birkdale Commons Ext – Oliver Hager



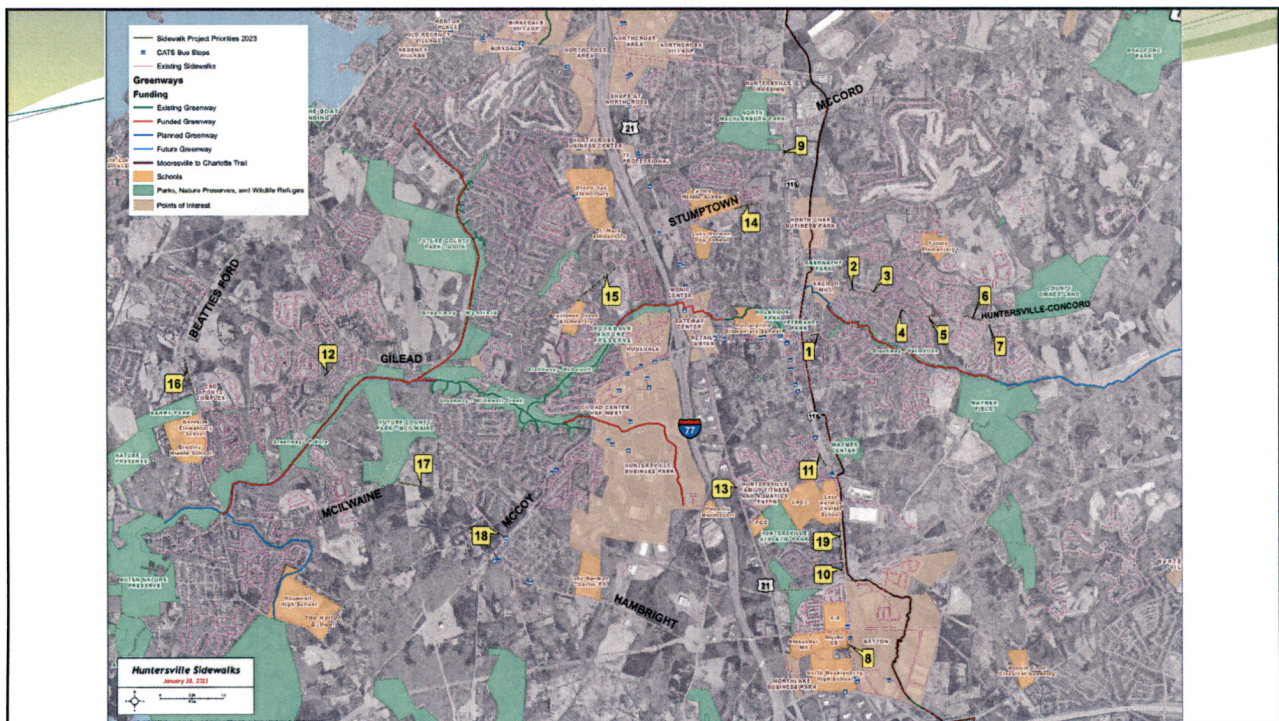
Ervin Cook Extension



Ervin Cook Upgrade



Possible Sidewalk Projects

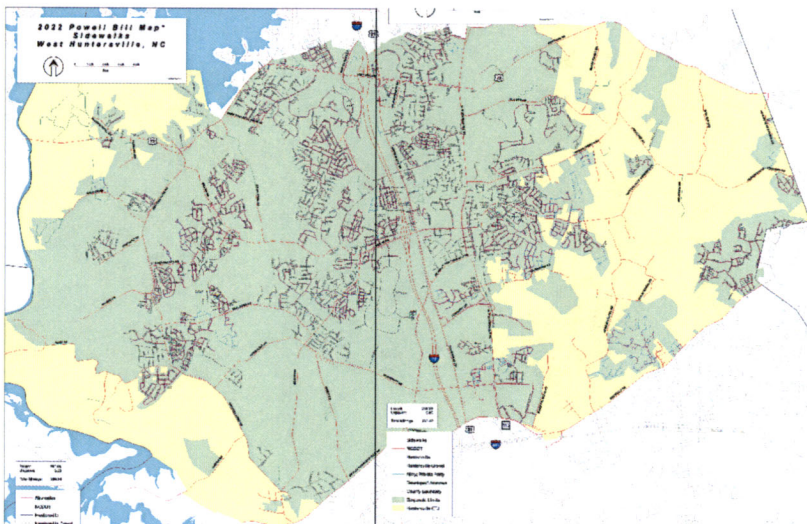


Sidewalk Priority Sections

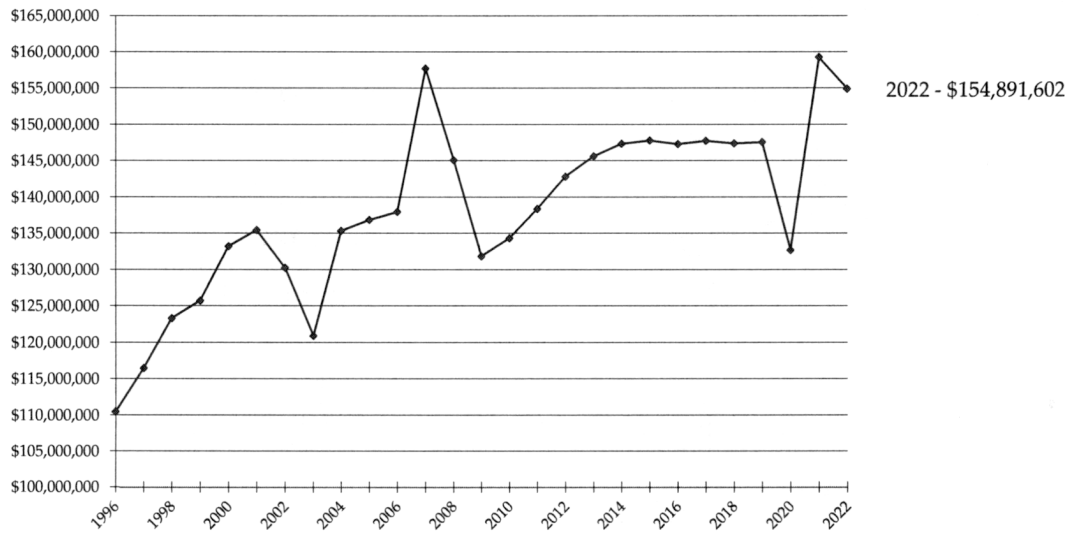
Map ID	Project	Section/Location	Status	Approximate Length (ft)
1	Vermillion to Downtown	South side of Huntersville-Concord from White Hill driveway and Warfield Av	In Design	400
2	Huntersville-Concord Road	South side from Crown Ridge Rd to existing Townhome sidewalk		370
3	Huntersville-Concord Road	North side from Covington Crest Dr to existing sidewalk near Centennial Commons	In Design	290
4	Huntersville-Concord Road	South side from Kedleston Rd to existing sidewalk at NW corner of Vermillion HOA parcel		270
5	Huntersville-Concord Road	North side from Centennial Forest Dr to existing sidewalk at Bellington SW property corner		400
6	Huntersville-Concord Road	North side from Bellington Dr to Ferrelltown Pkwy		830
7	Huntersville-Concord Road	Short gap between existing sidewalks directly east of Ferrelltown Pkwy		70
8	Old Statesville Rd (NC-115)	West side of NC 115 between Blythe Elementary and North Meck High		500
9	Old Statesville Rd (NC-115)	West side of NC 115 between Harvest Point Dr and North Meck Park	In Design	600
10	Old Statesville Rd (NC-115)	West side between Damson Dr and Stoneybrook Station northern property line	In Design	525
11	Old Statesville Rd (NC-115)	West side between Dr Seay Dr and Verhoeff Dr		640
12	Bud Henderson Rd	North side from Old Bud Henderson to existing sidewalk just past Darblay St	In Design	850
13	Statesville Rd (US-21)	East side from Magnolia Walk sidewalk to Statesville KinderCare sidewalk		50
14	Stumptown Rd	South side from Huntersville United Methodist to Shepherds Rd		1070
15	Ranson Rd	South side from Torrence Creek Elementary to Hunton Reserve Rd		2200
16	Beatties Ford Rd	West side from Barry Park sidewalk to Stephens Rd		1655
17	McIlwaine Rd	North side from McIntosh Rd to Moonshadow Lane		1545
18	McIlwaine Rd	North side from Henderson Hill Rd to McCoy Rd		740
19	Old Statesville Rd (NC-115)	West side between Lake Norman Charter School to Damson Drive		1590

ADA Sidewalk update

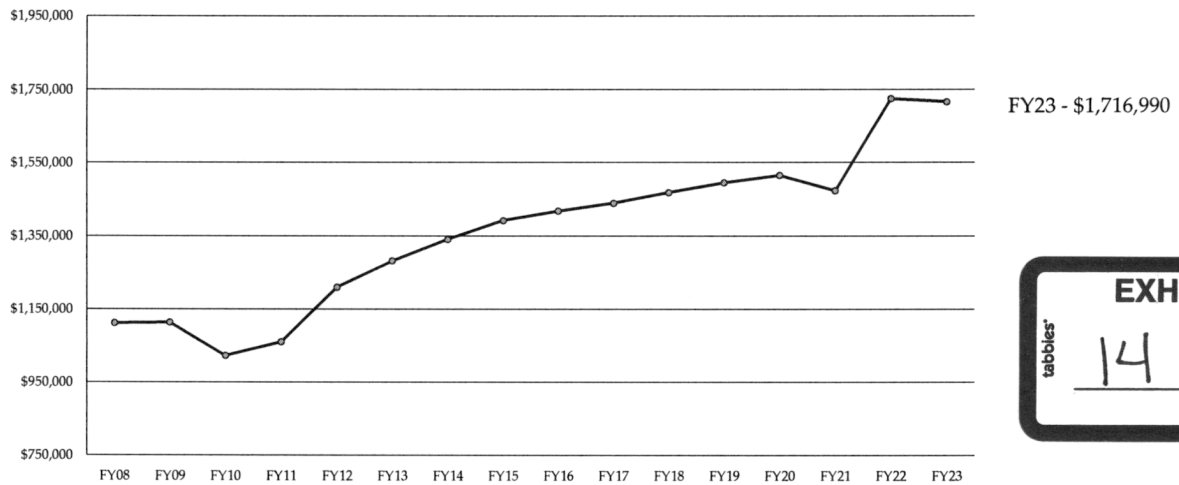
- Roughly 290 miles
- Data collection goal - mid 2023
- Recapture data every 5 years (start again in 2025)
- Estimated cost to fix ???



Powell Bill – (Statewide Allocations)



Powell Bill – (Town Allocations)



EXHIBIT

tabbles

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Powell Bill

*Cost to mill, patch and resurface **1 mile** of street*

\$40,000 to mill PLUS
\$35,000 to patch 10% of area PLUS
\$165,000 to resurface w/ 2" of asphalt

TOTAL = \$240,000

Powell Bill

\$240,000 x 224.32 miles

\$53,836,800

Spending **80%** of the \$1,716,989 annual Powell Bill funds provides resurfacing of streets every. . .

39 YEARS

Fleet Services

- Town owns and maintains approx. 200 vehicles (grows each year)
- Numerous pieces of equipment and small engines
- Currently outsourcing approx. \$110,000 per year in LABOR for vehicle maintenance, and approx. \$160,000 in PARTS
- Propose to perform maintenance in-house
- Tires, batteries, oil changes, minor repairs
- Major repairs will still be outsourced

Fleet Services

Pros

- Reduces Employee down time – Reserves located at Shop
- Security of vehicle and contents
- Scheduling
- Purchasing power (purchase parts in bulk/stock common parts)
- Streamlined town-wide fleet management
- Ensure proper maintenance is performed

Fleet Services

Cons

- Start-up cost (Estimated \$150k, 2 new employees)
- Space requirements – shared facility

Solid Waste Services

- Expecting ~ \$600,000 increase in services for FY24
 - Based on new proposed rate and growing household units
- Current Contract expires June 2023
 - Proposing to contract with new vendor

Solid Waste Services

- Current Annual resident fee for current year is \$126
 - Expected revenue of approx. \$2.7M
 - Covers approx. 52% of total expected expense
- Estimated Contract cost for FY24 is \$5.2M
- Estimated Fee Coverage:
 - \$120 – 50%
 - \$132 – 56%
 - \$144 – 61%
 - \$236 – 100%

Staffing – Land Development

- Proposing to add an Erosion Control Inspector
- The Town currently has approx. 101 “open permits”
- Over 2,000 “disturbed acres”
- Each site requires monthly Inspection
- Numerous Citizen Inquiries from development impacts
- Reporting to State / Audit / Pre-Construction Meetings etc.

Staffing – Continued Challenges

Challenging to recruit and retain Public Works crews

- Currently have 5 vacancies in 16 positions (1 Crew Leader, 4 Operators)
- Have not been fully staffed in over 2+ years
- 7 of 11 current employees have 1 or less years of service
- 9 of 11 current employees have less than 5 years of service
- 8 Employment offers not accepted
- 7 resignations in the last year – “more money” / “better job”



PARKS & RECREATION DEPARTMENT

VISION

Creating a superior quality of life through premier parks and recreation services.

MISSION

Linking the community through recreation.

CONNECT Huntersville by creating walkable connections to existing and future parks and programming.

PROVIDE parks and recreation services to the entire community.

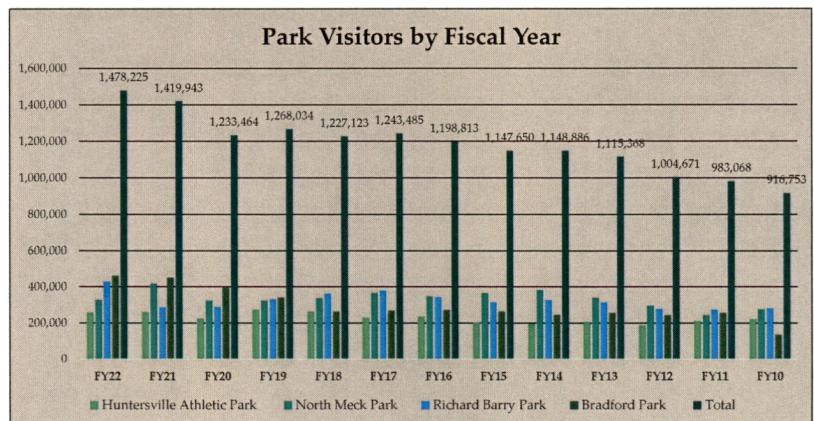
PRESERVE parkland for future generations by pursuing opportunities to acquire and expand parks.

PARTNER with public and private organizations to continue providing high levels of parks and recreation opportunities for Huntersville residents.

FY22 Park Visitors

Record Park Attendance

- The 1.4 million+ park visitors in FY22 was an increase of more than 4% from the previous record high in FY21.
- Since 2010, these four parks have seen an additional 560,000 yearly visitors, which is a 61% increase.

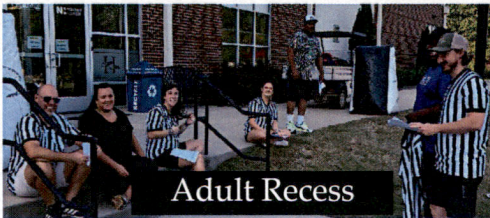
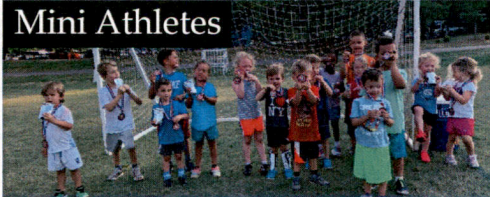
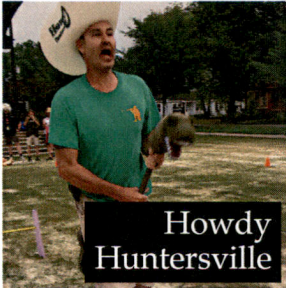


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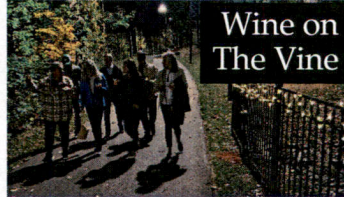
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15

Programming Highlights



Teen Camping and Lock-ins,
Video Game Nights, and
Bradford Open – Disc Golf Tournament

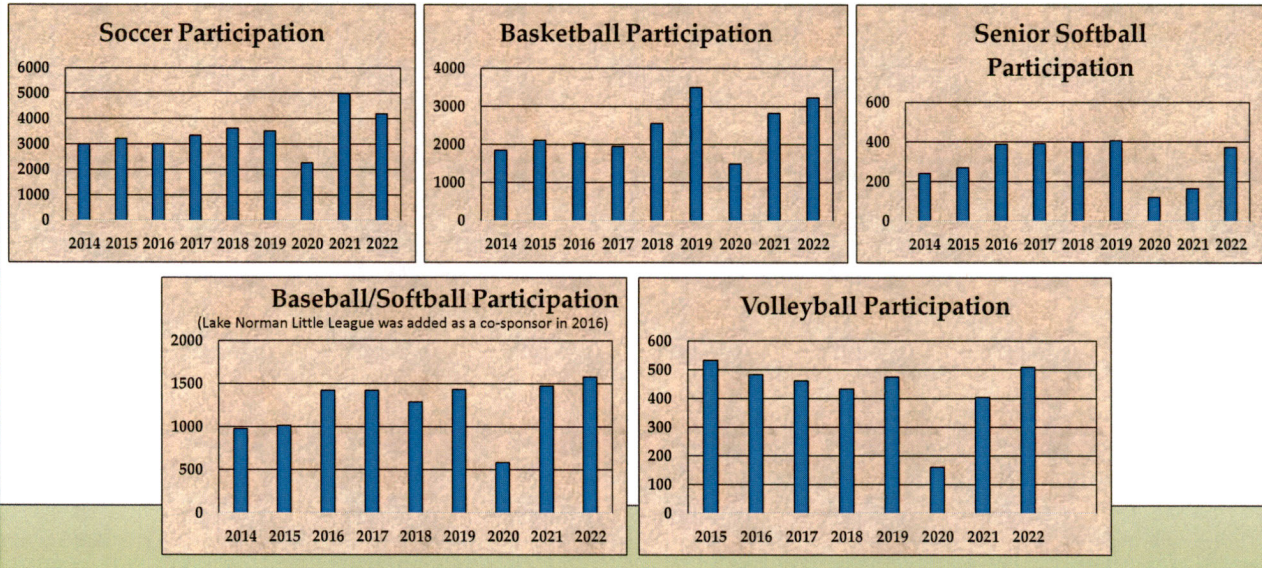


Maintaining and Expanding Existing Programs

During the calendar year of 2022, we saw a record number of participants on waiting list for existing programs.

- 77 Recreation Programs had waiting list in 2022
- There were 634 participants on these waiting list
- These programs include:
 - Youth Volleyball Clinics
 - Adult Volleyball Leagues
 - Adventure Camps
 - Mini Adventure Camps
 - Afterschool Program
 - Pickleball Clinics
 - Pickleball Leagues
 - Mini Athletes Preschool Sports Program
 - Adult Night Out Programs
 - Homeschool PE
 - Kids Crafting
 - Kids out Fun Days
 - Youth Volleyball Leagues
 - Disc Golf Events

Program Participant History



Events

Noon Year's Eve Celebration - January 7, 2023

Join us at Birkdale Village as we ring in the new year with family-friendly activities from 10 a.m. - Noon and kick off our year-long Sesquicentennial Celebration.

Happy Anniversary Huntersville - February 25, 2023

We are hosting a party at the Huntersville Recreation Center from 2 - 4 p.m. Wear your party hat and come celebrate with us. We will have face painting, music, a balloon drop, special cakes, and a photo booth. All generations are encouraged to attend.

Festival in the Fall - September 23, 2023

Bands, bull riding, bounce houses, vendors, fireworks, archery tag, and more will highlight this Fall Celebration at the Huntersville Recreation Center and Athletic Park.

Time Capsule Installation - December 2, 2023

A special time capsule will be installed at Veterans Park during our Huntersville Christmas celebration.

Benchmarking Study (Towns & Cities)

Agencies	Population *
• Town of Chapel Hill	62,080
• Town of Holly Springs	41,711
• Town of Apex	59,368
• City of Hickory	43,578
• City of Kannapolis	53,429
• City of Gastonia	80,647
• Town of Cornelius	31,489
• Town of Huntersville	61,526

* Populations are from the NC Demographer's website

Benchmarking Study (Budget and Staffing)

	Average	Huntersville
• Operational Budget	\$4.86 million	\$3.78 million
• Revenue per year	\$1.88 million	\$2.28 million
• Cost Recovery	23.6 %	29.8%
• Full-time Employees	32	25*

* Huntersville was the only Parks Department that handled Building Maintenance.

Benchmarking Study (Parks and Facilities)

	Average	Huntersville
• Soccer Fields	8	17
• Baseball/Softball Fields	12	25
• Outdoor Courts	25	32
• Playgrounds	11	13
• Acres of Parkland	420	422
• Indoor Recreation Space	38,943	37,163
• Trails (miles)	12	10
• Pools	.63*	0

* Only Chapel Hill and Gastonia have pools. Chapel Hill has two indoor pools and one outdoor, and Gastonia has two outdoor pools.

2030 Parks and Recreation Master Plan

Key Findings

Top 10 requested park amenities

- » Greenways
- » Natural hiking and fitness trails
- » Playgrounds
- » Natural play areas
- » Splash pad or Spraygrounds
- » Dog parks
- » Picnic shelters and pavilions
- » Paved trails within a park
- » General open space
- » Disc golf

Top five requested programs

- » Concerts/Festivals
- » Adult Athletic Programs
- » Fitness & Wellness Programs
- » Visual/Performing Arts
- » Special Events

Common Themes

- » Can't get to the parks nearby without driving
- » Lack of adequate parking at parks
- » Need more disc golf west of I-77
- » Residents west of I-77 feel underserved
- » Nice parks but too far away
- » More trails of all types and surfaces
- » More large fenced playgrounds
- » Need a splash pad
- » Need a dog park
- » More outdoor fitness equipment
- » More non-sports related park amenities
- » More shade

Future park amenity recommendations based on a projected 2030 population of 85,000

AMENITY TYPE	CURRENTLY HAVE	NEW NEEDED BY 2030
Amphitheater (large setting)	1	1
Baseball/Softball	25	11
Basketball Courts (outdoors)	7	8
Disc Golf	1	2
Dog Park	1*	2
Indoor Recreation Space	194,512 sq ft	44,504 sq ft
Multi-sports Courts (outdoors)	0	5
Outdoor Fitness	1	8
Pickleball Courts (outdoors)	0	11
Picnic Shelters	8	10
Playgrounds	13	13
Rectangle Fields	17	8
Splash Pad	0	3
Tennis Courts	21	10
Trails (all types)	10	33
Volleyball Courts (sand)	2	8

*New Dog Park to open next year at Rosedale Nature Park

Park Land Recommendations- 355 additional acres needed by 2030

Park Amenity Tracker

Park Amenities	Have at the time of Master Plan Adoption (2020)	Added since 2020	Currently Funded	Identified in 5 year/future CIP	Additional needed by 2030 based on 2030 Master Plan Recommendation	Need after funded and 5 year/future CIP projects
Amphitheater	1	0	0	1	1	0
Baseball/Softball Fields	25	0	0	2	11	9
Basketball Courts (Outdoors)	7	0	0	2	8	6
Disc Golf Courses	1	0	0	1*	2	1
Dog Parks	0	1	0	0	2	2
Indoor Recreation Space (sq ft)	194,512	0	0	24,000	44,504	20,504
Multipurpose Courts (Outdoors)	0	0	1	0	5	4
Outdoor Fitness	1	1	2	2*	8	3
Pickleball Courts (Outdoors)	0	6	3	8	11	0
Picnic Shelters	8	2	2	4	10	2
Playgrounds	13	2	0	1	13	10
Rectangle Fields	17	0	0	4	8	4
Splash Pads	0	0	1	2	3	1
Tennis Courts	21	-2	-1	6	10	7
Trails of all types and surfaces (miles)	10	3	12	0	33	18
Volleyball Courts (Outdoors)	2	0	0	0	8	8

Includes sq. ft. of HFFA & School Joint Use Gyms

* Requesting in FY24 operating capital budget for Barry Park

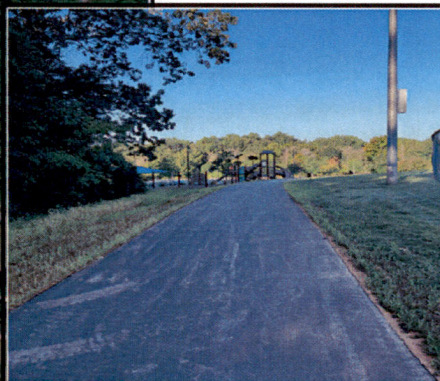
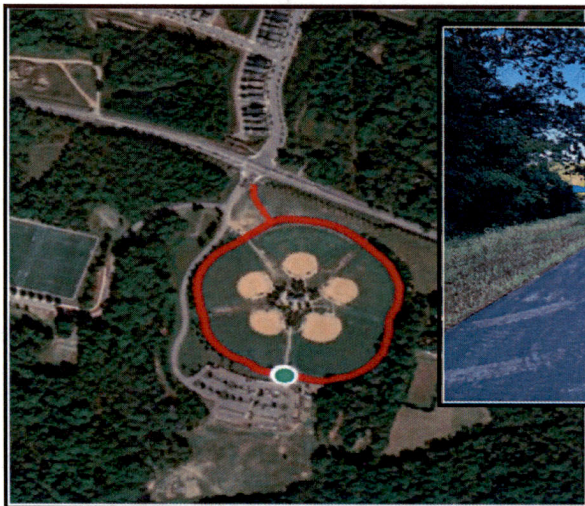
NMP Basketball Court Resurfacing



Phase 2 Downtown Greenway



Bradford Park Walking Trail



Rosedale Nature Park



Park Operations & Police Buildings

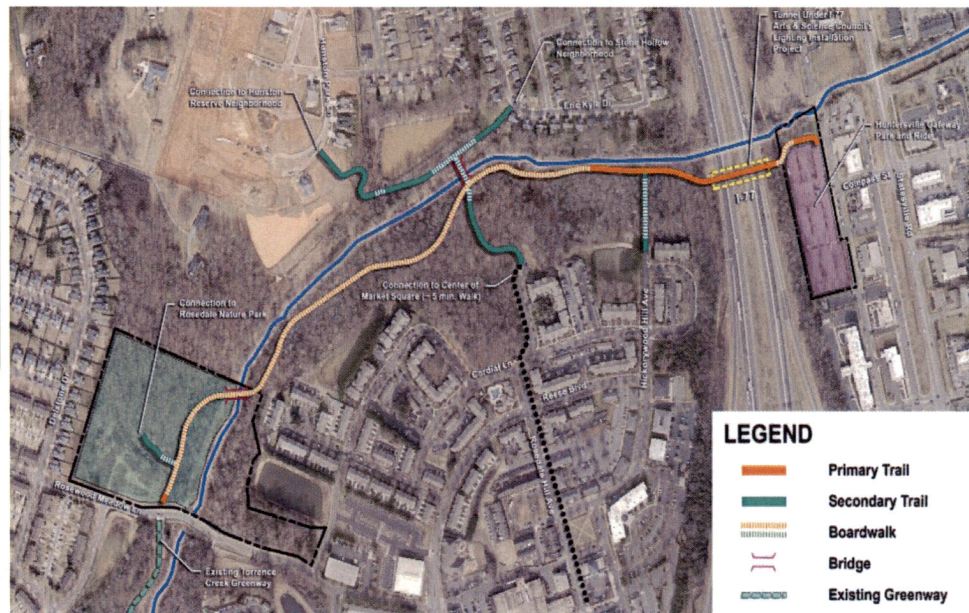


Current Projects

- 1 **Torrence Creek Greenway Trib #2** (Construction to start in January)
- 2 **North Mecklenburg Park Greenway** (90% design)
- 3 **The Park Greenway** (Design to begin this year)
- 4 **Lower McDowell Creek Greenway** (Design underway)
- 5 **South Prong of Clark Creek Greenway** (Design to begin this year)
- 6 **Barry Park Restroom/Parking Lot Expansion** (100% design/submitted for permitting)
- 7 **Splash Pad** (Concept Plans)
- 8 **Abernathy Park Improvements** (AFP Grant submitted)
- 9 **Waymer Park Improvements** (Project to start this summer)
- 10 **Huntersville Athletic Park Synthetic Turf Project** (100% design/submitting for permitting)
- 11 **Huntersville Athletic Park Sports Lighting Replacement** (Construction to begin soon)

Torrence Creek Trib#2 Greenway

- ❖ **Projected Construction Start:** Jan/Feb 2023
- ❖ Project to last 20 months



North Meck Park Greenway

- ❖ 90% plans
- ❖ Easement acquisition underway
- ❖ Construction to start Summer of 2023



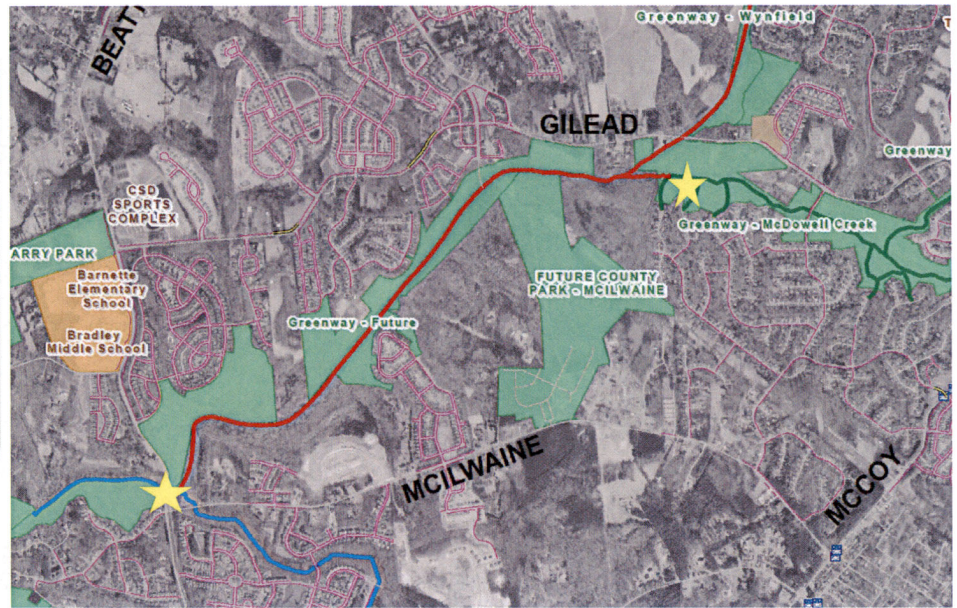
Greenway Development for The Park - Huntersville

- ❖ Design to begin this year
- ❖ The town committed \$1.75million as 50% match
- ❖ Project is listed as top 5 priority in 2020 Bike Plan
- ❖ Approximately 1.6 Miles
- ❖ Part of GTBC 30x30 vision



Greenway Development and Cooperation Agreement for Lower McDowell Creek Greenway

- ❖ Currently in design
- ❖ Approximately 3.59 miles in length
- ❖ Gilead Rd. parking/trail head to Auten Nature Preserve.



Greenway Development and Cooperation Agreement for South Prong of Clarke Creek

- ❖ Town committed \$1,500,000 towards the design of this project in FY 2023
- ❖ The County has committed to funding construction in FY 2025
- ❖ # 34 of 112 Meck County projects
- ❖ Approximately 3.025 miles
- ❖ N Church St. southeast to Asbury Chapel Rd.

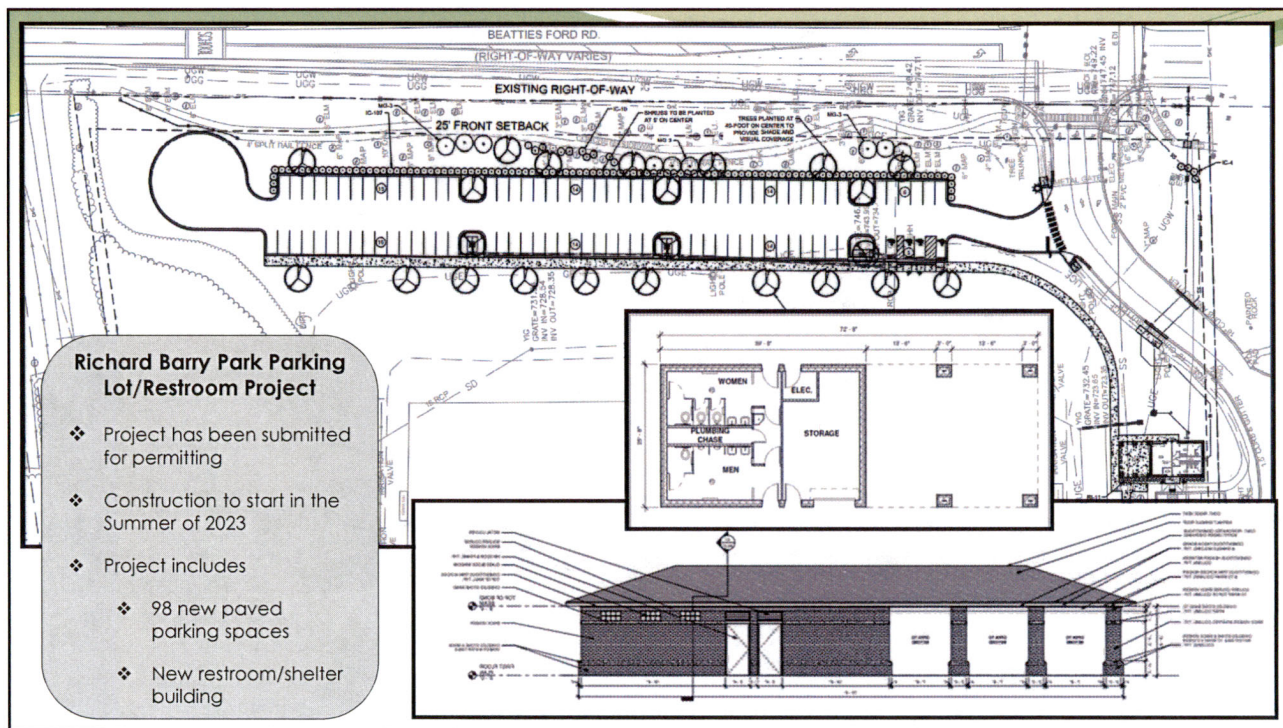


McDowell Creek Greenway

- ❖ Phase 2: Chilgrove Ln to NC 73 - Design
- ❖ Phase 1B: Gilead Rd. to Chilgrove Ln. - Construction should be starting spring 2023
- ❖ Phase 1A: McDowell Creek/Torrence Creek to Gilead Rd and Parking Lot - Complete



**Connecting approximately 30,000 residents,
adding 10+ miles of bike/ped accommodations**



Waymer Park Improvements

- ❖ Paved Walking Trail
- ❖ New Shade Shelter
- ❖ Multi-use Court for Basketball and Street Hockey
- ❖ Bocce Courts
- ❖ Pickleball Courts
- ❖ Horseshoe Pits
- ❖ Shuffleboard Courts
- ❖ New Playground
- ❖ Parking Lot Expansion
- ❖ Fitness Stations



Huntersville Athletic Park Synthetic Turf Infields

- ❖ Project submitted for permitting
- ❖ Construction to start this summer
- ❖ Project includes replacing the two existing 13-year old synthetic turf infields
- ❖ Also includes adding synthetic turf to the other two infields as part of a partnership with LNCS



Future Projects

- Parkland Acquisition- Southwest and Downtown
- Holbrook Park Expansion
- Huntersville Recreation Center Expansion
- Bradford Park Phase 3 Expansion
- Amphitheater (Large Venue)- Huntersville Athletic Park/Barry Park

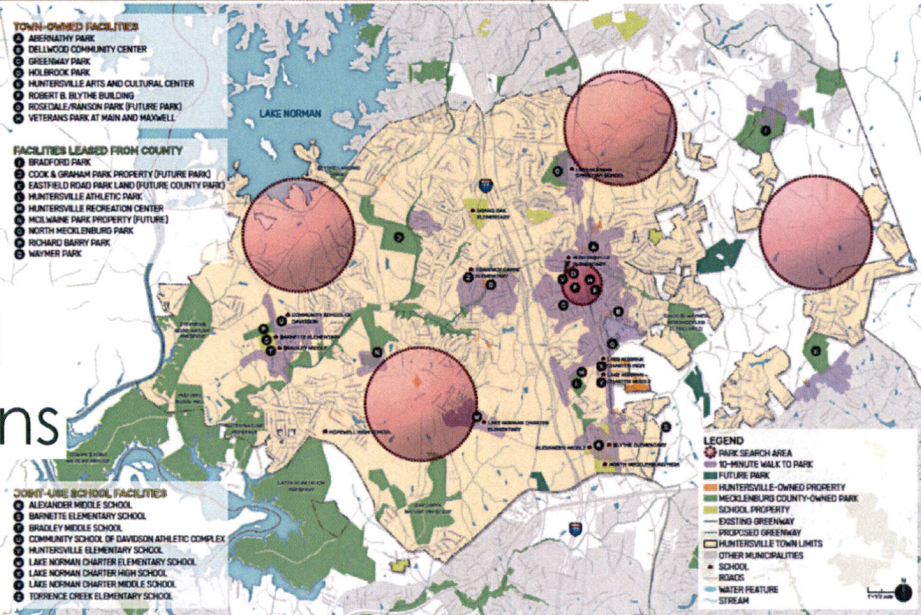
Holbrook Park Expansion

- ❖ Purchase additional park land to expand Holbrook Park
- ❖ This park expansion is identified in the 2030 Parks and Recreation Master Plan
- ❖ Potential Park Amenities
 - ❖ Shelters
 - ❖ Trails
 - ❖ Play Gardens
 - ❖ Overlook Areas
 - ❖ Natural Play Areas
 - ❖ Exercise Stations



Park Land Acquisitions

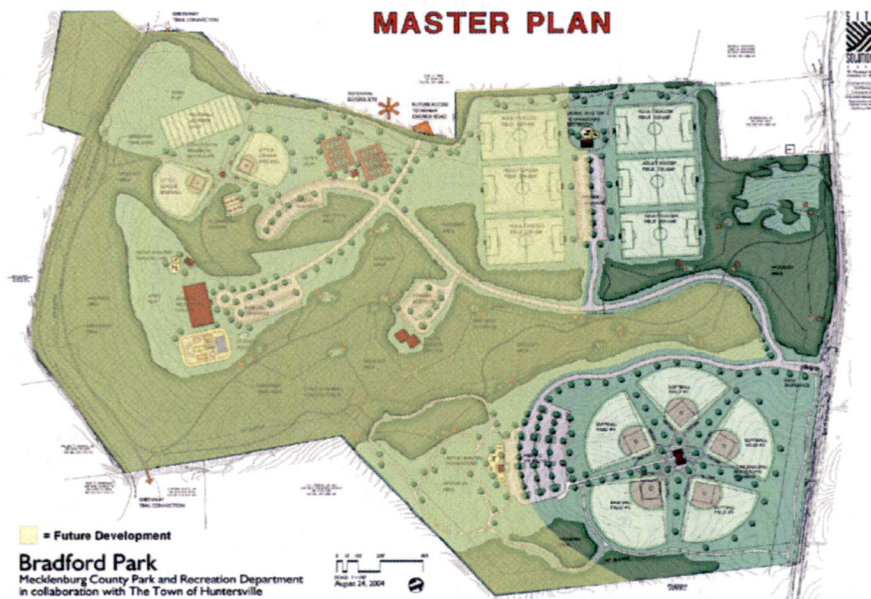
Park Land Recommendations- 355 additional acres needed by 2030



Bradford Park Phase 3

- ❖ Potential partnership with Davidson & Mecklenburg County
- ❖ This park expansion is identified in the 2030 Parks and Recreation Master Plan
- ❖ Potential Park Amenities
 - ❖ 4 soccer fields
 - ❖ 2 baseball fields
 - ❖ Trails
 - ❖ Tennis Courts
 - ❖ Pickleball Courts
 - ❖ Basketball Courts
 - ❖ Driveway access to Ramah Church Road
 - ❖ Shelters
 - ❖ Additional Disc Golf
 - ❖ Natural Play areas

MASTER PLAN



Recreation Center Expansion

- ❖ This facility was structurally built with the ability to be expanded
- ❖ This center expansion is identified in the 2030 Parks and Recreation Master Plan
- ❖ This expansion will allow the town to expand offerings as well as lower the number of participants on our waiting list for existing programs.
- ❖ Potential new programming space
 - ❖ 4 more volleyball courts
 - ❖ 2 more basketball courts
 - ❖ 6 more pickleball courts
 - ❖ Additional classroom/program space





Rendering

North Mecklenburg Park

Town of
Huntersville
NORTH CAROLINA

McADAMS

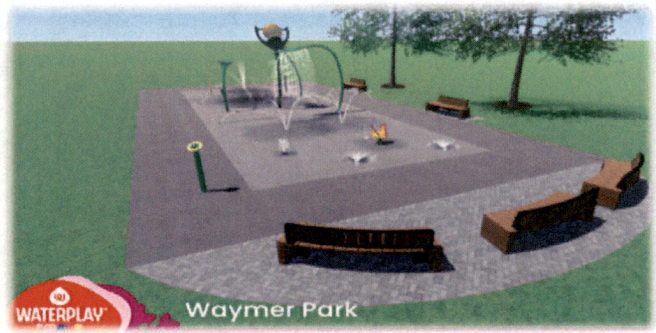
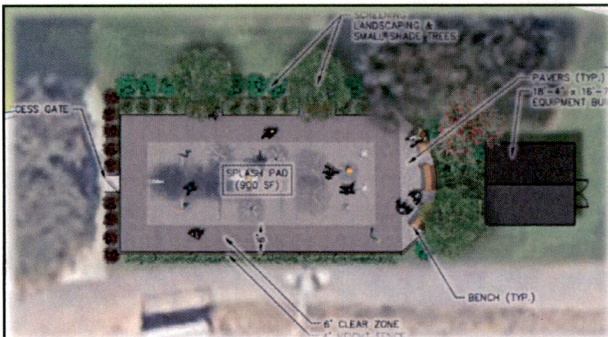




Rendering Waymer Park

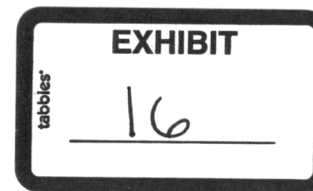
Town of
Huntersville
NORTH CAROLINA

McADAMS



Overview

- Fund Balance
- Debt Schedule
- Budget Calendar
- Five Year Forecast Update
- Revaluation



Fund Balance

	FY 2022	FY 2021	FY 2020	FY 2019
Beginning Fund balance	\$ 58,467,724	\$ 60,090,297	\$ 56,311,465	\$ 52,159,637
Non-Spendable:				
Prepays	181,207	169,807	38,450	82,533
Restricted:				
Stabilization by State Statue	15,753,774	11,470,034	13,343,758	11,188,265
Streets - Powell Bill	1,524,980	2,722,292	2,985,463	3,098,380
Escrows- Future Capital Projects	1,387,172	942,971	736,588	655,609
Tourism Tax	3,625,094	2,860,661	2,626,528	2,407,269
Stormwater projects	3,617,750	4,244,760	4,054,612	3,694,227
Subtotal	<u>25,908,770</u>	<u>22,240,718</u>	<u>23,746,949</u>	<u>21,043,750</u>
Committed:				
Debt Service	2,012,365	2,012,365	2,012,365	2,012,365
Capital projects	6,022,674	11,231,177	8,676,664	11,090,199
Assigned:				
Emergency Services	321,279	584,108	584,108	590,828
Subsequent year's expenditures	4,954,636	4,073,271	4,464,301	6,225,688
Unassigned:				
Unassigned - calculated *	<u>20,271,332</u>	<u>18,156,278</u>	<u>20,567,460</u>	<u>15,266,102</u>
Ending Fund Balance	\$ 59,672,263	\$ 58,467,724	\$ 60,090,297	\$ 56,311,465

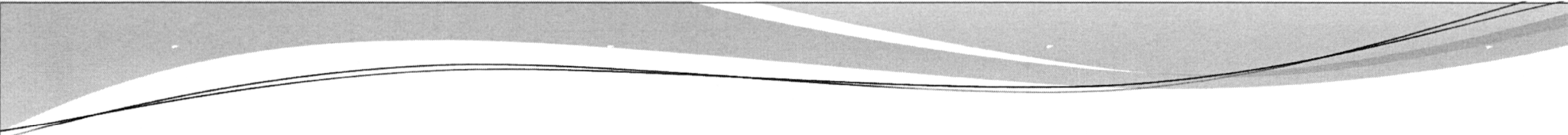
- Accessible Fund Balance - Capital projects of \$6,022,674 and \$20,271,332 of unassigned fund balance total \$26,294,006 can be used to avoid cash flow interruptions, generate interest income, eliminate need for short-term borrowing and assist in maintaining an investment-grade bond rating and for use in the case of unanticipated emergencies as stated in our Fund Balance Policy.

Debt Schedule

<u>Collateral</u>	<u>FY 2024 Pmt</u>	<u>Callable</u>	<u>Maturity</u>	<u>All TIC Rate</u>	<u>O/S Bal 6/30/2023</u>
<i>Pinnacle Bank - Refunding</i>					
Police Building	345,781	NA	12/1/2031	1.49%	2,938,000
<i>General Obligation Bonds:</i>					
Bond Series 2004/Refunded 2015 Parks	241,622	NA	6/1/2024	2.48%	237,000
Bond Series 2008/Refunded 2016 Parks, Firestation #3	262,200	NA	6/1/2028	1.60%	1,680,000
Bond Series 2010/Refunded 2020 Verhoeff Bridge/HWY 73	562,200	NA	6/1/2030	1.18%	3,020,000
Bond Series 2013/Refunded 2021 Recr Ctr, Veterans, Gil/Hwy21, HFFA	554,869	NA	6/1/2033	1.92%	4,471,000
Bond Series 2016 Main Str, Recr Ctr, FS #4	577,131	2026	6/1/2036	2.14%	5,640,000
Bond Series 2020 Transportation projects	1,248,168	2030	6/1/2040	1.82%	13,220,000
<i>Total General Obligation Bonds</i>	<u>3,446,190</u>				<u>28,268,000</u>
<i>Pinnacle Bank - Refunding (LOBS)</i>					
General Fund Town Ctr, Pk Deck,NMP	1,151,813	NA	12/1/2028	1.54%	3,615,000
Total Town of Huntersville Debt	<u>\$ 4,943,784</u>				<u>\$ 34,821,000</u>

Budget Calendar

January 26-27, 2023		Board Planning Workshop
February 3, 2023		Budget Worksheets Distributed to Departments
February 3, 2023		Contributions Forms Mailed
March 3, 2023		Departmental Budget Requests and Contributions due back to Finance
March 13– 24, 2023		Manager to meet with Dept. Heads
April 3, 2023	5:00 pm	Reserved (if needed)
April 17, 2023	5:00 p.m.	5 year Financial forecast and Major Capital project
May 1, 2023	5:00 p.m.	Preliminary Budget Presented
May 2023		Board work sessions (as needed)
May 15, 2023	6:00 p.m.	Public Hearing on Budget
June 5, 2023	6:00 p.m.	Budget Adopted



Revaluation - Huntersville

- Overall value change – 53%
- Residential value change – 58%
- Commercial value change – 36%
- The Town has received no additional information from the County Assessors office.

2012 Bonds – 3 Questions

Street Bonds - \$17,850,000

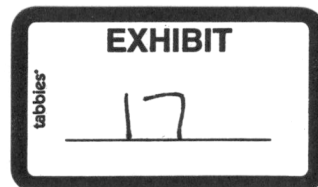
"SHALL the order authorizing \$17,850,000 of bonds secured by the pledge of the full faith and credit of the Town of Huntersville, North Carolina to provide funds to pay the capital costs of constructing, reconstructing, enlarging, extending and improving streets and non-motorized paths, including streets and roads constituting a part of the State highway system or otherwise the responsibility of the State and including the cost of related studies, streetscape and pedestrian improvements, relocation of utilities, plans and design; acquiring, constructing, reconstructing, widening, extending, paving, resurfacing, grading or improving streets, roads and intersections; acquiring, constructing, reconstructing or improving sidewalks, curbs, gutters, drains, bridges, overpasses, underpasses and grade crossings and providing related landscaping, lighting and traffic controls, signals and markers; and acquiring land, rights-of way and easements required for any of the foregoing, and a tax to be levied for the payment thereof be approved?"

Public Improvement Bonds - \$7,150,000

"SHALL the order authorizing \$7,150,000 of bonds secured by the pledge of the full faith and credit of the Town of Huntersville, North Carolina to provide funds to pay the capital costs of public improvements in the Town, including the construction of firefighting facilities, improvements to existing administration and public safety facilities and the construction of streetscape and pedestrian improvements, sidewalks, curbs, gutters, drains, bridges, overpasses, underpasses and grade crossings, lighting and traffic controls, signals and markers; and acquiring land, rights-of-way and easements required for any of the foregoing, and a tax to be levied for the payment thereof be approved?"

Parks and Recreation Bonds - \$5,000,000

"SHALL the order authorizing \$5,000,000 of bonds secured by the pledge of the full faith and credit of the Town of Huntersville, North Carolina to provide funds to pay the capital costs of acquiring and constructing parks and recreation facilities and athletic fields, including the construction of a Town recreation center; renovating existing parks and recreation facilities and athletic fields, including improvements to the Huntersville Market and the Huntersville Family Fitness & Aquatics facility; developing parkland, greenways and trails; and acquiring land, rights-of-way and easements for park and recreation uses, if necessary, and a tax to be levied for the payment thereof be approved?"



November 2023 GO Bonds

5/15/23 Board of Commissioners adopts (1) Resolution directing publication of notice of intent to apply to the Local Government Commission (the “LGC”); (2) Resolution authorizing the Finance Officer to apply to the LGC and making certain findings of fact

by 5/19/23 Publish Notice of Intent in *Newspaper of General Circulation*

5/30/23 File Application with LGC and prepare Sworn Statement of Debt

6/20/23 Board of Commissioners (1) Introduces the Bond Order(s); (2) adopts the Resolution setting a public hearing on the Bond Order(s)

by 7/11/23 (1) Send Statement of Disclosure to LGC, post Statement on the Town’s Website and file with the Town Clerk’s Office (day before the notice of Public Hearing is published); (2) Publish Notice(s) of Public Hearing on the Bond Order(s) in *Newspaper of General Circulation* [at least 6 days before public hearing]; and (3) File Sworn Statement of Debt with the Town Clerk and LGC

7/17/23 Board of Commissioners (1) holds public hearing(s) on Bond Order(s); (2) adopts the Bond Order(s) at the conclusion of the public hearing; and (3) adopts the Resolution setting a Special Bond Referendum

November 2023 GO Bonds

7/17/23 Board of Commissioners (1) holds public hearing(s) on Bond Order(s); (2) adopts the Bond Order(s) at the conclusion of the public hearing; and (3) adopts the Resolution setting a Special Bond Referendum

7/18/23 Clerk delivers certified copy of the Resolution setting a Special Bond Referendum to the County Board of Elections

7/21/23 Publish Bond Order(s) as adopted in Newspaper of General Circulation

by 7/[21]/23 File Notice with Joint Legislative Commission [not needed for certain types of projects]

9/[5]/23 LGC approval of Bond Order(s) [or LGC might do this in October]

by 9/29/23 Publish first Notice of Special Bond Referendum in Newspaper of General Circulation

by 10/6/23 Publish second Notice of Special Bond Referendum in Newspaper of General Circulation

10/13/23 Last day to register to vote

11/7/23 Referendum

11/17/23 Adoption of Certificate of Canvass by the County Board of Elections

12/4/23 Board of Commissioners adopts Resolution Certifying and Declaring Results of Special Bond Referendum

12/8/23 Publish Statement of Result in Newspaper of General Circulation

Bond History

2003 Referendum

	Par	Type	% in Favor	Sold	Never Issued
\$	8,500,000	Street Bonds	77%	\$ 8,500,000	\$ -
\$	5,500,000	Public Improvement	70%	\$ 4,500,000	\$ 1,000,000
\$	6,000,000	Parks & Recreation	69%	\$ 6,000,000	\$ -
\$	20,000,000	Total bonds		\$ 19,000,000	\$ 1,000,000

<https://www.mecknc.gov/BOE/data/Documents/general03-summary.pdf>

2012 Referendum

	Par	Type	% in Favor
\$	17,850,000	Street Bonds	68%
\$	7,150,000	Public Improvement	68%
\$	5,000,000	Parks & Recreation	66%
\$	30,000,000		

All \$30 million authorized
were issued by Feb 2020.

https://er.ncsbe.gov/?election_dt=11/06/2012&county_id=60&office=REF&contest=0

Debt Capacity and Debt Affordability Analysis

Summary of Results



A	B	C	D	E	F
		Debt Capacity		Debt Affordability	
		Case 1	Case 2	Case 3	Case 4
		Maximize Debt to Assessed Value Policy	Maximize Debt Service to Governmental Revenues Policy	\$20 Million in December 2023 & Maximize Debt Affordability with Existing Revenues	\$20 Million in December 2023 & Maximize Debt Affordability with Additional 1.50¢ in FY 2025 ²
1	Debt Issuance Assumptions				
2	Interest Rate	5.00%	5.00%	5.00%	5.00%
3	Term ¹	20 Years	20 Years	20 Years	20 Years
4	Amortization	Level Principal	Level Principal	Level Principal	Level Principal
5					
6	Debt Issued				
7	FY 2024	\$177,700,000	\$65,150,000	\$20,000,000	\$20,000,000
8	FY 2025	\$0	\$0	\$0	\$0
9	FY 2026	\$20,600,000	\$8,250,000	\$580,000	\$18,875,000
10	FY 2027	\$0	\$0	\$0	\$0
11	FY 2028	\$0	\$0	\$0	\$0
12	FY 2029	\$45,000,000	\$21,400,000	\$5,245,000	\$18,875,000
13	Total Debt Issued	\$243,300,000	\$94,800,000	\$25,825,000	\$57,750,000
14					
15	Debt Ratios (Worst Shown)				
16	Projected 10-Year Payout	50.85%	57.44%	67.69%	63.73%
17	Years out of Compliance	2	0	0	0
18	Projected Debt to Assessed Value	2.00%	0.94%	0.52%	0.62%
19	Years out of Compliance	0	0	0	0
20	Projected Debt Service vs. Revenues	27.77%	15.00%	9.30%	11.22%
21	Years out of Compliance	20	0	0	0
22					
23	Tax Equivalent Impact				
24	FY 2024	0.31¢	-	-	-
25	FY 2025	15.62¢	3.04¢	-	1.50¢
26	FY 2026	-	1.99¢	-	-
27	FY 2027	-	0.43¢	-	-
30	Total	15.93¢	5.47¢	0.00¢	1.50¢
31					
32	FY 2024 Upfront Tax Equivalent	14.30¢	4.26¢	n/a	n/a
33					

¹ Assumes FY 2024 Issuance closes in December and begins paying interest in the Spring of 2024. FY 2026 and 2029 Issuances assumed to close in the Spring and begin paying Debt Service the following Fiscal Year.

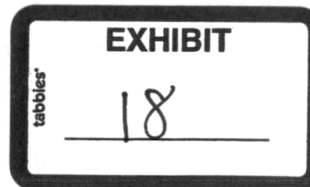
² Each additional penny will add \$17.19 Million to the total amount of debt that can be issued from FY 2026 through FY 2029.

Note: Please see Appendix A for more details and assumptions associated with each case.

**TOWN OF HUNTERSVILLE
FIVE YEAR FINANCIAL PLAN
AS OF JANUARY 2023**

	FY 20 Actual	FY 21 Actual	FY 22 Actual	FY 23 Budget	FY 24 Plan	FY 25 Plan	FY 26 Plan	FY 27 Plan
BEGINNING FUND BALANCE	56,311,465	60,090,297	58,467,724	59,672,263	60,088,132	54,997,108	49,909,177	45,639,523
REVENUES								
Property Tax	22,750,743	23,670,601	24,672,481	24,696,138	29,817,110	30,569,413	31,494,745	32,447,837
State ARPA distribution				12,000,000				
Sales Tax	6,155,395	6,853,595	8,795,522	8,000,000	8,160,000	8,364,000	8,614,920	8,873,368
Util Franchise	2,463,667	2,531,719	2,646,663	2,480,000	2,529,600	2,580,192	2,631,796	2,684,432
Tourism Taxes	1,906,788	1,617,719	2,105,750	1,660,000	1,709,800	1,761,094	1,813,927	1,868,345
Powell Bill	1,514,875	1,473,017	1,725,286	1,600,000	1,616,000	1,632,160	1,648,482	1,664,966
Residential Waste Fee	1,593,533	1,640,108	2,211,292	2,545,000	2,621,350	2,699,991	2,780,990	2,864,420
All Other	7,776,168	7,338,500	9,876,742	12,787,982	13,043,742	13,435,054	13,838,106	14,253,249
Transit Tax	3,299,403	3,493,492	4,154,430	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000
TOTAL REVENUES	47,460,572	48,618,751	56,188,166	69,769,120	63,497,601	65,041,903	66,822,965	68,656,616
EXPENDITURES								
Personnel	15,416,161	16,416,256	18,229,471	23,273,517	24,437,193	25,659,052	26,942,005	28,289,105
Operating	17,783,436	18,356,975	20,204,967	24,181,038	26,115,521	26,898,987	27,705,956	28,537,135
Transit Tax	3,299,403	3,493,492	4,154,430	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000
CIP Major Capital	3,542,615	6,965,374	7,501,650	11,584,131	7,854,071	3,339,734	2,450,000	7,507,042
Recurring Capital	-	-	-	-	-	-	-	-
Existing Debt Service	3,640,125	5,009,227	4,893,109	4,480,055	4,347,331	3,687,062	3,561,222	3,443,825
New Debt Service	-	-	-	-	-	4,710,489	4,598,924	4,487,360
TOTAL EXPENDITURES	43,681,740	50,241,324	54,983,627	69,353,251	68,588,626	70,129,834	71,092,618	78,098,978
CHANGE TO FUND BALANCE	3,778,832	(1,622,573)	1,204,539	415,869	(5,091,024)	(5,087,931)	(4,269,653)	(9,442,362)
CUM TOTAL FUND BALANCE	60,090,297	58,467,724	59,672,263	60,088,132	54,997,108	49,909,177	45,639,523	36,197,162
Total Fund Bal As % of Revenue	127%	120%	106%	86%	87%	77%	68%	53%
Total Fund Bal As % of Expenditur	138%	116%	109%	87%	80%	71%	64%	46%

There will usually be differences between the forecasted and actual results because events and circumstances frequently do not occur as expected,



Adopted

07/01/2022

**TOWN OF HUNTERSVILLE
FIVE YEAR FINANCIAL PLAN
AS OF JANUARY 2023**

	FY 20 Actual	FY 21 Actual	FY 22 Actual	FY 23 Budget	FY 24 Plan	FY 25 Plan	FY 26 Plan	FY 27 Plan
PROPERTY TAXES								
Prior Assessed Value	7,020,775,930	9,482,259,971	9,799,915,680	10,295,791,413	10,511,488,243	14,474,319,311	14,836,177,294	15,281,262,613
Growth Rate	0.00%	3.35%	5.06%	2.10%	2.00%	2.50%	3.00%	3.00%
Reval %	35.06%	-	-	-	35%	-	-	-
Ending Assessed Value	9,482,259,971	9,799,915,680	10,295,791,413	10,511,488,243	14,474,319,311	14,836,177,294	15,281,262,613	15,739,700,491
Tax Rate	0.2400	0.2400	0.2400	0.2400	0.2100	0.2100	0.2100	0.2100
Collection %	99.3%	99.80%	99.0%	99.0%	99.0%	99.0%	99.0%	99.0%
Tax Generated	22,590,035	23,473,156	24,462,341	24,646,138	30,092,110	30,844,413	31,769,745	32,722,837
Prior Year Tax, Interest, Penalty	160,708	197,445	210,140	50,000	100,000	100,000	100,000	100,000
Total	22,750,743	23,670,601	24,672,481	24,696,138	30,192,110	30,944,413	31,869,745	32,822,837
	5.8%	3.9%	4.2%	0.8%	22.1%	2.5%	3.0%	3.0%
OTHER REV GROWTH RATE								
Sales Tax	0%	0%	0%	0%	2%	3%	3%	3%
Util Franchise	2%	2%	0%	2%	2%	2%	2%	2%
Tourism Taxes	3%		0%	3%	3%	3%	3%	3%
Powell Bill	1%	1%	0%	1%	1%	1%	1%	1%
Residential Waste Fee	1,545,187	3.35%	0.00%	3.00%	3.00%	3.00%	3.00%	3.00%
All Other	3%		0%	2%	2%	3%	3%	3%
EXPS GROWTH RATE								
Personnel	3.8%	5%	0%	6%	5%	5%	5%	5%
Operating	3.5%	7%	0%	6%	8%	3%	3%	3%

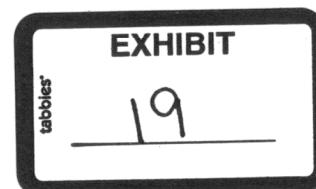
Total Fund Balance		59,672,263
Prepaid	181,207	
Powell Bill	1,524,980	
Escrows	1,387,172	
Tourism	3,625,094	
Stormwater	3,617,750	
Emergency services	321,279	
Subtotal of uses		(10,657,482) 49,014,781

Fund balance projects funded in FY 2023 general fund original budget

Seagle Street - McCord to NC 73	750,000	
South Prong Clarke Creek Greenway	1,500,000	
Ferrelltown Parkway / Ramah Ch Rd	750,000	
Church St Holbrooks Rd to Dellwood	500,000	
HAP Park fields	750,000	
Commerce Center Drive	564,636	
The Park Huntersville Greenway	140,000	
Barry Park restroom & parking lot	964,495	
Powell Bill	1,300,000	
Stormwater	450,000	
Sum		(7,669,131) 41,345,650

Prior Year Projects

Athletic field lighting	1,114,360
Barry Park soccer fields	21,015
Main St	2,191,207
Stumptown Rd Ext	925,035
Holbrook Park	11,210
Holbrook Street	107,536
Downtown greenway	648,140
Torrence Creek Parkway	120,000
Rosedale nature park	6,753
School sidewalks bikelanes	283,065
Church / Dellwood/Holbrooks	188,610
McCoy at Hambright	395,350
McCoy at McIlwaine	245,350
Sidewalks	221,803
Gibson Park Dr Pha 2	121,470
Ferrell Town Parkway	354,194
Firestation land	350,000



Commerce Centre Dr	318,208		
Storage & Maint Facility	208,266		
North Meck Park greenway	57,637		
Church - Seagle St	232,000		
McDowell Creek Parkway	1,000,000		
The Park Huntersville greenway	140,000		
US 21 NorthDown Lane	300,000		
Sum		(9,561,209)	31,784,441
Current Year budget for Town Hall		(3,000,000)	28,784,441
Other funded commitments:			
McDowell Cr Greenway	800,000		
Prior year PD vehicles/capital	380,552		
Park projects	283,247		
Downtown plan	166,750		
Engineering contracts	140,554		
Barry Parking lot	86,788		
All other	596,663		
Sum		(2,454,554)	26,329,887
Reserved by state statute	15,753,774		
Debt service	2,012,365		
Sum		(17,766,139)	8,563,748
Adjusted Fund Balance		8,563,748	